## NN THE E.W. SCRIPPS

2008 ANNUAL REPORT

"Positioning for Success in the Next Season of Local Media"



SCRIPPS

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FIN A N C I A L H IG G L I GH T S
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(Dollars in millions)
Consolidated

| Operating revenues | \$1,002 | \$1,080 | \$1,180 |
| :---: | :---: | :---: | :---: |
| Income (loss) from continuing operations... | (632) | 69 | 88 |

Newspapers

| Segment operating revenues .. | 569 | 658 | 716 |
| :---: | :---: | :---: | :---: |
| Segment profit.. | 71 | 136 | 189 |
| Segment profit margin. | 13\% | 21\% | 26\% |

## Television

| Segment operating revenues, | 327 | 326 | 364 |
| :---: | :---: | :---: | :---: |
| Segment profit............................................. | 81 | 84 | 121 |
| Segment profit margin. | 25\% | 26\% | 33\% |

## Licensing and other

Segment operating revenues ............................. 103
103
Segment profit................................................ 10
Segment profit margin..................................... 10\%

| 94 | 97 |
| :---: | :--- |
| 9 | 12 |
| $10 \%$ | $13 \%$ |

## To our shareholders:

Let's start with the bottom line. Our No. 1 priority for 2009 is to protect the financial health and flexibility of the company. We're passing through one of the most difficult periods in the history of the U.S. economy, and along the way we're being tested like never before. But on the other side, we anticipate attractive opportunities for those media companies with vision and resources. We intend to be among those ready to thrive.

In the near term, we're taking the medicine necessary to protect our long-term health. Faced with double-digit declines in ad revenue at our newspapers and TV stations, we moved to cut expenses and improve cash flow by, among other initiatives:

- Reducing salaries at the newspapers and among our shared services and corporate staff by 3-to- 15 percent
- Using voluntary furloughs and a range of other measures to reduce employee expenses at the TV stations and United Media
- Freezing our pension plan later this year
- Suspending the company's match of employee contributions to their $401(\mathrm{k})$ plans
- Reducing by as much as 75 percent the bonus opportunity available to managers in 2009
- Continuing hiring freezes and headcount reductions except where we believe there is a clear return on investment for the new or replaced positions
- Suspending the dividend

We also concluded early in 2009 that Scripps did not have a future in Denver, where we had published the Rocky Mountain News since 1926. On Feb. 27, just shy of the Rocky's 150th anniversary, we closed the paper and announced plans to unwind our 50/50 partnership with the publisher of the Denver Post. It was painful. More than 200 journalists lost their jobs, but we faced a business partnership that simply was not sustainable.

Although all Scripps employees have been affected in one way or another by these changes, they have been gracious and understanding of the difficult decisions made to maintain the financial stability of the enterprise.

That's because, I believe, we have what will matter most in the effort to build long-term value for shareholders - a wealth of talented and creative entrepreneurs who share a desire to define the next successful season for local media companies. They also are people of purpose who embrace the Scripps strategy to reap economic reward through public service.

So while the months ahead could include some of the most challenging days in the long history of Scripps, we have the ingredients for long-term success - terrific talent, low debt, and a healthy base of good local markets on which to build value.

## The year ahead

As we issue this report, advertising revenues - the lubricant for the consumer economy - continue to decline year-over-year in both the newspaper and broadcast TV markets. Some of the weakness in television is due to the every-other-year cycle for political advertising; 2009 is an off year while political spending should provide a lift for TV in 2010.

## Given the tough revenue environment, here are our priorities for 2009:

- First and foremost, protect the financial health of the company. We have no control over the broad economy so we must focus instead on successfully maneuvering through the storm. Keep debt low; increase our share of locally available revenue; focus resources for the best return in this environment.
- Move aggressively to restructure the newspaper business model by further expanding the Internet audience and revenue base, and at the same time continue to consolidate functions and activities that do not affect readers and advertisers.
- Finish a project to restructure TV newsrooms to reduce inefficiencies and, at the same time, increase the resources devoted to valuable storytelling and audience development.
- Focus primarily on the markets where we do business today. In recent years, Scripps has shifted its portfolio of business into largely growth markets. While over time it might make sense to expand our geographic footprint, our commitment in this economic environment is to increase our local share and make more money in the good markets where we already are invested.
- Support our long-term determination to be the local news and information leaders in all of our markets. Regardless of whether we begin with a TV station or a newspaper, we're determined to expand our audiences across all available platforms to ensure that we are the market maker of choice in this highly competitive environment for media.
- Despite economic challenges, increase our standards and expectations for content quality and public service.

Whether it's breaking news, great storytelling or aggresive investigative reporting, we can settle for no less than the best we have to offer. Media consumers have many choices these days. We must engage and surprise them at every opportunity.

## A big transition

Bill Burleigh, an outstanding journalist and a leader who accepts no compromise on the quality of content and public service, steps down as chairman of the board effective at the May 5 annual meeting. His retirement from the board caps a career with Scripps that began in the 1950s in Evansville, Ind. From reporter to editor to president/CEO and then chairman, his clear and discerning voice has guided Scripps to many of its successes. We'll miss his expertise and insight and plan to interrupt his retirement often for words of advice.

Bill will be succeeded by Nackey Scagliotti, a great-granddaughter of the company's founder, a director since 1999, and an experienced media professional who has played a vital role in the development of Scripps in recent years. Nackey, like many of the Scripps family leaders before her, demonstrates a relentless determination to reward shareholders by supporting the company's entrepreneurial culture. We'll be in good hands while she holds the chairwoman's gavel.


Richard A. Boehne
President and Chief Executive Officer
March 2009
THE E.W. SCRIPPS COMPANY
(Exact name of registrant as specified in its charter)

## Ohio

(State or other jurisdiction of incorporation or organization)

312 Walnut Street
Cincinnati, Ohio
(Address of principal executive offices)

31-1223339
(IRS Employer
Identification Number)
45202
(Zip Code)

## Registrant's telephone number, including area code:

(513) 977-3000

## Title of Each Class

Name of Each Exchange on Which Registered
New York Stock Exchange
Securities registered pursuant to Section 12(b) of the Act:
Class A Common shares, \$. 01 par value

## Securities registered pursuant to Section 12(g) of the Act: Not applicable

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes $\square$ No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 of Section 15(d) of the Act. Yes $\square \quad$ No $\square$

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\square$ No $\square$

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer $\square \quad$ Accelerated filer $\square \quad$ Non-accelerated filer $\square \quad$ Smaller reporting company (Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes $\square$ No $\square$
The aggregate market value of Class A Common shares of the registrant held by non-affiliates of the registrant, based on the $\$ 41.54$ per share closing price for such stock on June 30 , 2008, was approximately $\$ 3,604,000,000$. All Class A Common shares beneficially held by executives and directors of the registrant and The Edward W. Scripps Trust have been deemed, solely for the purpose of the foregoing calculation, to be held by affiliates of the registrant. There is no active market for our common voting shares.

As of January 31, 2009, there were $41,886,630$ of the registrant's Class A Common shares, $\$ .01$ par value per share, outstanding and $11,933,401$ of the registrant's Common Voting Shares, $\$ .01$ par value per share, outstanding.

Certain information required for Part III of this report is incorporated herein by reference to the proxy statement for the 2009 annual meeting of shareholders.

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As used in this Annual Report on Form 10-K, the terms "Scripps," "we," "our" or "us" may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies, or to all of them taken as a whole.

## Additional Information

Our Company Web site is www.scripps.com. Copies of all of our SEC filings filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available free of charge on this Web site as soon as reasonably practicable after we electronically file the material with, or furnish it to, the SEC. Our Web site also includes copies of the charters for our Compensation, Nominating \& Governance and Audit Committees, our Corporate Governance Principles, our Insider Trading Policy, our Ethics Policy and our Code of Ethics for the CEO and Senior Financial Officers. All of these documents are also available to shareholders in print upon request.

## Forward-Looking Statements

Our Annual Report on Form 10-K contains certain forward-looking statements related to our businesses that are based on our current expectations. Forward-looking statements are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from the expectations expressed in the forward-looking statements. Such risks, trends and uncertainties, which in most instances are beyond our control, include changes in advertising demand and other economic conditions; consumers' tastes; newsprint prices; program costs; labor relations; technological developments; competitive pressures; interest rates; regulatory rulings; and reliance on third-party vendors for various products and services. The words "believe," "expect," "anticipate," "estimate," "intend" and similar expressions identify forward-looking statements. All forward-looking statements, which are as of the date of this filing, should be evaluated with the understanding of their inherent uncertainty. We undertake no obligation to publicly update any forward-looking statements to reflect events or circumstances after the date the statement is made.

## PART I

## Item 1. Business

We are a diverse media concern with interests in newspaper publishing, television, and licensing and syndication. All of our media businesses provide content and advertising services via the Internet. On October 16, 2007, the Company announced that its Board of Directors had authorized management to pursue a plan to separate Scripps into two independent, publicly traded companies (the "Separation") through the spin-off of Scripps Networks Interactive, Inc. ("Scripps Networks Interactive" or "SNI") to the Scripps shareholders. To effect the Separation, Scripps Networks Interactive was formed on October 23, 2007, as a wholly owned subsidiary of Scripps. The assets and liabilities of the Scripps Networks and Interactive Media divisions of Scripps were transferred to Scripps Networks Interactive, Inc. Scripps Networks Interactive is the parent company which owns the national television networks and the online comparison shopping services businesses as of the Separation date and whose shares are owned by the existing Scripps shareholders. On May 8, 2008, the Board of Directors of Scripps approved the distribution of all of the common shares of Scripps Networks Interactive.

The distribution of all of the shares of SNI was made on July 1, 2008 to the shareholders of record as of the close of business on June 16, 2008 (the "Record Date"). The shareholders of record received one SNI Class A Common Share for every Scripps Class A Common Share held as of the Record Date and one SNI Common Voting Share for every Scripps Common Voting Share held as of the Record Date.

Financial information for each of our business segments can be found under "Management's Discussion and Analysis of Financial Condition and Results of Operations" beginning on page F-5 and Note 17 on page F-55 of this Form 10-K.

## Newspapers

We operate daily and community newspapers in 15 markets in the United States. Through December 31, 2008, one of our newspapers was operated pursuant to the terms of a joint operating agreement ("JOA"). We also own and operate the Washington-based Scripps Media Center, home to the Scripps Howard News Service, a supplemental wire service covering stories in the capital, other parts of the United States and abroad. All of our newspapers subscribe to the wire service.

Our newspapers contributed approximately $57 \%$ of our company's total operating revenues in 2008, down from $61 \%$ in 2007.

Newspapers managed solely by us - The markets in which we publish and solely manage daily newspapers and the circulation of these daily newspapers is as follows:

| Newspaper | 2008 | 2007 | 2006 | 2005 | 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands)(1) |  |  |  |  |
| Abilene (TX) Reporter-News . | 28 | 30 | 31 | 30 | 33 |
| Anderson (SC) Independent-Mail. | 29 | 34 | 35 | 36 | 37 |
| Corpus Christi (TX) Caller-Times | 52 | 52 | 52 | 50 | 58 |
| Evansville (IN) Courier \& Press | 64 | 66 | 66 | 66 | 66 |
| Henderson (KY) Gleaner . | 10 | 10 | 10 | 10 | 10 |
| Kitsap (WA) Sun. | 28 | 29 | 30 | 30 | 30 |
| Knoxville (TN) News Sentinel. | 113 | 117 | 116 | 118 | 119 |
| Memphis (TN) Commercial Appeal | 144 | 152 | 156 | 165 | 172 |
| Naples (FL) Daily News | 54 | 56 | 58 | 58 | 57 |
| Redding (CA) Record-Searchlight | 31 | 32 | 34 | 35 | 35 |
| San Angelo (TX) Standard-Times | 24 | 25 | 25 | 25 | 26 |
| Treasure Coast (FL) News/Press/Tribune | 99 | 102 | 102 | 100 | 102 |
| Ventura County (CA) Star | 83 | 85 | 86 | 89 | 92 |
| Wichita Falls (TX) Times Record News. | 27 | 29 | 30 | 30 | 32 |
| Total Daily Circulation | 786 | 819 | 831 | 842 | $\underline{869}$ |

Circulation information for the Sunday edition of our newspapers is as follows:

| Newspaper | 2008 | 2007 | 2006 | 2005 | 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands)(1) |  |  |  |  |
| Abilene (TX) Reporter-News | 37 | 39 | 39 | 40 | 42 |
| Anderson (SC) Independent-Mail | 32 | 38 | 40 | 41 | 43 |
| Corpus Christi (TX) Caller-Times. | 72 | 71 | 71 | 71 | 76 |
| Evansville (IN) Courier \& Press | 83 | 87 | 88 | 89 | 92 |
| Henderson (KY) Gleaner | 11 | 12 | 12 | 11 | 12 |
| Kitsap (WA) Sun | 31 | 32 | 33 | 33 | 33 |
| Knoxville (TN) News Sentinel | 138 | 145 | 147 | 150 | 153 |
| Memphis (TN) Commercial Appeal | 177 | 193 | 204 | 216 | 236 |
| Naples (FL) Daily News | 62 | 63 | 67 | 70 | 69 |
| Redding (CA) Record-Searchlight. | 33 | 35 | 37 | 39 | 39 |
| San Angelo (TX) Standard-Times | 28 | 29 | 30 | 30 | 31 |
| Treasure Coast (FL) News/Press/Tribune(2) | 112 | 112 | 113 | 112 | 115 |
| Ventura County (CA) Star | 94 | 95 | 99 | 100 | 106 |
| Wichita Falls (TX) Times Record News | 30 | 33 | 34 | 34 | 36 |
| Total Sunday Circulation | $\underline{\underline{940}}$ | $\underline{\underline{984}}$ | $\underline{\underline{1,014}}$ | $\underline{\underline{1,036}}$ | $\underline{\underline{1,083}}$ |

(1) Based on Audit Bureau of Circulation Publisher's Statements ("Statements") for the six-month periods ended September 30, except figures for the Naples Daily News and the Treasure Coast News/Press/Tribune, which are from the Statements for the twelve-month periods ended September 30.
(2) Represents the combined Sunday circulation of the Stuart News, the Vero Beach Press Journal and the Ft. Pierce Tribune.

Our newspaper publishing strategy seeks to create local media franchises anchored by the market's principal daily newspaper. Each newspaper manages its own news coverage, sets its own editorial policies and establishes local business practices. Our corporate staff sets the basic business, accounting and reporting policies, and provides other services and quality control. Additionally, certain centralized functions such as newsprint and ink procurement activities and information technology processes provide support for all of our newspapers.

We believe each of our newspapers has an excellent reputation for journalistic quality and content and that our newspapers are the leading source of local news and information in their markets. This strong brand recognition attracts readers and provides access to an audience which we sell to advertisers.

Over the years we have supplemented our daily newspapers with an array of niche products, including direct-mail advertising, total market coverage publications, zoned editions, youth-oriented specialty publications, and event-based publications. These product offerings allow existing advertisers to reach their target audience in multiple ways, while also giving us an attractive portfolio of products with which to acquire new clients, particularly small and mid-sized advertisers. While we strive to make such publications profitable in their own right, they also help retain advertising in the daily newspaper.

Our newspapers also operate Internet sites, offering users information, comprehensive news, advertising, e-commerce and other services. Online advertising, particularly classified advertising, has become one of the fastest growing revenue sources at our newspapers. Together with the mass reach of the daily newspaper, the Internet sites and niche publications enable us to maintain our position as a leading media outlet in each of our newspaper markets.

To protect and enhance our market position we must continually launch new products, offer good, relevant local content, ensure quality service, invest in new technology and cross-brand our newspapers, Internet sites and niche publications. We expect to continue to expand and enhance our online services and to use our local news platform to launch new products, such as streaming video or audio.

Advertising provided approximately $77 \%$ of newspaper segment operating revenues in 2008. Newspaper advertising includes Run-of-Press ("ROP") advertising, preprinted inserts, advertising on our Internet sites, advertising in niche publications, and direct mail. ROP advertisements, located throughout the newspaper, are grouped into one of three categories: local, classified or national. Local ROP refers to any advertising purchased by in-market advertisers that is not included in the paper's classified section. Classified ROP includes all auto, real estate and help-wanted advertising and other ads listed together in sequence by the nature of the ads. National ROP refers to any advertising purchased by businesses that operate beyond our local market and who typically procure advertising from numerous newspapers by using advertising agency services. Preprint advertisements are generally printed by advertisers and inserted into the newspaper. Internet advertising ranges from simple static banners and listings appearing on a Web page to more complex, interactive, animated and video advertisements.

Advertising revenues on a given volume of local and national ROP advertisements are generally greater than the revenues earned on the same volume of preprinted and other advertisements. Most of our newspaper markets have experienced a consolidation of retail department stores and the growth of discount retailers. Discount retailers do not traditionally rely on newspaper ROP advertising to deliver their commercial messages. The combination of these trends has resulted in a shift in advertiser demand away from the purchase of local ROP advertising and to the purchase of pre-printed advertising supplements. In response to changing advertising trends, we have launched new products in each of our markets and continually work to upgrade our advertising sales force by providing them with advanced training and innovative sales strategies. These techniques have been effective in generating advertising sales from new customers and replacing some of the lost advertising revenue from our traditional customers.

Advertising is generally sold based upon audience size, demographics, price and effectiveness. Advertising rates and revenues vary among our newspapers depending on circulation, type of advertising, local market conditions and competition. Each of our newspapers operates in highly competitive local media marketplaces, where advertisers and media consumers can choose from a wide range of alternatives, including other newspapers, radio, broadcast and cable television, magazines, Internet sites, outdoor advertising, directories and direct-mail products.

Typically, because it generates the largest circulation and readership, advertising rates and volume are higher on Sundays. Due to increased demand in the spring and holiday seasons, the second and fourth quarters have higher advertising revenues than the first and third quarters.

Circulation provided approximately $20 \%$ of newspaper segment operating revenues in 2008. Circulation revenues are produced from selling home-delivery subscriptions of our newspapers and single-copy sales sold at retail outlets and vending machines.

Our newspapers seek to provide quality, relevant local news and information to their readers. We compete with other news and information sources, such as television stations, radio stations and other print and Internet publications as a provider of local news and information.

Employee costs accounted for approximately $51 \%$ of segment costs and expenses in 2008. Our workforce is comprised of a combination of non-union and union employees. See "Employees."

We consumed approximately 92,000 metric tons of newsprint in 2008. Newsprint is a basic commodity and its price is sensitive to changes in the balance of worldwide supply and demand. Mill closures and industry consolidation have decreased overall newsprint production capacity and increased the likelihood of future price increases.

We also operate Media Procurement Services ("MPS"), a wholly owned subsidiary company. MPS provides newsprint and other paper procurement services for both our newspapers and other non-affiliated newspapers and printers. By combining the purchasing requirements of several companies for newsprint and other services, MPS is able to negotiate more favorable pricing with newsprint producers. MPS purchases newsprint from various suppliers, many of which are Canadian. Based on our expected newsprint consumption, we believe our supply sources are sufficient.

Newspapers operated under JOAs and partnerships - At December 31, 2008, one of our newspapers was operated pursuant to the terms of a JOA. The Newspaper Preservation Act of 1970 provides a limited exemption from anti-trust laws, permitting competing newspapers in a market to combine their sales, production and business operations in order to reduce aggregate expenses and take advantage of economies of scale, thereby allowing the continued operation of both newspapers in that market. Each newspaper maintains a separate and independent editorial operation.

In Denver, our Denver Rocky Mountain News newspaper is operated pursuant to the terms of joint operating agreement ("JOA"), which expires in 2051. The other publisher in the JOA is The Denver Post, owned by MediaNews Group, Inc.

The combined sales, production and business operations of the newspapers are either jointly managed or are solely managed by one of the newspapers. The sales, production and business operations of the Denver newspapers are operated by the Denver Newspaper Agency, a limited liability partnership (the "Denver JOA"). Each newspaper owns $50 \%$ of the Denver JOA and shares management of the combined newspaper operations.

Under the terms of a JOA, operating profits earned from the combined newspaper operations are distributed to the partners in accordance with the terms of the joint operating agreement. We receive a $50 \%$ share of the Denver JOA profits.

In 2006, we formed a partnership (Prairie Mountain Publishing LLP) with MediaNews Group, Inc. ("MediaNews") that operates certain of both companies' newspapers in Colorado, including their editorial operations. We receive a share of the partnerships' profits equal to our $50 \%$ residual interest.

In December 2008, we announced that we were seeking a buyer for the Rocky Mountain News. In February 2009, we announced we would exit the Denver market and close the Rocky Mountain News after its final edition on February 27, 2009. Rocky Mountain News employees will remain on our payroll through April 28, 2009. We are working with MediaNews Group to formulate a plan to unwind the partnership. We intend to transfer our $50 \%$ interest in Prairie Mountain Publishing to our partner.

In the third quarter of 2007, we announced that we were seeking a buyer for The Albuquerque Tribune and intended to close the newspaper if a qualified buyer was not found. In February 2008, we closed the newspaper and the Albuquerque Tribune published its final edition on February 23, 2008. We also reached an agreement with the Journal Publishing Company, the publisher of the Albuquerque Journal ("Journal"), to terminate the Albuquerque joint operating agreement between the Journal and our Albuquerque Tribune newspaper following the closure of our newspaper. Under an amended agreement with the Journal Publishing Company, we will continue to own an approximate $40 \%$ residual interest in the Albuquerque Publishing Company, G.P. (the "Partnership"). The Partnership will direct and manage the operations of the continuing Journal newspaper and we will receive a share of the Partnership's profits commensurate with our residual interest.

Gannett Co. Inc. ("Gannett") terminated the Cincinnati JOA upon its expiration in December 2007 and we ceased publication of our newspapers that participated in the Cincinnati JOA at the end of 2007.

Information regarding Denver, the market we publish a daily newspaper pursuant to the terms of a JOA and the daily circulation of this newspaper is as follows:

| Newspaper | 2008 | $\frac{2007}{(\operatorname{In}}$ | $\frac{2006}{\text { 1ousan }}$ | $\frac{2005}{(1)}$ | 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Denver (CO) Rocky Mountain News(2) | $\underline{210}$ | $\underline{225}$ | $\underline{256}$ | $\underline{263}$ | $\underline{275}$ |
| Sunday circulation information is as follows: |  |  |  |  |  |
| Newspaper | 2008 | $\frac{2007}{(\mathbf{I n}}$ | $\underset{\text { 10usan }}{2006}$ | $\frac{2005}{(1)}$ | 2004 |
| Denver (CO) Rocky Mountain News(2) | 545 | $\underline{600}$ | $\underline{694}$ | $\underline{725}$ | 751 |

(1) Based on Audit Bureau of Circulation Publisher's Statements for the six-month periods ended September 30.
(2) The Denver JOA publishes the Rocky Mountain News and the Denver Post Monday through Friday, and a joint newspaper on Saturday and Sunday. Reported daily circulation represents the Monday through Friday circulation of the Rocky Mountain News.

Our share of the operating profits of the combined newspaper operations in the JOA markets and our newspaper partnerships is affected by similar operational, economic and competitive factors included in the discussion of newspapers managed solely by us.

## Television

Television includes six ABC-affiliated stations, three NBC-affiliated stations and one independent. Our television stations reach approximately $10 \%$ of the nation's television households.

Our television stations provided approximately $33 \%$ of our total operating revenues in 2008, up from $30 \%$ in 2007.

Information concerning our television stations, their network affiliations and the markets in which they operate is as follows:

| Station | Market | $\begin{gathered} \text { Network } \\ \text { Affiliation/ } \\ \text { DTV } \\ \text { Channel } \\ \hline \end{gathered}$ | Affiliation Expires in/ DTV Service Commenced |  | $\begin{gathered} \text { Rank } \\ \text { of } \\ \operatorname{Mkt}(1) \\ \hline \end{gathered}$ | $\begin{gathered} \text { Statitans } \\ \text { in } \\ \operatorname{Mkt}(2) \\ \hline \end{gathered}$ | Station <br> Rank in Mkt(3) | Percentage of U.S. Television Households in Mkt(4) | Average Audience Share(5) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WXYZ-TV | Detroit, Ch. 7 <br> Digital Service Status | $\begin{aligned} & \mathrm{ABC} \\ & 41 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 1998 \end{aligned}$ | 2005(6) | 11 | 9 | 1 | 1.7\% | 12 |
| KNXV-TV | Phoenix, Ch. 15 Digital Service Status | $\begin{aligned} & \mathrm{ABC} \\ & 56 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 2000 \end{aligned}$ | 2006(6) | 12 | 15 | 4 | 1.6\% | 6 |
| WFTS-TV | Tampa, Ch. 28 <br> Digital Service Status | $\begin{aligned} & \mathrm{ABC} \\ & 29 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 1999 \end{aligned}$ | 2013 | 13 | 13 | 4 | 1.6\% | 6 |
| WEWS-TV | Cleveland, Ch. 5 <br> Digital Service Status | $\begin{aligned} & \mathrm{ABC} \\ & 15 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 1999 \end{aligned}$ | 2005(6) | 17 | 9 | 2 T | 1.3\% | 9 |
| WMAR-TV | Baltimore, Ch. 2 <br> Digital Service Status | $\begin{aligned} & \mathrm{ABC} \\ & 52 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 1999 \end{aligned}$ | 2012 | 26 | 6 | 3 | 1.0\% | 6 |
| KSHB-TV | Kansas City, Ch. 41 <br> Digital Service Status | $\begin{aligned} & \text { NBC } \\ & 42 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 2003 \end{aligned}$ | 2006(6) | 31 | 8 | 4 | 0.8\% | 7 |
| KMCI-TV | Lawrence, Ch. 38 Digital Service Status | $\begin{aligned} & \text { Ind. } \\ & 36 \end{aligned}$ | $\begin{gathered} \text { N/A } \\ 2003 \end{gathered}$ | 2014 | 31 | 8 | 5 T | 0.8\% | 2 |
| WCPO-TV | Cincinnati, Ch. 9 <br> Digital Service Status | $\begin{aligned} & \mathrm{ABC} \\ & 10 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 1998 \end{aligned}$ | 2005(6) | 34 | 7 | 2 | 0.8\% | 12 |
| WPTV-TV | W. Palm Beach, Ch. 5 Digital Service Status | $\begin{aligned} & \text { NBC } \\ & 55 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 2003 \end{aligned}$ | 2005(6) | 38 | 9 | 1 | 0.7\% | 13 |
| KJRH-TV. | Tulsa, Ch. 2 Digital Service Status | $\begin{aligned} & \text { NBC } \\ & 56 \end{aligned}$ | $\begin{aligned} & 2010 \\ & 2002 \end{aligned}$ | 2006(6) | 61 | 10 | 3 | 0.5\% | 8 |

All market and audience data is based on the November Nielsen survey.
(1) Rank of Market represents the relative size of the television market in the United States.
(2) Stations in Market does not include public broadcasting stations, satellite stations, or translators which rebroadcast signals from distant stations.
(3) Station Rank in Market is based on Average Audience Share as described in (5).
(4) Represents the number of U.S. television households in Designated Market Area as a percentage of total U.S. television households.
(5) Represents the number of television households tuned to a specific station from 6 a.m. to 2 a.m. each day, as a percentage of total viewing households in the Designated Market Area.
(6) Renewal application pending. Under FCC rules, a license automatically is extended pending FCC processing and granting of the renewal application.

Historically, we have been successful in renewing our expiring FCC licenses.
Our television strategy is to optimize the ratings, revenue and profit potential of each of our stations. Strong local news content and compelling network and syndicated programs are the primary drivers of the ratings, revenue and profitability of our stations. To further extend our brand, we operate Internet sites in our television markets. Our Internet sites provide news, weather, and entertainment content. We believe the opportunities afforded by digital media, such as digital multi-casting, streaming video, video-on-demand and podcasts of local news and information programs are important to our future success. We also believe that there is demand for real-time news, particularly traffic and weather, delivered to mobile devices such as cell phones and personal digital assistants (PDAs). We devote substantial energy and resources to integrating such media into our business.

National television networks offer a variety of programs to affiliated stations, which have a limited right of first refusal before such programming may be offered to other television stations in the same market. Networks sell most of the advertising within the programs and compensate affiliated stations for carrying network programming. The network affiliation agreements for our nine affiliated stations expire in 2010.

In addition to network programming, our television stations produce their own programming and air programming licensed from a number of different independent program producers and syndicators. News is the primary focus of our locally produced programming. To differentiate our programming from that of national networks available on cable and satellite television and other entertainment media, our stations have emphasized and increased hours dedicated to local news and entertainment.

The sale of local, national and political commercial spots accounted for $94 \%$ of television segment operating revenues in 2008. In addition to advertising time, we also offer additional marketing opportunities, including sponsorships, community events, and advertising on our Internet sites.

Advertising revenues are also influenced by various cyclical factors, particularly the political cycle. Advertising revenues dramatically increase during even-numbered years, when congressional and presidential elections occur. Advertising revenues also are affected by whether our stations are affiliated with the national networks broadcasting major events, such as the Olympics or the Super Bowl. Due to increased demand in the spring and holiday seasons, the second and fourth quarters normally have higher advertising revenues than our first and third quarters.

Our television stations compete for advertising revenues primarily with other local media, including other local television stations, radio stations, cable television systems, newspapers, other Internet sites and direct mail. Competition for advertising revenue is based upon audience size and share, demographics, price and effectiveness.

The price of syndicated programming is directly correlated to the programming demands of other television stations within our markets. Syndicated programming costs were $20 \%$ of total segment costs and expenses in 2008.

Our television stations require studios to produce local programming and traffic systems to schedule programs and to insert advertisements within programs. Our stations also require towers upon which broadcasting transmitters and antenna equipment are located.

Employee costs accounted for $53 \%$ of segment costs and expenses in 2008.
Federal Regulation of Broadcasting - Broadcast television is subject to the jurisdiction of the FCC pursuant to the Communications Act of 1934, as amended ("Communications Act"). The Communications Act prohibits the operation of broadcast television stations except in accordance with a license issued by the FCC and empowers the FCC to revoke, modify and renew broadcast television licenses, approve the transfer of control of any entity holding such licenses, determine the location of stations, regulate the equipment used by stations and adopt and enforce necessary regulations. The FCC also exercises limited authority over broadcast programming by, among other things, requiring certain children's programming and limiting commercial content therein, regulating the sale of political advertising, and restricting indecent programming.

Broadcast television licenses are granted for a term of up to eight years and are renewable upon request, subject to FCC review of the licensee's performance. At the present time, seven of our stations' applications for license renewal are pending. While there can be no assurance regarding the renewal of our broadcast television licenses, we have never had a license revoked, have never been denied a renewal, and all previous renewals have been for the maximum term.

FCC regulations govern the multiple ownership of television stations and other media. Under the FCC's current rules (as modified by Congress with respect to national audience reach), a license for a television station will generally not be granted or renewed if the grant of the license would result in (i) the applicant owning more than one television station, or in some markets under certain conditions, more than two television stations in the same market, or (ii) the grant of the license would result in the applicant's owning, operating, controlling, or having an interest in television stations whose total national audience reach exceeds $39 \%$ of all television households. The FCC also has generally prohibited "cross ownership" of a television station and a daily newspaper in the same community, but the FCC in 2007 completed a Congressionally mandated periodic review of its ownership rules and determined to relax this cross ownership ban in the largest television markets. This decision is under appeal.

The FCC adopted a series of orders to implement the transition from an analog system of broadcast television to a digital transmission system. It granted most television stations a second channel on which to begin offering digital service, and each of our broadcast stations now offers digital broadcast service. Congress originally set February 17, 2009 as the deadline for completing the digital transition and the return of broadcasters' analog spectrum, but it recently delayed this deadline until June 12, 2009. The Company was prepared to effect the digital transition in all its markets by the original deadline, but, consistent with the actions of most major market stations, it elected to defer any cessation of analog broadcasting until after February 17. The Company will continue to assess individual market conditions and directions from the FCC in determining when to complete the digital transition in each of its television markets.

A significant number of technical, regulatory and market-related issues remain unresolved regarding the transition to digital television. These issues include some continuing uncertainty about how the FCC will manage the final stages of the transition; whether the FCC will adopt new rules further affecting broadcasters' use of their digital spectrum; when and how Congress or the FCC will further address cable and satellite carriage of digital broadcast programming; concerns over protecting broadcasters' digital signal coverage, including protecting broadcast signals from harmful interference from newly authorized, and possibly unlicensed, users of former broadcast spectrum; protecting digital broadcast signals from illegal copying and distribution; and uncertainty over the level of consumer demand for new digital services. We cannot predict the effect of these uncertainties on our offering of digital service or our business.

Broadcast television stations generally enjoy "must-carry" rights on any cable television system defined as "local" with respect to the station. Stations may waive their must-carry rights and instead negotiate retransmission consent agreements with local cable companies. Similarly, satellite carriers, upon request, are required to carry the signal of those television stations that request carriage and that are located in markets in which the satellite carrier chooses to retransmit at least one local station, and satellite carriers cannot carry a broadcast station without its consent. The FCC has determined that most cable operators will be required to carry both a digital and an analog version of broadcasters' signals for three years after the digital transition if necessary to provide all their subscribers with access to broadcasters' signals, but the FCC declined to require carriage of the multiple program streams that broadcasters can present with digital technology. The FCC has not yet addressed satellite carriers' obligations to carry local stations' digital signals except per congressional direction in Hawaii and Alaska.

The Company has generally elected to negotiate long-term retransmission consent agreements with the major cable operators and satellite carriers for our network-affiliated stations. The FCC is currently examining whether it is appropriate to continue to allow broadcasters to seek the carriage of affiliated program channels in connection with granting retransmission consent. We cannot predict the outcome of this proceeding or its possible impact on the Company.

During recent years, the FCC has substantially increased its scrutiny of broadcasters' programming practices. In particular, it has heightened enforcement of the restrictions on indecent programming. Congress’ decision to greatly increase the financial penalty for airing such programming has at the same time increased the threat to broadcasters from such enforcement. In addition, the FCC in 2008 adopted new regulations requiring broadcasters to maintain more detailed records of their public service programming and to make such information more accessible to the public via their web sites. Implementation of these new FCC regulations has been delayed while the FCC considers imposing more specific obligations with respect to broadcasters' programming service to their local communities. We cannot predict the outcome of this proceeding or its possible impact on the Company.

## Licensing and Other Media

Licensing and other media aggregates operating segments that are too small to report separately, and primarily includes syndication and licensing of news features and comics. Under the trade name United Media, we distribute news columns, comics and other features for the newspaper industry. Newspapers typically pay a weekly fee for their use of the features. Included among these features is "Peanuts," one of the most successful strips in the history of comic art.

United Media owns and licenses worldwide copyrights relating to "Peanuts," "Dilbert" and other properties for use on numerous products, including plush toys, greeting cards and apparel, for promotional purposes and for exhibit on television and other media. Charles Schulz, the creator of "Peanuts," died in February 2000. We continue syndication of previously published "Peanuts" strips and retain the rights to license the characters. "Peanuts" provides approximately $95 \%$ of our licensing revenues. Licensing of comic characters in Japan provides approximately $41 \%$ of our international licensing revenues, which are approximately $\$ 52$ million annually.

Merchandise, literary and exhibition licensing revenues are generally a negotiated percentage of the licensee's sales. We generally negotiate a fixed fee for the use of our copyrighted characters for promotional and advertising purposes. We generally pay a percentage of gross syndication and licensing royalties to the creators of these properties.

We also represent the owners of other copyrights and trademarks, including Raggedy Ann and Precious Moments, in the U.S. and international markets. Services offered include negotiation and enforcement of licensing agreements and collection of royalties. We typically retain a percentage of the licensing royalties.

## Employees

As of December 31, 2008, we had approximately 6,000 full-time equivalent employees, of whom approximately 4,100 were with newspapers, 1,500 with television, and 100 with licensing and other media. Various labor unions represent approximately 1,000 employees, primarily in newspapers. We have not experienced any work stoppages at our current operations since 1985. We consider our relationships with our employees to be generally satisfactory.

## Item 1A. Risk Factors

For an enterprise as large and complex as ours, a wide range of factors could materially affect future developments and performance. In addition to the factors affecting specific business operations, identified elsewhere in this report, the most significant factors affecting our operations include the following:

## We derive the majority of our revenues from marketing and advertising spending by businesses, which is affected by numerous factors. Declines in advertising revenues will adversely affect the profitability of our business.

Approximately $76 \%$ and $78 \%$ of our revenues in 2008 and 2007, respectively, were derived from marketing and advertising spending by businesses operating in the United States.

The demand for advertising in our newspapers or on our television stations is sensitive to a number of factors, both nationally and locally, including the following:

- Seasonal nature of advertising and marketing spending by our customers can be subject to seasonal and cyclical variations.
- Television advertising revenues in even-numbered years benefit from political advertising.
- General economic conditions in the US and the local economies in which we operate our local media franchises. Three of the states that have been hardest hit by the current recession are Michigan (the location of our largest television station), Ohio (location of two of our television stations) and Florida (from which we derive significant newspaper and television revenues and operating profits).
- The size and demographics of the audience reached by advertisers. Continued declines in our newspaper circulation could have an effect on the rate and volume of advertising, which are dependent on the size and demographics of the audience we provide to our advertisers. Television audiences have also fragmented in recent years as the broad distribution of cable and satellite television has greatly increased the options available to the viewing public. In addition, technological advancements in the video, telecommunications and data services industry are occurring rapidly. Advances in technologies such as personal video recorders, video-on-demand and streaming video on broadband Internet connections enable viewers to time-shift programming or to skip commercial messages.
- Increasingly intense competition with digital media platforms. The popularity of the Internet and low barriers to entry have led to a wide variety of alternatives available to advertisers and consumers.
- Internet sites dedicated to help-wanted, real estate and automotive have become significant competitors for classified advertising. Entities with a large Internet presence are entering the classified market, heightening the risk of continued erosion.
- Our television stations have significant exposure to automotive advertising. In $2008,18 \%$ and in 2007 $24 \%$ of our total advertising in the television segment was from the automotive category.

If we are unable to respond to any or all these factors our advertising revenues could decline which would affect our profitability.

## The model for profitably operating a newspaper may change more rapidly than the Company's ability to adjust.

The profile of our newspaper audience has shifted dramatically in recent years. While slow and steady declines in print readership have been offset by a consistently growing online viewership, online advertising rates traditionally have been much lower than print rates on a cost-per-thousand basis. This audience shift results in lower profit margins. Online advertising that is not tied to print classified ads is growing rapidly but is currently a very small percentage of our newspaper's total revenue. If print advertising continues the downward trend of recent years and the audiences on digital platforms cannot be quickly monetized at higher levels we may not be able to profitably support the level of journalism expected by readers.

## A significant portion of our operating cost for the newspaper segment is newsprint, so an increase in price may adversely impact our operating results.

Newsprint is a significant component of the operating cost of our newspaper operations comprising $14 \%$ of cost in 2008. The price of newsprint has historically been volatile, and increases in the price of newsprint could materially reduce our operating results.

## Increased programming costs could adversely affect our operating results.

Television programming is one of the most significant costs for our television segment, comprising 20\% of cost in 2008. We may be exposed to increased programming costs in the future which would affect our operating results. In addition, television networks have been seeking arrangements from their affiliates to share
networks' programming costs and to change the structure of network compensation traditionally paid to broadcast affiliates. We cannot predict the nature or scope of any future compensation arrangements or their impact on our operations.

## The loss of affiliation agreements or the ability to secure or maintain distribution of our television stations' signals could adversely affect our television stations' results of operations.

We own and operate ten television stations. Six of the stations are affiliated with ABC television network and three are affiliated with NBC television network. These television networks produce and distribute programming in exchange for each of our stations' commitment to air the programming at specified times and for commercial announcement time during the programming.

The non-renewal or termination of any of our network affiliation agreements, all of which expire in 2010, would prevent us from being able to carry programming of the relevant network. This loss of programming would require us to obtain replacement programming, which may involve higher costs and which may not be as attractive to our target audiences, resulting in reduced revenues.

## Our television stations may be at a competitive disadvantage if we fail to secure or maintain carriage of our stations' signals over cable and/or direct broadcast satellite systems.

Pursuant to the FCC rules, local television stations must elect every three years to either (1) require cable and/or direct broadcast satellite operators to carry the stations' analog signals or (2) enter into retransmission consent negotiations for carriage. At present all of our stations except KMCI (which elects mandatory carriage), have retransmission consent agreements with the majority of cable operators and with both satellite providers. If our retransmission consent agreements are terminated or not renewed, or if our broadcast signals are distributed on less-favorable terms than our competitors, our ability to compete effectively may be adversely affected.

## If we cannot renew our FCC broadcast licenses, our broadcast operations will be impaired.

Our television business depends upon maintaining our broadcast licenses from the FCC, which has the authority to revoke licenses, not renew them, or renew them only with significant qualifications, including renewals for less than a full term. Although we expect to renew all our FCC licenses, we cannot assure investors that our pending or future renewal applications will be approved, or that the renewals will not include conditions or qualifications that could adversely affect our operations. If the FCC fails to renew any of our licenses, it could prevent us from operating the affected stations. If the FCC renews a license with substantial conditions or modifications (including renewing the license for a term of fewer than eight years), it could have a material adverse effect on the affected station's revenue-generation potential.

## Macro economic factors may impede access to or increase the cost of financing our operations and investments. Our ability to meet the covenants in our debt agreement may affect our ability to borrow under our Revolving Credit Agreement.

Changes in U.S. and global financial markets, including market disruptions and significant interest rate fluctuations, may make it more difficult for us to obtain financing for our operations or investments or increase the cost of obtaining financing.

Our Revolving Credit Agreement allows borrowings up to a maximum of 3.0 times our EBITDA (adjusted for non-cash charges). At December 31, 2008, the full amount ( $\$ 200$ million) of the Revolver was available to us under the covenants.

Based on our current projections, the amount available in 2009 will be less than the full amount of the Revolver, but, in our estimation, will be adequate to meet our anticipated requirements for the year. If we do not meet our EBITDA projections and therefore exceed our borrowing limit as defined in the Revolving Credit Agreement, we would have to seek waivers or amendments to the Revolver. Given the current financing environment, we cannot be assured of a favorable outcome.

## Sustained increases in costs of pension and employee health and welfare benefits may reduce our profitability.

Employee compensation and benefits account for approximately $49 \%$ of our total operating expenses. In recent years, we have experienced significant increases in these costs as a result of macro economic factors beyond our control, including increases in health care costs, declines in investment returns on pension plan assets and changes in discount rates used to calculate pension and related liabilities. At least some of these macro economic factors may continue to put upward pressure on the cost of providing pension and medical benefits. Although we have actively sought to control increases in these costs, there can be no assurance that we will succeed in limiting cost increases, and continued upward pressure could reduce the profitability of our businesses.

In addition, our pension plans invest in a variety of equity and debt securities, many of which have been negatively affected by the current disruption in the credit and capital markets. Our pension plans were underfunded (accumulated benefit obligation) by $\$ 142$ million at December 31, 2008. Continued volatility and disruption in the stock markets could cause further declines in the asset values of our pension plans. If this occurs, we may need to make additional pension contributions above what is currently estimated, and our pension expense in future years may increase.

## We could suffer losses due to asset impairment charges.

We test our goodwill and intangible assets, including FCC licenses, for impairment during the fourth quarter of every year, and on an interim date should factors or indicators become apparent that would require an interim test, in accordance with Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets." If the fair value of a reporting unit or an intangible asset is revised downward due to declines in business performance, impairment under SFAS 142 could result and a non-cash charge could be required. This could materially affect our reported net earnings.

## Our Common Voting shares are principally held by The Edward W. Scripps Trust, such ownership could inhibit potential changes of control.

We have two classes of stock: Common Voting shares and Class A Common shares. Holders of Class A Common shares are entitled to elect one-third of the Board of Directors, but are not permitted to vote on any other matters except as required by Ohio law. Holders of Common Voting shares are entitled to elect the remainder of the Board and to vote on all other matters. Our Common Voting shares are principally held by The Edward W. Scripps Trust, which holds $90 \%$ of the Common Voting shares. As a result, the trust has the ability to elect two-thirds of the Board of Directors and to direct the outcome of any matter that does not require a vote of the Class A Common shares. Because this concentrated control could discourage others from initiating any potential merger, takeover or other change of control transaction that may otherwise be beneficial to our businesses, the market price of our Class A Common shares could be adversely affected.

## If we do not meet the continued listing requirements of the New York Stock Exchange, our common stock may be delisted.

Our common stock is listed on the New York Stock Exchange (the "NYSE"). If we do not meet the NYSE's continued listing requirements, including maintaining a per share price greater than $\$ 1.00$, the NYSE may take action to delist our common stock. If we are unable to maintain the NYSE's continued listing standards, we will be notified by the NYSE, and we would expect to have between six and 18 months to take corrective action to meet the continued listing standards before our common stock would be delisted. A delisting of our common stock could negatively impact us by reducing the liquidity and market price of our common stock and potentially reducing the number of investors willing to hold or acquire our common stock.

## Item 1B. Unresolved Staff Comments

None.

## Item 2. Properties

We own substantially all of the facilities and equipment used in our newspaper operations.
We own substantially all of the facilities and equipment used by our television stations. We own, or coown with other broadcast television stations, the towers used to transmit our television signals.

## Item 3. Legal Proceedings

We are involved in litigation arising in the ordinary course of business, such as defamation actions, and various governmental and administrative proceedings primarily relating to renewal of broadcast licenses, none of which is expected to result in material loss.

## Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders during the fourth quarter of 2008.
Executive Officers of the Company - Executive officers serve at the pleasure of the Board of Directors.

| Name | Age | Position |
| :---: | :---: | :---: |
| Richard A. Boehne. | 52 | President, Chief Executive Officer and Director (since July 2008); Executive Vice President and Chief Operating Officer (2006-2008) |
| Timothy E. Stautberg | 46 | Senior Vice President and Chief Financial Officer (since July 2008); Vice President /Corporate Communications and Investor Relations (1999 to 2008) |
| William Appleton. | 60 | Senior Vice President and General Counsel (since July 2008); Managing Partner Cincinnati office, Baker \& Hostetler, LLP (2003 to 2008) |
| Mark G. Contreras | 47 | Senior Vice President/Newspapers (since March 2006); Vice President/Newspaper Operations (2005 to 2006); Senior Vice President, Pulitzer, Inc. (1999 to 2004) |
| Lisa A. Knutson. | 43 | Senior Vice President/Human Resources (since July 2008); Vice President of Human Resource Operations (2005 to 2008) |
| Brian A. Lawlor. | 42 | Senior Vice President/Television (since January 2009); Vice President/General Manager of WPTV <br> (2004-2008); General Sales Manager of WCPO (2000-2004) |
| Douglas F. Lyons | 52 | Vice President/Controller (since July 2008); Vice President Finance/Administration (2006-2008), Director Financial Reporting (1997-2006) |

## PART II

## Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our Class A Common shares are traded on the New York Stock Exchange ("NYSE") under the symbol "SSP." As of December 31, 2008, there were approximately 8,100 owners of our Class A Common shares, based on security position listings, and 19 owners of our Common Voting shares (which do not have a public market). We have declared cash dividends in every year since our incorporation in 1922. However, due to current economic conditions and their effect on our operating results, in the fourth quarter of 2008 we announced the suspension of our cash dividends.

The range of market prices of our Class A Common shares, which represents the high and low sales prices for each full quarterly period, and quarterly cash dividends are as follows:

| Quarter |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 1st | 2nd | 3rd | 4th | Total |

2008
Market price of common stock:


## 2007

Market price of common stock:


On July 1, 2008 we completed the spin-off of SNI to an independent, publicly traded company to our shareholders. Market prices presented in the tables above are unadjusted and include the value of SNI until the date of the spin-off. On July 15, 2008 we completed a 1-for- 3 reverse stock split of our common stock. The market prices in the table above have been adjusted to reflect the split.

The following table provides information about Company purchases of equity securities that are registered by the Company pursuant to section 12 of the Exchange Act during the quarter ended December 31, 2008:

| $\underline{\text { Period }}$ | Total Number of Shares Purchased | Average <br> Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs |
| :---: | :---: | :---: | :---: | :---: |
| 10/1/08-10/31/08 | 329,500 | \$5.74 | 329,500 | - |

Under a share repurchase program authorized by the Board of Directors on October 24, 2004, we were authorized to repurchase up to 5.0 million Class A Common shares. Since 2005, a total of 5.0 million shares have been repurchased under the program at prices ranging from $\$ 5$ to $\$ 159$ per share. There is no balance remaining to be repurchased at December 31, 2008.

There were no sales of unregistered equity securities during the quarter for which this report is filed.

Performance Graph - Set forth below is a line graph comparing the cumulative return on the Company's Class A Common shares, assuming an initial investment of $\$ 100$ as of December 31, 2003, and based on the market prices at the end of each year and assuming dividend reinvestment, with the cumulative return of the Standard \& Poor's Composite-500 Stock Index and an Index based on a peer group of media companies. The spin off of SNI at July 1, 2008 is treated as a reinvestment of a special dividend pursuant to SEC rules.

## COMPARISON OF 5-YEAR CUMULATIVE TOTAL RETURN <br> AMONG THE E.W. SCRIPPS COMPANY, S\&P 500 INDEX AND PEER GROUP INDEX

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
| $\longrightarrow$ | E.W. SCRIPPS | 100.00 | 113.35 | 126.26 | 149.33 | 157.06 | 36.86 |
| $\square-$ | PEER GROUP INDEX | 100.00 | 97.59 | 75.17 | 74.05 | 59.15 | 18.69 |
| - - - - | S\&P 500 INDEX | 100.00 | 110.88 | 116.33 | 134.70 | 142.10 | 89.53 |

The following graph compares the return on the Company's Class A Common shares with that of the indices noted above for the period of July 1, 2008 (date of spin-off) through December 31, 2008. The graph assumes an investment of $\$ 100$ in our Class A Common shares, the S\&P 500 Index, and our peer group index on July 1, 2008 and that all dividends were reinvested.

## COMPARISON OF CUMULATIVE TOTAL RETURN AMONG THE E.W. SCRIPPS COMPANY, S\&P 500 INDEX AND PEER GROUP INDEX POST SPIN OF SNI


## ASSUMES $\$ 100$ INVESTED ON JULY 1, 2008

ASSUMES DIVIDEND REINVESTED
FISCAL YEAR ENDING DEC. 31, 2008

We continually evaluate and revise our peer group index as necessary so that it is reflective of our Company's portfolio of businesses. The companies that comprise our current peer group are Belo Corporation, Gannett Company, Gray Television, Inc., Hearst-Argyle Television, Journal Communications, Inc., Lee Enterprises, Inc., McClatchy Company, Media General, Meredith Corporation, New York Times Company, Sinclair Broadcast GP, and Washington Post.

The peer group index is weighted based on market capitalization.

## Item 6. Selected Financial Data

The Selected Financial Data required by this item is filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's Discussion and Analysis of Financial Condition and Results of Operations required by this item is filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form $10-\mathrm{K}$.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The market risk information required by this item is filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

## Item 8. Financial Statements and Supplementary Data

The Financial Statements and Supplementary Data required by this item are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

## Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure

None.

## Item 9A. Controls and Procedures

The Controls and Procedures required by this item are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

## Item 9B. Other Information

None.

## PART III

## Item 10. Directors, Executive Officers and Corporate Governance

Information regarding executive officers is included in Part I of this Form $10-\mathrm{K}$ as permitted by General Instruction $\mathrm{G}(3)$.

Information required by Item 10 of Form $10-\mathrm{K}$ relating to directors is incorporated by reference to the material captioned "Election of Directors" in our definitive proxy statement for the Annual Meeting of Shareholders ("Proxy Statement"). Information regarding Section 16(a) compliance is incorporated by reference to the material captioned "Report on Section 16(a) Beneficial Ownership Compliance" in the Proxy Statement.

We have adopted a code of ethics that applies to all employees, officers and directors of Scripps. We also have a code of ethics for the CEO and Senior Financial Officers. This code of ethics meets the requirements defined by Item 406 of Regulation S-K and the requirement of a code of business conduct and ethics under NYSE listing standards. Copies of our codes of ethics are posted on our Web site at www.scripps.com.

Information regarding our audit committee financial expert is incorporated by reference to the material captioned "Corporate Governance" in the Proxy Statement.

The Proxy Statement will be filed with the Securities and Exchange Commission in connection with our 2009 Annual Meeting of Stockholders.

## Item 11. Executive Compensation

The information required by Item 11 of Form 10-K is incorporated by reference to the material captioned "Compensation Discussion and Analysis" and "Compensation Tables" in the Proxy Statement.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by Item 12 of Form 10-K is incorporated by reference to the material captioned "Report on the Security Ownership of Certain Beneficial Owners", "Report on the Security Ownership of Management" and "Equity Compensation Plan Information" in the Proxy Statement.

## Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by Item 13 of Form $10-\mathrm{K}$ is incorporated by reference to the materials captioned "Corporate Governance" and "Report on Related Party Transactions" in the Proxy Statement.

## Item 14. Principal Accounting Fees and Services

The information required by Item 14 of Form $10-\mathrm{K}$ is incorporated by reference to the material captioned "Report of the Audit Committee of the Board of Directors" in the Proxy Statement.

## PART IV

## Item 15. Exhibits and Financial Statement Schedules

Financial Statements and Supplemental Schedule
(a) The consolidated financial statements of Scripps are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1.

The reports of Deloitte \& Touche LLP, an Independent Registered Public Accounting Firm, dated March 2, 2009, are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F -1.
(b) The Company's consolidated supplemental schedules are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Schedules at page S-1.

## Exhibits

The information required by this item appears at page E-1 of this Form 10-K.

## Signatures

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THE E. W. SCRIPPS COMPANY

By: /s/ Richard A. Boehne
Richard A. Boehne
President and Chief Executive Officer

Dated: March 2, 2009
Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities indicated, on March 2, 2009.

| Signature | Title |
| :---: | :---: |
| /s/ Richard A. Boehne | President, Chief Executive Officer and Director (Principal Executive Officer) |
| Richard A. Boehne |  |
| /s/ Timothy E. Stautberg | Senior Vice President and Chief Financial Officer |
| Timothy E. Stautberg |  |
| /s/ Douglas F. Lyons | Vice President and Controller (Principal Accounting Officer) |
| Douglas F. Lyons |  |
| /s/ William R. Burleigh | Chairman of the Board of Directors |
| William R. Burleigh |  |
| /s/ John H. Burlingame | Director |
| John H. Burlingame |  |
| /s/ John W. Hayden | Director |
| John W. Hayden |  |
| /s/ Roger L. Ogden | Director |
| Roger L. Ogden |  |
| /s/ J. Marvin Quin | Director |
| J. Marvin Quin |  |
| /s/ Mary McCabe Peirce | Director |
| Mary McCabe Peirce |  |
| /s/ Nackey E. Scagliotti | Director |
| Nackey E. Scagliotti |  |
| /s/ Paul Scripps | Director |
| Paul Scripps |  |
| /s/ Kim Williams | Director |
| Kim Williams |  |

## The E. W. Scripps Company

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## Selected Financial Data

## Five-Year Financial Highlights



Summary of Operations(8)

| Operating revenues: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Newspapers |  | 569 | \$ | 658 | \$ | \$ 716 |  | \$ 701 | \$ | 676 |
| Boulder prior to formation of Colorado newspaper <br> partnership(2) .................................... 28 |  |  |  |  |  |  |  |  |  |  |
| Television. |  | 327 |  | 326 |  | 364 |  | 318 |  | 342 |
| Licensing and other |  | 103 |  | 94 |  | 97 |  | 105 |  | 104 |
| Corporate |  | 3 |  | 2 |  | 1 |  |  |  |  |
| Total operating revenues |  | 1,002 |  | 1,080 |  | \$ 1,180 |  | \$ 1,152 | \$ | 1,150 |
| Segment profit (loss): |  |  |  |  |  |  |  |  |  |  |
| Newspapers |  | 71 |  | 136 |  | 189 |  | 204 |  | 201 |
| JOAs and newspaper partnerships |  | (16) |  | (1) |  | (8) |  |  |  | 21 |
| Boulder prior to formation of Colorado newspaper partnership(2) |  |  |  |  |  |  |  |  |  |  |
| Television |  | 81 |  | 84 |  | 121 |  | 88 |  | 108 |
| Licensing and other. |  | 10 |  | 9 |  | 12 |  | 19 |  | 17 |
| Corporate |  | (42) |  | (59) |  | (58) |  | (42) |  | (38) |
| Depreciation |  | (44) |  | (42) |  | (42) |  | (43) |  | (43) |
| Amortization of intangible assets |  | (3) |  | (3) |  | (3) |  | (2) |  | (1) |
| Impairment of goodwill, indefinite and long-lived assets(3) |  | (810) |  |  |  |  |  |  |  |  |
| Write-down of investments in newspaper partnerships(4) |  | (131) |  |  |  |  |  |  |  |  |
| Gain on formation of Colorado newspaper partnership(2) |  |  |  |  |  | 4 |  |  |  |  |
| Equity earnings in newspaper partnership |  | 4 |  |  |  |  |  |  |  |  |
| Gains (losses) on disposals of property, plant and equipment |  | 6 |  |  |  | (1) |  | (1) |  | (3) |
| Gain on sale of production facility(5) |  |  |  |  |  |  |  |  |  | 11 |
| Interest expense |  | (11) |  | (37) |  | (55) |  | (37) |  | (28) |
| Separation costs |  | (34) |  |  |  |  |  |  |  |  |
| Losses on repurchases of debt |  | (26) |  |  |  |  |  |  |  |  |
| Miscellaneous, net(6) |  | 8 |  | 16 |  | 6 |  | 7 |  | 21 |
| Income taxes(7) |  | 305 |  | (34) |  | (76) |  | (81) |  | (106) |
| Minority interests |  |  |  |  |  | (1) |  | (4) |  | (3) |
| Income (loss) from continuing operations |  | (632) |  | 69 |  | \$ 88 |  | \$ 112 | \$ | 161 |
| Per Share Data |  |  |  |  |  |  |  |  |  |  |
| Income (loss) from continuing operations. |  | 11.69) | \$ | \$ 1.25 | \$ | \$ 1.61 |  | \$ 2.03 | \$ | 2.72 |
| Cash dividends |  | . 99 |  | 1.62 |  | 1.41 |  | 1.29 |  | 1.17 |
| Market Value of Common Shares at December 31(9) |  |  |  |  |  |  |  |  |  |  |
| Per share |  | 2.21 |  | 135.03 |  | \$149.82 |  | \$144.06 |  | 144.84 |
| Total |  | 119 |  | 7,336 |  | 8,167 |  | 7,859 |  | 7,879 |
| Balance Sheet Data(8) |  |  |  |  |  |  |  |  |  |  |
| Total assets |  | 1,089 |  | \$ 4,005 |  | \$ 4,283 |  | \$ 3,802 | \$ | 3,090 |
| Long-term debt (including current portion) |  | 61 |  | 505 |  | 766 |  | 826 |  | 533 |
| Shareholders' equity . |  | 592 |  | 2,450 |  | 2,581 |  | 2,287 |  | 2,096 |

Certain amounts may not foot since each is rounded independently.
As a result of the one-for-three reverse stock split in the third quarter 2008, all share and per share amounts have been retroactively adjusted to reflect the stock split for all periods presented.

## Notes to Selected Financial Data

## Notes to Selected Financial Data

As used herein and in Management's Discussion and Analysis of Financial Condition and Results of Operations, the terms "Scripps," "we," "our," or "us" may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies, or to all of them taken as a whole.

The statement of operations and cash flow data for the five years ended December 31, 2008, and the balance sheet data as of the same dates have been derived from our audited consolidated financial statements. All per-share amounts are presented on a diluted basis. The five-year financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the consolidated financial statements and notes thereto included elsewhere herein.

Operating revenues and segment profit (loss) represent the revenues and the profitability measures used to evaluate the operating performance of our business segments in accordance with Financial Accounting Standard No. ("FAS") 131. See page F-12.
(1) In the periods presented we acquired the following:

2007 - Newspaper publications in Tennessee.
2006 - Additional 4\% interest in our Memphis newspaper and 2\% interest in our Evansville newspaper. Newspaper publications in Texas and Florida.

2005 - Newspapers and other publications in Tennessee, California and Colorado.
(2) In February 2006, we formed a partnership with MediaNews Group, Inc. ("MediaNews") that operates certain of both companies' newspapers in Colorado. We contributed the assets of our Boulder Daily Camera, Colorado Daily, and Bloomfield newspapers for a $50 \%$ interest in the partnership. Our share of the operating profit (loss) of the partnership is recorded as "Equity in earnings of JOAs and other joint ventures" in our financial statements. To enhance comparability of year-over-year operating results, the operating revenues and segment results of the contributed publications prior to the formation of the partnership are reported separately.
(3) 2008 - A non-cash charge of $\$ 809.9$ million was recorded to reduce the carrying value of our newspaper segment's goodwill and indefinite lived intangible and long-lived assets in our Television segment.
(4) 2008 - A non-cash charge of $\$ 130.8$ million was recorded to reduce the carrying value of our investment in the Denver JOA and Colorado newspaper partnerships.
(5) 2004 - We had an $\$ 11.1$ million gain on the sale of our Cincinnati television station's production facility.
(6) 2008 - Miscellaneous, net includes realized gains of $\$ 7.6$ million from the sale of certain investments.

2007 - Miscellaneous, net includes realized gains of $\$ 9.2$ million from the sale of certain investments.

2004 - Miscellaneous, net includes realized gains of $\$ 14.7$ from the sale of certain investments.
(7) The provision for income taxes includes the following items which affect the comparability of the year-over-year effective income tax rate:

2006 - Modified filing positions in certain state and local tax jurisdictions, including filing amended returns for prior periods, and changed estimates for unrealizable state operating loss carryforwards. These items reduced the tax provision, increasing income from continuing operations by $\$ 13.0$ million.
(8) The five-year summary of operations excludes the operating results of the following entities and the gains (losses) on their divestiture as they are accounted for as discontinued operations:

2008 - On July 1, 2008 we completed the spin-off of Scripps Network Interactive to the shareholders of the Company. In January the Cincinnati joint operating agreement was terminated and we ceased operation of our Cincinnati Post and Kentucky Post newspapers.

2006 - Divested our Shop At Home television network. We received cash consideration of approximately $\$ 17$ million for the sale of certain assets to Jewelry Television. Jewelry Television also assumed a number of Shop At Home's television affiliation agreements. We also reached agreement on the sale of the five Shop At Home-affiliated broadcast television stations for cash consideration of $\$ 170$ million. Shop At Home's results in 2006 include $\$ 30.1$ million of costs associated with employee termination benefits, the termination of long-term agreements and charges to write-down assets. Shop At Home's results also include $\$ 10.4$ million in net losses from the sale of property and other assets to Jewelry Television, and the completed sale of three of the Shop At Home affiliated television stations.
$\mathbf{2 0 0 5}$ - Terminated Birmingham joint operating agreement and ceased operation of our Birmingham Post-Herald newspaper. We received cash consideration of approximately $\$ 40.8$ million from the termination of the JOA and sale of certain of the Birmingham newspaper's assets.
(9) On July 1, 2008 we completed the spin-off of SNI as an independent, publicly traded company to our shareholders. Market prices presented in the tables above are unadjusted and include the value of SNI until the date of the spin-off. On July 15, 2008 we completed a one-for-three reverse stock split of our common stock. The market prices in the table above have been adjusted to reflect the split.

## Management's Discussion and Analysis of Financial Condition and Results of Operations

This discussion and analysis of financial condition and results of operations is based upon the consolidated financial statements and the notes thereto. You should read this discussion in conjunction with those financial statements.

## Forward-Looking Statements

This discussion and the information contained in the notes to the consolidated financial statements contain certain forward-looking statements related to our businesses that are based on our current expectations. Forward-looking statements are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from the expectations expressed in the forward-looking statements. Such risks, trends and uncertainties, which in most instances are beyond our control, include changes in advertising demand and other economic conditions; consumers' tastes; newsprint prices; program costs; labor relations; technological developments; competitive pressures; interest rates; regulatory rulings; and reliance on third-party vendors for various products and services. The words "believe," "expect," "anticipate," "estimate," "intend" and similar expressions identify forward-looking statements. All forward-looking statements, which are as of the date of this filing, should be evaluated with the understanding of their inherent uncertainty. We undertake no obligation to publicly update any forward-looking statements to reflect events or circumstances after the date the statement is made.

## Executive Overview

The E. W. Scripps Company ("Scripps") is a diverse media company with interests in newspaper publishing, television stations, and licensing and syndication. The company's portfolio of media properties includes: daily and community newspapers in 15 markets and the Washington-based Scripps Media Center, home to the Scripps Howard News Service; 10 television stations, including six ABC-affiliated stations, three NBC affiliates and one independent; and United Media, a leading worldwide licensing and syndication company that is the home of PEANUTS, DILBERT and approximately 150 other features and comics.

On October 16, 2007, the Company announced that its Board of Directors had authorized management to pursue a plan to separate Scripps into two independent, publicly-traded companies (the "Separation") through the spin-off of Scripps Networks Interactive, Inc. ("Scripps Networks Interactive" or ("SNI")) to the Scripps shareholders. To effect the Separation, Scripps Networks Interactive was formed on October 23, 2007, as a wholly owned subsidiary of Scripps. The assets and liabilities of the Scripps Networks and Interactive Media businesses of Scripps were transferred to Scripps Networks Interactive, Inc. Scripps Networks Interactive is the parent company which owned the national television networks and the online comparison shopping services businesses as of the Separation date. On May 8, 2008, the Board of Directors of Scripps approved the distribution of all of the common shares of Scripps Networks Interactive.

The distribution of all of the shares of SNI was made on July 1, 2008 to the shareholders of record as of the close of business on June 16, 2008 (the "Record Date"). The shareholders of record received one SNI Class A Common Share for every Scripps Class A Common Share held as of the Record Date and one SNI Common Voting Share for every Scripps Common Voting Share held as of the Record Date.

Our key strategies starting July 1, 2008 consist of continuing to build our online presence in our newspaper and television markets while operating our local media businesses as efficiently as possible.

Our newspaper businesses continue to operate in a difficult economic environment. Lower local and classified advertising sales, including particularly weak real estate, automotive and employment advertising contributed to the decline in total newspaper revenue. We continue to focus on operational efficiencies, and made some progress in controlling costs during the year as newspaper expenses declined $4.8 \%$ compared with the prior year. In the fourth quarter we completed a plan to reduce our workforce by approximately 350 people and incurred approximately $\$ 5$ million for separation related-charges.

At our television stations, although revenue was flat compared with the prior year due to increased political advertising, difficult economic conditions in the U.S. have put pressure on advertising revenues, particularly in certain categories, such as automotive. We continue to emphasize local news, focus on obtaining non-traditional television advertisers and build our online presence within the broadcast division.

In the second quarter of 2008 , we concluded that we had indicators of impairment with respect to the carrying value of our newspaper goodwill and investments in our Denver JOA and Colorado newspaper partnership. As a result, we recorded a $\$ 779$ million non-cash charge in the second quarter to write-down our newspapers' goodwill and a $\$ 95$ million non-cash charge to reduce the carrying value of our Colorado JOA and newspaper partnership. In the third quarter, based on the continued deterioration of the operating results of our Denver JOA, we recorded an additional $\$ 25$ million non-cash charge to further adjust the carrying value of our investment to fair value. In the fourth quarter, based on the continued deterioration of the operating results of our Colorado newspaper partnership, we recorded an additional $\$ 10.9$ million non-cash charge to further adjust the carrying value of our investment to fair value. The Denver JOA has long-term debt of approximately $\$ 130$ million which is unsecured and non-recourse to the partners of the JOA. In the fourth quarter of 2008, in connection with our annual impairment test of indefinite lived intangible assets, we recorded an $\$ 11.4$ million non-cash charge to write-down the value of our FCC license for our KMCI station to fair value. We also concluded that we had indicators of impairment for our Baltimore television station and recorded a $\$ 19.6$ million non-cash charge to write-down certain long-lived assets to fair value.

To reduce expenses during this period of unprecedented pressure on the company's top line, we have taken a variety of cost-saving measures. Some of the initiatives include pay reductions of 3 to 5 percent for all non-union employees at newspapers and the corporate office. These cuts are in addition to pay cuts that affected corporate executives, TV station general managers and newspaper publishers effective January 1, 2009. The company also will suspend its match of non-union employees' contributions to 401(k) retirement savings plans, and eliminate for 2009 the portion of bonuses (for bonus-eligible employees) that is tied to segment profit performance. It is expected that the measures listed above will reduce the company's expenses in 2009 by approximately $\$ 20$ million. We also expect to freeze our pension plan in 2009.

In December 2008, we announced that we were seeking a buyer for the Rocky Mountain News. In February 2009, we decided to exit the Denver market and to close the Rocky Mountain News after its final edition on February 27, 2009. Rocky Mountain News employees will remain on our payroll through April 28, 2009. We are working with our partner in the Denver JOA, MediaNews Group to formulate a plan to unwind the partnership. We also intend to transfer our $50 \%$ interest in Prairie Mountain Publishing to MediaNews Group.

## Critical Accounting Policies and Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America ("GAAP") requires us to make a variety of decisions which affect reported amounts and related disclosures, including the selection of appropriate accounting principles and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions. We are committed to incorporating accounting principles, assumptions and estimates that promote the representational faithfulness, verifiability, neutrality and transparency of the accounting information included in the financial statements.

Note 1 to the Consolidated Financial Statements describes the significant accounting policies we have selected for use in the preparation of our financial statements and related disclosures. We believe the following to be the most critical accounting policies, estimates and assumptions affecting our reported amounts and related disclosures.

Acquisitions - Financial Accounting Standards No. ("FAS") 141 - Business Combinations requires assets acquired and liabilities assumed in a business combination to be recorded at fair value. With the assistance of independent appraisals, we generally determine fair values using comparisons to market transactions and discounted cash flow analyses. The use of a discounted cash flow analysis requires significant
judgment to estimate the future cash flows derived from the asset and the expected period of time over which those cash flows will occur and to determine an appropriate discount rate. Changes in such estimates could affect the amounts allocated to individual identifiable assets. While we believe our assumptions are reasonable, if different assumptions were made, the amount allocated to intangible assets could differ substantially from the reported amounts.

Goodwill and Other Indefinite-Lived Intangible Assets - FAS 142 - Goodwill and Other Intangible Assets, requires that goodwill for each reporting unit be tested for impairment on an annual basis or when events occur or circumstances change that would indicate the fair value of a reporting unit is below its carrying value. For purposes of performing the impairment test for goodwill, our reporting units are newspapers and television. If the fair value of the reporting unit is less than its carrying value, an impairment loss is recorded to the extent that the fair value of the goodwill within the reporting unit is less than its carrying value.

FAS 142 also requires us to compare the fair value of each indefinite-lived intangible asset to its carrying amount. If the carrying amount of an indefinite-lived intangible asset exceeds its fair value, an impairment loss is recognized.

To determine the fair value of our reporting units and indefinite-lived intangible assets, we generally use market data, appraised values and discounted cash flow analyses. The use of a discounted cash flow analysis requires significant judgment to estimate the future cash flows derived from the asset or business and the period of time over which those cash flows will occur and to determine an appropriate discount rate. While we believe the estimates and judgments used in determining the fair values of our reporting units were appropriate, different assumptions with respect to future cash flows, long-term growth rates and discount rates could produce a different estimate of fair value.

We tested our Television reporting unit goodwill for impairment at June 30, 2008, as a result of interim triggering events, including declines in the price of our stock, and as of October 1, 2008 in connection with our annual impairment test. We determined that the fair value of our Television reporting unit exceeded its carrying value.

We determined that an additional interim triggering event, including declines in the price of our stock and reduced cash flow forecasts resulting from the economic decline in the fourth quarter, required us to test our Television reporting unit goodwill for impairment at December 31. While our December 31, 2008, impairment test determined the fair value of the Television reporting unit exceeded its carrying value, the excess of the fair value over the carrying value of the reporting unit was approximately $\$ 5$ million. An increase of the discount rate of 0.5 percent or a decrease of $\$ 2.5$ million in the annual cash flows used in the discounted cash flow analysis would result in the fair value of the reporting unit being less than its carrying value. If we were required to perform step 2 of the impairment analysis, preliminary indications are that we would be required to record an impairment charge for a significant portion of the Television reporting unit's goodwill balance. In accordance with the provisions of FAS 142, we will continue to monitor changes in the Television business in 2009 for interim indicators of impairment.

Income Taxes - We account for uncertain tax positions in accordance with Financial Accounting Standards Board (the "FASB") Interpretation No. 48 ("FIN 48"), "Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109". The application of income tax law is inherently complex. As such, we are required to make many assumptions and judgments regarding our income tax positions and the likelihood whether such tax positions would be sustained if challenged. Interpretations and guidance surrounding income tax laws and regulations change over time. As such, changes in our assumptions and judgments can materially affect amounts recognized in the consolidated financial statements.

We have deferred tax assets primarily related to state net operating loss carryforwards and capital loss carryforwards. We record a tax valuation allowance to reduce such deferred tax assets to the amount that is more likely than not to be realized. We consider ongoing prudent and feasible tax planning strategies in assessing the need for a valuation allowance.

In the event we determine the deferred tax asset we would realize would be greater or less than the net amount recorded, an adjustment would be made to the tax provision in that period.

Pension Plans - We sponsor various noncontributory defined benefit pension plans covering substantially all full-time employees, including the SERP, which covers certain executive employees. Pension expense for continuing operations for those plans was $\$ 15.1$ million in $2008, \$ 12.7$ million in 2007 , and $\$ 15.3$ million in 2006.

The measurement of our pension obligations and related expense is dependent on a variety of estimates, including: discount rates; expected long-term rate of return on plan assets; expected increase in compensation levels; and employee turnover, mortality and retirement ages. We review these assumptions on an annual basis and make modifications to the assumptions based on current rates and trends when appropriate. In accordance with accounting principles generally accepted in the United States of America, the effects of these modifications are recorded currently or amortized over future periods. We consider the most critical of our pension estimates to be our discount rate and the expected long-term rate of return on plan assets.

The discount rate used to determine our future pension obligations is based upon a dedicated bond portfolio approach that includes securities rated Aa or better with maturities matching our expected benefit payments from the plans. The rate is determined each year at the plan measurement date and affects the succeeding year's pension cost. The discount rate was $6.25 \%$ at December 31, 2008 and 2007. Discount rates can change from year to year based on economic conditions that impact corporate bond yields. A decrease in the discount rate increases pension expense. A $0.5 \%$ change in the discount rate as of December 31, 2008, to either $5.75 \%$ or $6.75 \%$, would increase or decrease our projected pension obligations as of December 31, 2008, by approximately $\$ 35$ million and increase or decrease 2009 pension expense up to $\$ 5.5$ million.

The expected long-term rate of return on plan assets is based primarily upon the target asset allocation for plan assets and capital markets forecasts for each asset class employed. Our expected rate of return on plan assets also considers our historical compound rate of return on plan assets for 10 and 15 year periods. At December 31, 2008, the expected long-term rate of return on plan assets was $7.5 \%$. For the ten year period ended December 31, 2008, our actual compounded rate of return was $3.0 \%$. The compounded rate for the 15 year period ended December 31, 2008 was $7.3 \%$. A decrease in the expected rate of return on plan assets increases pension expense. A $0.5 \%$ change in the expected long-term rate of return on plan assets, to either $7.0 \%$ or $8.0 \%$, would increase or decrease our 2009 pension expense by approximately $\$ 1.5$ million.

We had cumulative unrecognized actuarial losses for our pension plans of $\$ 208$ million at December 31, 2008. Unrealized actuarial gains and losses result from deferred recognition of differences between our actuarial assumptions and actual results. In 2008, we had an actuarial loss of $\$ 144$ million, primarily due to broader economic downturns experienced by the market. The cumulative unrecognized net loss is primarily due to declines in corporate bond yields and the unfavorable performance of the equity markets between 2000 and 2002, and in 2008. Amortization of unrecognized actuarial losses may result in an increase in our pension expense in future periods. Based on our current assumptions, we anticipate that 2009 pension expense will include $\$ 19.0$ million in amortization of unrecognized actuarial losses.

## New Accounting Pronouncements

As more fully described in Note 2 to the Consolidated Financial Statements, we adopted FAS 158 effective December 31, 2006 and FIN 48 effective January 1, 2007. SFAS 158 required companies to recognize the over- or under-funded status of pension and postretirement plans in their balance sheet. Unrecognized prior service costs and credits and unrecognized actuarial gains and losses are recorded as a component of other comprehensive income within shareholders' equity. FIN 48 addresses the accounting and disclosure of uncertain tax positions.

In September 2006, the Financial Accounting Standards Board ("FASB") issued SFAS 157, Fair Value Measurements ("SFAS 157"), which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. In February 2008, the FASB issued Staff Position 157-2 ("FSP"), Effective Date of FASB Statement No. 157, which delays the effective date of SFAS 157 for nonfinancial assets and liabilities, except for those that are recognized or disclosed at fair value in the financial
statements on a recurring basis, until January 1, 2009. Under the provisions of the FSP, we will delay application of SFAS 157 for fair value measurements used in the impairment testing of goodwill and indefinite-lived intangible assets and eligible non-financial assets and liabilities included within a business combination. The adoption of SFAS 157 did not have a material impact on our financial statements. See Note 13, Fair Value Measurement, for additional information.

In February 2007, the FASB issued SFAS 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115 ("SFAS 159"), which permits entities to choose to measure many financial instruments and certain other items at fair value. The provisions of SFAS 159 were effective as of the beginning of our 2008 fiscal year and did not have any impact to our statement of financial position, earnings or cash flows upon adoption.

In June 2007, the FASB ratified EITF 06-11, Accounting for the Income Tax Benefits of Dividends on Share-Based Payment Awards ("EITF 06-11"). EITF 06-11 provides that tax benefits associated with dividends on share-based payment awards be recorded as a component of additional paid-in capital. EITF 06-11 is effective, on a prospective basis, for fiscal years beginning after December 15, 2007. The adoption of the EITF 06-11 in 2008 did not have a material impact to our statement of financial position, earnings or cash flows upon adoption.

In December 2007, the FASB issued SFAS 141(R), "Business Combinations" ("SFAS 141(R)"), and SFAS 160, "Noncontrolling Interests in Consolidated Financial Statements" ("SFAS 160"). SFAS 141(R) provides guidance relating to recognition of assets acquired and liabilities assumed in a business combination. SFAS 160 will change the accounting and reporting for minority interest, which will be recharacterized as noncontrolling interest and classified as a component of shareholders equity. SFAS 141(R) and SFAS 160 are effective for fiscal years beginning after December 15, 2008. We do not expect a material impact to our statement of financial position, earnings or cash flows upon adoption.

In June 2008, the FASB issued FSP EITF 03-6-1, "Determining Whether Instruments Granted in ShareBased Payment Transactions Are Participating Securities" ("FSP EITF 03-6-1"). FSP EITF 03-6-1 addresses whether instruments granted in share-based payment transactions are participating securities prior to vesting and, therefore, need to be included in the earnings allocation in computing earnings per share under the twoclass method as described in FAS No. 128, "Earnings per Share." Under the guidance in FSP EITF 03-6-1, unvested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of earnings per share pursuant to the two-class method. FSP EITF 03-6-1 is effective for us on January 1, 2009, and priorperiod earnings per share data will be adjusted retrospectively. We are currently evaluating the impact that the adoption of FSP EITF 03-6-1 will have on our financial statements.

In March 2008, the FASB issued SFAS 161, Disclosures About Derivative Instruments and Hedging Activities, an amendment of SFAS 133. SFAS 161 requires disclosure regarding the objectives and strategies for using derivative instruments and additional disclosures on how the instruments impact the company's financial position, results of operations and cash flows. SFAS 161 is effective for us in 2009 and will have no impact on our financial statements other than additional disclosures.

## Results of Operations

The trends and underlying economic conditions affecting the operating performance and future prospects differ for each of our business segments. Accordingly, the following discussion of our consolidated results of operations should be read in conjunction with the discussion of the operating performance of our business segments that follows.

Consolidated Results of Operations - Consolidated results of operations were as follows:

|  | For the Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | Change | 2007 | Change | 2006 |
|  | (In thousands, except per share data ) |  |  |  |  |
| Operating revenues | \$1,001,792 | (7.2)\% | \$1,079,546 | (8.5)\% | \$1,179,524 |
| Costs and expenses less separation costs | $(906,757)$ | (3.5)\% | (939,237) | (0.7)\% | $(945,563)$ |
| Separation costs | $(33,506)$ |  | (257) |  |  |
| Depreciation and amortization of intangibles | $(46,972)$ | 5.1\% | $(44,705)$ | 1.0\% | $(44,244)$ |
| Impairment of goodwill, indefinite and long-lived assets | $(809,936)$ |  |  |  |  |
| Gain on formation of Colorado newspaper partnership . . |  |  |  |  | 3,535 |
| Gains (losses) on disposal of property, plant and equipment | 5,809 |  | 24 |  | (585) |
| Hurricane recoveries, net |  |  |  |  | 1,900 |
| Operating income (loss) | $(789,570)$ |  | 95,371 | (51.0)\% | 194,567 |
| Interest expense | $(10,941)$ | (70.5)\% | \% (37,121) | (32.0)\% | $(54,561)$ |
| Equity in earnings of JOAs and other joint ventures | 13,795 | (50.2)\% | \% 27,688 | 31.4\% | 21,067 |
| Write-down of investments in newspaper partnerships | $(130,784)$ |  |  |  |  |
| Loss on repurchases of debt | $(26,380)$ |  |  |  |  |
| Miscellaneous, net | 6,888 |  | 17,148 |  | 4,487 |
| Income (loss) from continuing operations before income taxes and minority interests. | $(936,992)$ |  | 103,086 | (37.7)\% | 165,560 |
| Provision for income taxes | 304,660 |  | $(34,057)$ |  | $(76,123)$ |
| Income (loss) from continuing operations before minority interests | $(632,332)$ |  | 69,029 | (22.8)\% | \% 89,437 |
| Minority interests | 10 |  | (447) |  | (970) |
| Income (loss) from continuing operations | $(632,322)$ |  | 68,582 |  | 88,467 |
| Income (loss) from discontinued operations, net of tax. | 155,732 |  | $(70,203)$ |  | 264,753 |
| Net income (loss) | \$ (476,590) |  | \$ (1,621) |  | \$ 353,220 |
| Net income (loss) per diluted share of common stock: |  |  |  |  |  |
| Income (loss) from continuing operations . | \$ (11.69) |  | \$ 1.25 |  | \$ 1.61 |
| Income (loss) from discontinued operations | 2.88 |  | (1.28) |  | 4.82 |
| Net income (loss) per diluted share of common stock . . | \$ (8.81) |  | \$ (.03) |  | \$ 6.43 |

Net income (loss) per share amounts may not foot since each is calculated independently.

## Continuing Operations

## 2008 compared with 2007

Operating revenues were down in 2008 compared with 2007. Revenues were lower at our newspapers and flat for our television stations. The decline in revenues at our newspapers was attributed to lower local and classified advertising, including particularly weak real estate, automotive and employment advertising in all of our markets. Revenues at our television stations were flat with increased political advertising in the third and fourth quarter offset by lower advertising in other categories.

Costs and expenses in 2008 were primarily affected by the reductions in personnel from workforce reductions taken in 2007 offset by severance costs related to the 2008 and 2007 workforce reductions at our newspapers. In addition, insurance cost decreased by approximately $\$ 10$ million and bad debt expense increased by $\$ 3$ million. Costs incurred related to the separation of SNI from the Company were $\$ 33.5$ million, which included a $\$ 19.6$ million non-cash charge for the impact of the modification of share-based compensation awards.

In conjunction with interim impairment test of goodwill, we determined that the carrying value of our Newspaper business exceeded its fair value. Accordingly, our 2008 results include a write-down of goodwill totaling $\$ 779$ million. We also determined that the carrying value of our investments in our Colorado newspaper partnerships exceed their fair value and took a $\$ 131$ million impairment charge to write down these investments to their estimated fair values. In connection with our annual impairment test for indefinite lived assets we recorded an $\$ 11.4$ million non-cash charge to write-down the FCC license of our Lawrence, Kansas based Independent station to fair value. We also concluded that we had indicators of impairment that required us to test our long-lived assets at certain of our television properties and as a result of our testing we recorded a $\$ 19.6$ million non-cash charge to write-down long-lived assets to fair value.

Interest expense includes interest incurred on our outstanding borrowings. Interest incurred on our outstanding borrowings decreased in 2008 due to lower average debt levels. The balance of our borrowings was reduced to $\$ 60$ million subsequent to the spin-off of SNI while the average borrowing was $\$ 649$ million at an average rate of $5.0 \%$ in 2007. In addition in 2008 we capitalized $\$ 1.9$ million of interest in connection with the construction of our Naples production facility.

In the second quarter of 2008, we redeemed the remaining balances of our outstanding notes and recorded a $\$ 26.4$ million loss on the extinguishment of debt.

The "Miscellaneous, net" caption in our Consolidated Statements of Operations includes realized gains from the sale of certain investments totaling $\$ 7.6$ million in 2008 and $\$ 9.2$ million in 2007.

The effective tax rate was (32.5\%) in 2008 and $32.9 \%$ in 2007.

## 2007 compared with 2006

Operating revenues decreased in 2007 compared with 2006. Revenues were lower at our newspapers and television stations. The decline in revenues at our newspapers was attributed to lower local and classified advertising, including particularly weak real estate advertising in the Florida and California markets. Declines in revenue at our television stations were attributed to the relative absence of political advertising in 2007 compared with 2006. Additionally, our television stations generated significant revenues in 2006 from the broadcast of the Super Bowl on ABC and NBC's coverage of the Winter Olympics.

Costs and expenses in 2007 were primarily affected by the severance costs related to voluntary separation offers that were accepted by 137 employees at our newspapers and costs incurred related to the separation SNI from the Company. In addition production and distribution cost decreased from 2006 due to fluctuations in the cost of newsprint.

In 2006, we completed the formation of a newspaper partnership with MediaNews Group, Inc. In conjunction with the transaction, we recognized a pre-tax gain of $\$ 3.5$ million.

Interest expense includes interest incurred on our outstanding borrowings and deferred compensation and other employment agreements. Interest incurred on our outstanding borrowings decreased in 2007 due to lower average debt levels. The average balance of outstanding borrowings was $\$ 649$ million at an average rate of $5.0 \%$ in 2007 and $\$ 946$ million at an average rate of $5.1 \%$ in 2006.

The "Miscellaneous, net" caption in our Consolidated Statements of Operations includes realized gains from the sale of certain investments totaling $\$ 9.2$ million in 2007.

The effective tax rate was $32.9 \%$ in 2007 and $46.3 \%$ in 2006.

Business Segment Results - As discussed in Note 17 to the Consolidated Financial Statements, our chief operating decision maker (as defined by FAS 131 - Segment Reporting) evaluates the operating performance of our business segments using a measure we call segment profit. Segment profit excludes interest, income taxes, depreciation and amortization, divested operating units, restructuring activities, investment results and certain other items that are included in net income (loss) determined in accordance with accounting principles generally accepted in the United States of America.

Items excluded from segment profit generally result from decisions made in prior periods or from decisions made by corporate executives rather than the managers of the business segments. Depreciation and amortization charges are the result of decisions made in prior periods regarding the allocation of resources and are therefore excluded from the measure. Financing, tax structure and divestiture decisions are generally made by corporate executives. Excluding these items from measurement of our business segment performance enables us to evaluate business segment operating performance based upon current economic conditions and decisions made by the managers of those business segments in the current period.

Information regarding the operating performance of our business segments determined in accordance with FAS 131 and a reconciliation of such information to the consolidated financial statements is as follows:

|  | For the Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | Change | 2007 | Change | 2006 |
|  | (In thousands) |  |  |  |  |
| Segment operating revenues: |  |  |  |  |  |
| Newspapers | \$ 568,667 | (13.6)\% \$ | \$ 658,327 | (8.1)\%\$ | 716,086 |
| JOAs and newspaper partnerships | 133 | (40.9)\% | 225 | 10.8\% | 203 |
| Boulder prior to formation of Colorado newspaper |  |  |  |  |  |
| Television | 326,860 | 0.3\% | 325,841 | (10.4)\% | 363,506 |
| Licensing and other | 102,538 | 9.5\% | 93,633 | (3.0)\% | 96,556 |
| Corporate | 3,594 |  | 1,520 |  | 984 |
| Total operating revenues | \$1,001,792 | (7.2)\% | \$1,079,546 | (8.5) \% \$ | ,179,524 |
| Segment profit (loss): |  |  |  |  |  |
| Newspapers | \$ 71,475 |  | \$ 135,870 | (28.2)\%\$ | 189,223 |
| JOAs and newspaper partnerships | $(15,606)$ |  | $(1,235)$ | (83.6)\% | $(7,515)$ |
| Boulder prior to formation of Colorado newspaper |  |  |  |  | (125) |
| Television | 80,589 | (3.9)\% | 83,860 | (30.5)\% | 120,706 |
| Licensing and other | 10,437 | 16.2\% | 8,982 | (27.6)\% | 12,403 |
| Corporate | $(42,208)$ | (29.0)\% | $(59,480)$ | 3.0\% | $(57,764)$ |
|  | $(46,972)$ | 5.1\% | $(44,705)$ | 1.0\% | $(44,244)$ |
| Impairment of goodwill, indefinite and long-lived |  |  |  |  |  |
| Gain on formation of Colorado newspaper |  |  |  |  |  |
| Equity earnings in newspaper partnership | 4,143 |  |  |  |  |
| Gains (losses) on disposal of PP\&E | 5,809 |  | 24 |  | (585) |
| Interest expense | $(10,941)$ | (70.5)\% | $(37,121)$ | (32.0)\% | $(54,561)$ |
| Separation costs | $(33,506)$ |  | (257) |  |  |
| Write-down of investments in newspaper partnerships | $(130,784)$ |  |  |  |  |
| Loss on repurchases of debt | $(26,380)$ |  |  |  |  |
| Miscellaneous, net | 6,888 | (59.8)\% | 17,148 |  | 4,487 |
| Income (loss) from continuing operations before income taxes and minority interests | \$ (936,992) |  | \$ 103,086 | \$ | 165,560 |

JOAs and newspaper partnership segment profit includes our share of the earnings of JOAs and certain other investments included in our consolidating operating results using the equity method of accounting. In 2008 we ceased the publication of our Albuquerque newspaper. We still have a residual interest in the JOA, but since this became a passive investment in 2008, the equity earnings from this investment are not included in segment profit from 2008 forward.

Certain items required to reconcile segment profitability to consolidated results of operations determined in accordance with accounting principles generally accepted in the United States of America are attributed to particular business segments. Significant reconciling items attributable to each business segment are as follows:

| 2008 | 2007 | 2006 |
| :---: | :---: | :---: |
| (In thousands) |  |  |
| \$ 23,993 | \$24,234 | \$22,697 |
| 1,290 | 1,320 | 1,285 |
|  |  | 132 |
| 20,189 | 18,068 | 18,830 |
| 787 | 475 | 559 |
| 713 | 608 | 741 |
| \$ 46,972 | \$44,705 | \$44,244 |

Gains (losses) on disposal of PP\&E:
Newspapers
(91)
(145)

## JOAs and newspaper

partnerships
(32)

Television
6,088
225
(243)

Licensing and other
(156)
$\$ \quad 5,809$
Gains (losses) on disposal of PP\&E
Impairment of goodwill, indefinite and long-lived assets . . . . . . . . . . . . . . . $\quad \underline{\$ 809,936}$
Write-down of investments in newspaper partnerships . . . . . . . . . . . . . . . . $\quad \underline{\$ 130,784}$
Gain on formation of Colorado newspaper partnership
Newspapers - We operate daily and community newspapers in 15 markets in the United States. Our newspapers earn revenue primarily from the sale of advertising space to local and national advertisers and from the sale of newspapers to readers.

Newspapers managed solely by us - The newspapers managed solely by us operate in mid-size markets, focusing on news coverage within their local markets. Advertising and circulation revenues provide substantially all of each newspaper's operating revenues and employee and newsprint costs are the primary expenses at each newspaper. The operating performance of our newspapers is most affected by newsprint prices and economic conditions, particularly within the retail, labor, housing and auto markets as well as the shift of advertising from newspapers to other media.

Operating results for newspapers managed solely by us were as follows:

|  | For the Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | Change | 2007 | Change | 2006 |
|  |  |  | (In thousands) |  |  |
| Segment operating revenues: |  |  |  |  |  |
| Local | \$124,074 | (12.9)\% | \$142,431 | (12.3)\% | \$162,345 |
| Classified | 141,655 | (24.4)\% | 187,475 | (16.7)\% | 225,029 |
| National | 28,086 | (19.6)\% | 34,927 | (4.2)\% | 36,460 |
| Online | 36,768 | (8.3)\% | 40,085 | 19.2\% | 33,636 |
| Preprint and other | 106,908 | (8.3)\% | 116,647 | (2.5)\% | 119,583 |
| Newspaper advertising | 437,491 | (16.1)\% | 521,565 | (9.6)\% | 577,053 |
| Circulation | 113,398 | (4.5)\% | 118,696 | (3.3)\% | 122,740 |
| Other | 17,778 | (1.6)\% | 18,066 | 10.9\% | 16,293 |
| Total operating revenues | 568,667 | (13.6)\% | 658,327 | (8.1)\% | 716,086 |
| Segment costs and expenses: |  |  |  |  |  |
| Employee compensation and benefits | 252,933 | (5.6)\% | 268,052 | 0.6\% | 266,539 |
| Production and distribution | 148,593 | (4.7)\% | 155,910 | (6.9)\% | 167,421 |
| Other segment costs and expenses | 95,666 | (2.9)\% | 98,495 | 3.9\% | 94,803 |
| Total costs and expenses. | 497,192 | (4.8)\% | 522,457 | (1.2)\% | 528,763 |
| Hurricane recoveries, net |  |  |  |  | 1,900 |
| Contribution to segment profit | \$ 71,475 | (47.4)\% | \$135,870 | (28.2)\% | \$189,223 |

The decrease in advertising revenues in 2008 compared with 2007 was primarily due to continued weakness in classified and local advertising in our newspaper markets particularly in real estate, automotive and employment advertising.

The decrease in advertising revenues in 2007 compared with 2006 was primarily due to weakness in classified and local advertising in our newspaper markets. Decreases in real estate and employment advertising particularly affected revenues at our Florida and California newspapers.

Circulation revenues declined in 2008 compared to 2007 and in 2007 compared to 2006 due to lower circulation volumes for both daily and Sunday copies.

Online revenues declined in 2008 due to the overall economic conditions. Online revenues increased in 2007 compared to 2006 due to higher advertising rates, resulting from increases in the audience visiting our Web sites, as well as an increase in our online product offerings. We have pursued strategic partnerships to garner larger shares of local ad dollars that are spent online. Scripps was an initial member of a consortium of newspapers that joined Yahoo in a revenue-sharing partnership that increases newspapers' access to Web-focused marketing dollars. A similar relationship with zillow.com brings new online real estate ads to the Company's newspapers. In addition to these and other potential partnerships, we also expect to continue expanding and enhancing our online services, through such features as streaming video and audio, to deliver our news and information content.

The decline in preprint and other revenues in 2008 compared to 2007 is due to the overall economic conditions in 2008. These products include niche publications such as community newspapers, lifestyle magazines, publications focused on the classified advertising categories of real estate, employment and auto, and other publications aimed at younger readers.

Other operating revenues represent revenue earned on ancillary services offered by our newspapers.
Employee compensation and benefit costs were increased by a $\$ 5.0$ million charge for employee severance in the fourth quarter of 2008 and were increased by an $\$ 8.9$ million charge recorded in the second quarter of 2007 for voluntary separation offers. Employee compensation and benefit costs decreased in 2008 as the impact of voluntary separations in 2007 reduced ongoing cost.

Production and distribution costs are primarily affected by fluctuations in newsprint and ink costs. In 2008, the year-over-year price of newsprint increased $41 \%$ while our consumption decreased by $29 \%$. The average price of newsprint year-over-year decreased $10 \%$ in 2007 and increased $9 \%$ in 2006. The decrease in 2007 production and distribution costs is also due to a $10 \%$ decrease in newsprint consumption.

Increases in 2007 in other segment costs and expenses are attributed to increased spending in online and print initiatives, primarily in our Florida markets.

Capital expenditures include costs totaling $\$ 51$ million in 2008 and $\$ 3.6$ million in 2007 for the construction of a new production facility at our Naples, Florida newspaper.

Newspapers operated under Joint Operating Agreements and partnerships - The sales, production and business operations of the Denver newspapers are operated by the Denver Newspaper Agency, a limited liability partnership (the "Denver JOA") under the terms of a joint operating agreement ("JOA") which expires in 2051. The other publisher in the JOA is the Denver Post, owned by MediaNews Group, Inc. Each newspaper owns $50 \%$ of the Denver JOA and shares management of the combined newspaper operations. We receive a $50 \%$ share of the Denver JOA profits.

We have a $50 \%$ interest in a newspaper partnership ("Prairie Mountain Publishing") with MediaNews Group, Inc. that operates certain of both companies' newspapers in Colorado, including their editorial operations.

In December 2008, we announced that we were seeking a buyer for the Rocky Mountain News. In February 2009, we decided to exit the Denver market and close the Rocky Mountain News after its final edition was published on February 27, 2009. Rocky Mountain News employees will remain on our payroll through April 28, 2009. We are working with MediaNews Group to formulate a plan to unwind the partnership. We intend to transfer our $50 \%$ interest in Prairie Mountain Publishing to our partner.

In the first quarter of 2008, we ceased publication of our Albuquerque Tribune newspaper under an amended agreement with the Journal Publishing Company ("JPC"). We continue to own a $40 \%$ interest in the Albuquerque Publishing Company, G.P. (the "Partnership"). We pay JPC an annual amount equal to a portion of the editorial savings realized from ceasing publication of our newspaper. The Partnership will direct and manage the operations of the continuing Journal newspaper and we receive our share of the Partnership's profits. When we ceased the publication of our Albuquerque newspaper our investment became passive and the equity earnings from this investment are no longer included in segment profit from 2008 forward.

Our share of the operating profit (loss) of our JOA and our newspaper partnerships is reported as "Equity in earnings of JOAs and other joint ventures" in our financial statements.

Operating results for our JOAs and newspaper partnerships were as follows:

|  | For the Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | Change 2007 | Change | 2006 |
|  |  | (In thousands) |  |  |
| Equity in earnings of JOAs and newspaper partnerships included in segment profit: |  |  |  |  |
| Denver | \$ 9,530 | (50.9)\%\$19,426 |  | \$ 8,982 |
| Albuquerque |  | 9,773 | (8.3)\% | 10,655 |
| Colorado | 122 | $(1,188)$ |  | 1,107 |
| Other newspaper partnerships and joint ventures |  | (323) |  | 323 |
| Total equity in earnings of JOAs included in segment profit. | 9,652 | (65.1)\% 27,688 | 31.4\% | 21,067 |
| Operating revenues of JOAs. | 133 | (40.9)\% 225 | 10.8\% | 203 |
| Total | 9,785 | (64.9)\% 27,913 | 31.2\% | 21,270 |
| JOA editorial costs and expenses | 25,391 | (12.9)\% 29,148 | 1.3\% | 28,785 |
| Contribution to segment profit | \$(15,606) | \$ $(1,235)$ |  | \$ $(7,515)$ |

Our equity earnings in the Denver JOA decreased in 2008 due to significant weakness in advertising revenues and the related impact on profitability. Our editorial costs decreased in 2008 due to headcount reductions in 2007.

Additional depreciation incurred by the Denver JOA reduced our equity earnings $\$ 4.0$ million in 2007 and $\$ 12.2$ million in 2006.

Television - Television includes six ABC-affiliated stations, three NBC-affiliated stations and one independent. Our television stations reach approximately $10 \%$ of the nation's television households. Our broadcast television stations earn revenue primarily from the sale of advertising time to local and national advertisers.

National television networks offer affiliates a variety of programs and sell the majority of advertising within those programs. We receive compensation from the network for carrying its programming. In addition to network programs, we broadcast locally produced programs, syndicated programs, sporting events, and other programs of interest in each station's market. News is the primary focus of our locally-produced programming.

The operating performance of our television group is most affected by the health of the local economy, particularly conditions within the retail, auto, telecommunications and financial services industries, and by the volume of advertising time purchased by campaigns for elective office and political issues. The demand for political advertising is significantly higher in even-numbered years, when congressional and presidential elections occur, than in odd-numbered years.

Operating results for television were as follows:

|  | For the Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | Change | $\frac{2007}{\text { (In thousands) }}$ | Change | 2006 |
|  |  |  |  |  |  |
| Segment operating revenues: |  |  |  |  |  |
| Local | \$180,065 | (12.1)\% | \$204,791 | 1.3\% | \$202,238 |
| National | 86,252 | (14.6)\% | 101,002 | (3.2)\% | 104,366 |
| Political | 41,012 |  | 2,735 |  | 44,260 |
| Network compensation | 7,792 | 4.9\% | 7,431 | 36.4\% | 5,446 |
| Other | 11,739 | 18.8\% | 9,882 | 37.3\% | 7,196 |
| Total segment operating revenues | 326,860 | 0.3\% | 325,841 | (10.4)\% | 363,506 |
| Segment costs and expenses: |  |  |  |  |  |
| Employee compensation and benefits | 131,444 | 2.2\% | 128,647 | 0.1\% | 128,543 |
| Programs and program licenses. | 48,290 | 2.2\% | 47,231 | 0.1\% | 47,183 |
| Production and distribution. | 17,245 | (1.2)\% | 17,461 | (10.4)\% | 19,480 |
| Other segment costs and expenses. | 49,292 | 1.3\% | 48,642 | 2.2\% | 47,594 |
| Total segment costs and expenses | 246,271 | 1.8\% | 241,981 | (0.3)\% | 242,800 |
| Segment profit | \$ 80,589 | (3.9)\% | \$ 83,860 | (30.5)\% | \$120,706 |

Revenues increased slightly in 2008 as compared with 2007. While political revenues were up compared with 2007, national and local revenues were negatively affected by weakness in automotive and retail advertising.

The decline in operating revenues during 2007 compared with 2006 was attributed to the relative absence of political advertising.

The broadcast of the Super Bowl on ABC and NBC's coverage of the Winter Olympics in 2006 contributed to the year-over-year decrease in operating revenues in 2007. Advertising revenue related to the Super Bowl and Olympics broadcasts was approximately $\$ 9$ million in 2006. Hotly contested political races in
our Ohio, Michigan, Florida, and Arizona markets contributed to the significant political revenue recognized in 2006.

The network affiliation agreements for our ABC and NBC affiliated stations expire in 2010.
Other segment costs and expenses reflect spending to promote our stations and research costs to better understand our target audience.

Capital expenditures for each year are for the replacement of equipment related to the utilization of highdefinition programming and implementation of digital television.

Discontinued Operations - Discontinued operations include SNI, and our newspaper operations in Cincinnati (See Note 4 to the Consolidated Financial Statements). In accordance with the provisions of FAS 144, Accounting for the Impairment or Disposal of Long-Lived Assets, the results of businesses held for sale or that have ceased operations are presented as discontinued operations.

Operating results for our discontinued operations were as follows:

|  | For the Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2007 |  | 2006 |  |
|  | (In thousands) |  |  |  |  |
| Operating revenues | \$ 804,451 |  | ,439,927 |  | ,488,335 |
| Equity in earnings of JOAs and other joint ventures | \$ 9,152 | \$ | 35,533 | \$ | 34,129 |
| Income (loss) from discontinued operations: |  |  |  |  |  |
| Income (loss) from discontinued operations, before tax | \$ 309,547 | \$ | 152,707 | \$ | 467,266 |
| Loss on divestitures, net |  |  | (255) |  | $(10,431)$ |
| Income taxes | $(107,115)$ |  | $(140,121)$ |  | $(119,286)$ |
| Minority interest | $(46,700)$ |  | $(82,534)$ |  | $(72,796)$ |
| Income (loss) from discontinued operations | \$ 155,732 | \$ | $(70,203)$ | \$ | 264,753 |

## Liquidity and Capital Resources

Our primary source of liquidity is our cash flow from operating activities. Marketing services, including advertising, provide approximately $80 \%$ of total operating revenues, so cash flow from operating activities is adversely affected during recessionary periods. Information about our use of cash flow from operating activities is presented in the following table:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  | (In thousands) |  |  |
| Net cash provided by continuing operating activities | \$ 88,804 | \$ 145,507 | \$220,442 |
| Net cash provided by discontinued operations. | 462,868 | 331,134 | 7,962 |
| Dividends paid, including to minority interests | $(53,981)$ | $(88,717)$ | $(78,943)$ |
| Employee stock option proceeds. | 15,097 | 15,903 | 32,148 |
| Excess tax benefits on stock awards | 3,829 | 2,375 | 4,393 |
| Other financing activities | 2,605 | $(3,008)$ | (63) |
| Cash flow available for acquisitions, investments, debt repayment and share repurchase | \$ 519,222 | \$ 403,194 | \$185,939 |
| Sources and uses of available cash flow: |  |  |  |
| Business acquisitions and net investment activity | \$ 60,366 | \$ $(33,461)$ | \$ $(10,974)$ |
| Capital expenditures | $(84,101)$ | $(53,473)$ | $(63,337)$ |
| Repurchase Class A Common Shares | $(19,031)$ | $(57,515)$ | $(65,323)$ |
| Decrease in long-term debt | $(466,837)$ | $(261,406)$ | $(60,793)$ |

Our cash flow has been used primarily to fund acquisitions and investments, develop new businesses, pay dividends, and repay debt. Net cash provided by operating activities for continuing operations has decreased year-over-year due primarily to the decreased operating performance of our newspaper segment. In 2008 we also incurred $\$ 33.5$ million of costs related to the separation of SNI.

We believe 2009 will be a challenging year, with broad economic uncertainty and advertising weakness projected to continue, newsprint prices at historical highs, the relative lack of political advertising, and costs to complete the Naples production facility of approximately $\$ 35$ million. To improve the company's financial flexibility we have suspended our quarterly dividend.

To reduce expenses during this period of unprecedented pressure on the company's top line, we have taken a variety of cost-saving measures. Some of the initiatives include pay reductions of 3 to 5 percent for all non-union employees at newspapers and the corporate office. These cuts are in addition to pay cuts that affected corporate executives, TV station general managers and newspaper publishers effective January 1, 2009. The company also will suspend its match of non-union employees' contributions to $401(\mathrm{k})$ retirement savings plans, and eliminate for 2009 the portion of bonuses (for bonus-eligible employees) that is tied to segment profit performance. It is expected that the measures listed above will reduce the company's expenses in 2009 by approximately $\$ 20$ million. We also expect to freeze our pension plan in 2009.

Credit is available under a Revolving Credit Agreement ("Revolving Credit Agreement") expiring on June 30, 2013 with a total availability of $\$ 200$ million. Borrowings under the Revolver are available on a committed revolving credit basis at our choice of an adjusted rate based on LIBOR plus $0.625 \%$ to $1.5 \%$ or the higher of the prime or the Federal Funds rate plus $0.0 \%$ to $0.5 \%$.

The Revolving Credit Agreement includes certain affirmative and negative covenants including compliance with specified financial ratios, including maintenance of minimum interest coverage ratio and leverage ratio defined in the agreement. We must maintain a minimum of a 3.0 to 1.0 interest coverage ratio of consolidated EBITDA, as defined in the agreement, for the last four quarters to Consolidated interest expense for the same period. Maximum borrowings under the Revolving Credit Agreement is also limited to an amount equal to 3.0 times Consolidated EBITDA, adjusted for certain noncash expenses, for the last four quarters.

At December 31, 2008, the full amount (\$200 million) of the Revolver was available to us under the covenants.

Based on our current projections, the amount available in 2009 will be less than the full amount of the Revolver, but, in our estimation, will be adequate to meet our anticipated requirements for the year. If we do not meet our EBITDA projections and therefore exceed our borrowing limit as defined in the Revolver covenants, we would have to seek waivers or amendments to the Revolver. Given the current financing environment, we cannot be assured of a favorable outcome.

In 2008 we were only required to make $\$ 0.3$ million of contributions to our defined benefit plans. We estimate that we will be required to make contributions to our defined benefit plans of approximately $\$ 5.0$ million in 2009.

In 2008, we redeemed the remaining balance of our $4.25 \%$ notes, $4.3 \%$ notes and $5.75 \%$ notes prior to maturity resulting in a loss on extinguishment of $\$ 26$ million.

In 2007, we repurchased $\$ 37.1$ million principal amount of our $4.30 \%$ note due in 2010 for $\$ 35.8$ million and repurchased $\$ 14.6$ million principal amount of our $5.75 \%$ note due in 2012 for $\$ 14.5$ million.

On April 24, 2007, we closed the sale of the two Shop At Home-affiliated stations located in Lawrence, MA, and Bridgeport, CT, which provided cash consideration of approximately $\$ 61$ million.

Under a share repurchase program that was approved by the Board of Directors on October 24, 2004, we have been repurchasing our Class A Common shares over the course of the last three years to offset the dilution resulting from our stock compensation programs. Shares were repurchased at a total cost of $\$ 19.0$ million in 2008, $\$ 57.5$ million in 2007, and $\$ 65.3$ million in 2006.

## Off-Balance Sheet Arrangements and Contractual Obligations

Off-Balance Sheet Arrangements
Off-balance sheet arrangements include the following four categories: obligations under certain guarantees or contracts; retained or contingent interests in assets transferred to an unconsolidated entity or similar arrangements; obligations under certain derivative arrangements; and obligations under material variable interests.

We may use derivative financial instruments to manage exposure to newsprint prices, interest rate and foreign exchange rate fluctuations. In October 2008, we entered into a 2-year $\$ 30$ million notional interest rate swap expiring in October 2010. Under this agreement we receive payments based on 3-month libor rate and make payments based on a fixed rate of $3.2 \%$. We held no newsprint or foreign currency derivative financial instruments at December 31, 2008.

We have not entered into any material arrangements which would fall under any of these four categories and which would be reasonably likely to have a current or future material effect on our results of operations, liquidity or financial condition, other than the interest swap previously discussed.

## Contractual Obligations

A summary of our contractual cash commitments, as of December 31, 2008, is as follows:

|  | Less than | $\begin{aligned} & \text { Years } \\ & 2 \& \leqslant \end{aligned}$ | $\begin{aligned} & \text { Years } \\ & 4 \& 5 \end{aligned}$ | $\begin{aligned} & \text { Over } \\ & 5 \text { Years } \end{aligned}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Long-term debt: |  |  |  |  |  |
| Principal amounts. | \$ 150 | \$ 348 | \$ 60,423 | \$ 245 | \$ 61,166 |
| Interest on notes. | 1,123 | 2,198 | 1,617 | 15 | 4,953 |
| Programming: |  |  |  |  |  |
| Available for broadcast | 2,816 | 2,563 | 353 |  | 5,732 |
| Not yet available for broadcast | 46,459 | 85,672 | 20,159 | 582 | 152,872 |
| Employee compensation and benefits: |  |  |  |  |  |
| Deferred compensation and benefits | 4,811 | 9,612 | 9,600 | 3,199 | 27,222 |
| Employment and talent contracts | 27,487 | 27,630 | 5,503 | 2,500 | 63,120 |
| Operating leases: |  |  |  |  |  |
| Noncancelable | 7,685 | 10,030 | 8,761 | 12,547 | 39,023 |
| Cancelable | 887 | 1,068 | 405 | 304 | 2,664 |
| Pension obligations: |  |  |  |  |  |
| Minimum pension funding | 5,358 | 82,353 | 80,882 | 150,820 | 319,413 |
| Other commitments: |  |  |  |  |  |
| Noncancelable purchase and service commitments | 11,134 | 11,198 | 3,520 | 13,944 | 39,796 |
| Capital expenditures . . . . . . . . . . | 25,655 |  |  |  | 25,655 |
| Other purchase and service commitments | 20,211 | 18,711 | 9,548 | 20 | 48,490 |
| Total contractual cash obligations . | \$153,776 | \$251,383 | \$200,771 | \$184,176 | \$790,106 |

In the ordinary course of business we enter into long-term contracts to license or produce programming, to secure on-air talent, to lease office space and equipment, and to purchase other goods and services.

Long-Term Debt - Principal payments is the repayment of our outstanding variable rate credit facility assuming repayment will occur upon the expiration of the facility in June 2013.

Interest payments on our variable-rate credit facility assume that the outstanding balance on the facilities and the related variable interest rates remain unchanged until the expiration of the facilities in June 2013.

Programming - Program licenses generally require payments over the terms of the licenses. Licensed programming includes both programs that have been delivered and are available for telecast and programs that have not yet been produced. If the programs are not produced, our commitments would generally expire without obligation.

We expect to enter into additional program licenses and production contracts to meet our future programming needs.

Talent Contracts - We secure on-air talent for our television stations through multi-year talent agreements. Certain agreements may be terminated under certain circumstances or at certain dates prior to expiration. We expect our employment and talent contracts will be renewed or replaced with similar agreements upon their expiration. Amounts due under the contracts, assuming the contracts are not terminated prior to their expiration, are included in the contractual commitments table. Also included in the table are contracts with columnists and artists whose work is syndicated by United Media. Columnists and artists may receive fixed minimum payments plus amounts based upon a percentage of net syndication and licensing revenues resulting from the exploitation of their work. Contingent amounts based upon net revenues are not included in the table of contractual commitments.

Operating Leases - We obtain certain office space under multi-year lease agreements. Leases for office space are generally not cancelable prior to their expiration.

Leases for operating and office equipment are generally cancelable by either party on 30 to 90 day notice. However, we expect such contracts will remain in force throughout the terms of the leases. The amounts included in the table above represent the amounts due under the agreements assuming the agreements are not canceled prior to their expiration.

We expect our operating leases will be renewed or replaced with similar agreements upon their expiration.

Pension Funding - We sponsor qualified defined benefit pension plans that cover substantially all nonunion and certain union-represented employees. We also have a non-qualified Supplemental Executive Retirement Plan ("SERP").

Contractual commitments summarized in the contractual obligations table include payments to meet minimum funding requirements of our defined benefit pension plans and estimated benefit payments for our unfunded non-qualified SERP plan. Estimated payments for the SERP plan have been estimated over a tenyear period. Accordingly, the amounts in the "over 5 years" column include estimated payments for the periods of 2013-2017. While benefit payments under these plans are expected to continue beyond 2017, we believe it is not practicable to estimate payments beyond this period.

Other Compensation Plans - We have long-term compensation plans with certain employees. Amounts earned by the employees in each annual valuation period are determined by the increase in value of the business as of the valuation date in excess of base value. The value of the business at each valuation date is measured by applying a prescribed multiple to EBITDA for the prior twelve months. Amounts earned in each valuation period vest over the remaining term of the plan. Unvested amounts are subject to forfeiture in the event the requisite service is not rendered or if the value of the business declines in subsequent periods. Due to the inability to estimate payments to be made under these plans, no amounts are included in the table of contractual commitments.

Income Tax Obligations - The Contractual Obligations table does not include any reserves for income taxes recognized under FIN 48 due to the fact that we are unable to reasonably predict the ultimate amount or timing of settlement of our reserves for income taxes. As of December 31, 2008, our reserves for income taxes totaled $\$ 19.8$ million which is reflected as another long-term liability in our consolidated balance sheets. (See Note 6 to the Consolidated Financial Statements for additional information on Income Taxes).

Purchase Commitments - We obtain audience ratings, market research and certain other services under multi-year agreements. These agreements are generally not cancelable prior to expiration of the service agreement. We expect such agreements will be renewed or replaced with similar agreements upon their expiration.

We may also enter into contracts with certain vendors and suppliers, including most of our newsprint vendors. These contracts typically do not require the purchase of fixed or minimum quantities and generally may be terminated at any time without penalty. Included in the table of contractual commitments are purchase orders placed as of December 31, 2008. Purchase orders placed with vendors, including those with whom we maintain contractual relationships, are generally cancelable prior to shipment. While these vendor agreements do not require us to purchase a minimum quantity of goods or services, and we may generally cancel orders prior to shipment, we expect expenditures for goods and services in future periods will approximate those in prior years.

## Quantitative and Qualitative Disclosures about Market Risk

Earnings and cash flow can be affected by, among other things, economic conditions, interest rate changes, foreign currency fluctuations and changes in the price of newsprint. We are also exposed to changes in the market value of our investments.

Our objectives in managing interest rate risk are to limit the impact of interest rate changes on our earnings and cash flows, and to reduce overall borrowing costs. We manage interest rate risk primarily by maintaining a mix of fixed-rate and variable-rate debt.

Our primary exposure to foreign currencies is the exchange rates between the U.S. dollar and the Japanese yen, British pound and the Euro. Reported earnings and assets may be reduced in periods in which the U.S. dollar increases in value relative to those currencies.

Our objective in managing exposure to foreign currency fluctuations is to reduce volatility of earnings and cash flow. Accordingly, we may enter into foreign currency derivative instruments that change in value as foreign exchange rates change, such as foreign currency forward contracts or foreign currency options. We held no foreign currency derivative financial instruments at December 31, 2008.

We also may use forward contracts to reduce the risk of changes in the price of newsprint on anticipated newsprint purchases. We held no newsprint derivative financial instruments at December 31, 2008.

The following table presents additional information about market-risk-sensitive financial instruments:

|  | As of December 31, 2008 |  | As of December 31, 2007 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Cost | Fair <br> Value | Cost Basis | Fair <br> Value |
|  | (In thousands, except share data) |  |  |  |
| Financial instruments subject to interest rate risk: |  |  |  |  |
| Variable rate credit facilities | \$60,000 | \$60,000 | \$ 79,559 | \$ 79,559 |
| $3.75 \%$ notes due in 2008 |  |  | 39,950 | 39,913 |
| 4.25\% notes due in 2009 |  |  | 86,091 | 84,950 |
| 4.30\% notes due in 2010 |  |  | 112,840 | 110,592 |
| $5.75 \%$ notes due in 2012 |  |  | 184,922 | 185,366 |
| Other notes | 1,166 | 1,166 | 1,301 | 1,015 |
| Total long-term debt including current portion | \$61,166 | \$61,166 | \$504,663 | \$501,395 |
| Financial instruments subject to market value risk: |  |  |  |  |
| Time Warner (common shares- 2007, $2,008,000)$ | \$ - | \$ - | \$ 29,538 | \$ 33,152 |
| Other available-for-sale securities |  |  | 55 | 2,832 |
| Total investments in publicly-traded companies |  |  | 29,593 | 35,984 |
| Other equity securities | $\underline{7,070}$ | (a) | 8,064 |  |

(a) Includes securities that do not trade in public markets so the securities do not have readily determinable fair values. We estimate the fair value of these securities approximates their carrying value. There can be no assurance that we would realize the carrying value upon sale of the securities.

In October 2008, we entered into a 2-year $\$ 30$ million notional interest rate swap expiring in October 2010. Under this agreement we receive payments based on the 3-month LIBOR and make payments based on a fixed rate of $3.2 \%$. This swap has not been designated as a hedge in accordance with SFAS 133, "Accounting for Derivative Instruments and Hedging Activities" and changes in fair value are recorded in miscellaneous-net with a corresponding adjustment to other long-term liabilities. The fair value at December 31, 2008 was a liability of $\$ 0.8$ million, which is included in other liabilities.

## Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

The effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) was evaluated as of the date of the financial statements. This evaluation was carried out under the supervision of and with the participation of management, including the Chief Executive Officer and the Chief Financial Officer. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures are effective. There were no changes to the Company's internal controls over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Management's Report on Internal Control Over Financial Reporting

Scripps' management is responsible for establishing and maintaining adequate internal controls designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The company's internal control over financial reporting includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP and that receipts and expenditures of the company are being made only in accordance with authorizations of management and the directors of the company; and
3. provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

All internal control systems, no matter how well designed, have inherent limitations, including the possibility of human error, collusion and the improper overriding of controls by management. Accordingly, even effective internal control can only provide reasonable but not absolute assurance with respect to financial statement preparation. Further, because of changes in conditions, the effectiveness of internal control may vary over time.

As required by Section 404 of the Sarbanes Oxley Act of 2002, management assessed the effectiveness of The E. W. Scripps Company and subsidiaries (the "Company") internal control over financial reporting as of December 31, 2008. Management's assessment is based on the criteria established in the Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based upon our assessment, management believes that the Company maintained effective internal control over financial reporting as of December 31, 2008.

The company's independent registered public accounting firm has issued an attestation report on our internal control over financial reporting as of December 31, 2008. This report appears on page F-24.

## BY: /s/ Richard A. Boehne

Richard A. Boehne
President and Chief Executive Officer
/s/ Timothy E. Stautberg
Timothy E. Stautberg
Senior Vice President and Chief Financial Officer

Date: March 2, 2009

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders, The E.W. Scripps Company

We have audited the internal control over financial reporting of The E.W. Scripps Company and subsidiaries (the "Company") as of December 31, 2008, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2008, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2008 of the Company and our report dated March 2, 2009 expressed an unqualified opinion on those financial statements and financial statement schedule.

Deloitte \& Touche LLP

Cincinnati, Ohio
March 2, 2009

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders, The E.W. Scripps Company

We have audited the accompanying consolidated balance sheets of The E.W. Scripps Company and subsidiaries (the "Company") as of December 31, 2008 and 2007, and the related consolidated statements of operations, cash flows, and comprehensive income (loss) and shareholders' equity for each of the three years in the period ended December 31, 2008. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of The E.W. Scripps Company and subsidiaries as of December 31, 2008 and 2007, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2008, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

As discussed in Note 2 to the consolidated financial statements, the Company adopted the provisions of FASB Interpretation No. 48 ("FIN 48"), Accounting for Uncertainty in Income Taxes an Interpretation of Statement of Financial Accounting Standards ("SFAS") Statement No. 109, effective January 1, 2007 and the provisions of SFAS No. 158, Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, effective December 31, 2006. As discussed in Note 1 to the consolidated financial statements, the Company adopted the provisions of SFAS No. 123(R) (revised 2004), Share Based Payment, effective January 1, 2006.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2008, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 2, 2009 expressed an unqualified opinion on the Company's internal control over financial reporting.

Deloitte \& Touche LLP

Cincinnati, Ohio
March 2, 2009

## Consolidated Balance Sheets

|  | As of December 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
|  | (In thousands, except share data) |  |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 5,376 | \$ 19,100 |
| Short-term investments | 21,130 | 44,831 |
| Accounts and notes receivable (less allowances - 2008, \$7,763; 2007, \$4,469) | 169,010 | 197,105 |
| Inventory | 11,952 | 8,446 |
| Deferred income taxes | 33,911 | 19,141 |
| Assets of discontinued operations - current |  | 602,565 |
| Miscellaneous | 44,157 | 35,605 |
| Total current assets. | 285,536 | 926,793 |
| Investments | 12,720 | 188,216 |
| Property, plant and equipment | 427,138 | 386,418 |
| Goodwill and other intangible assets: |  |  |
| Goodwill | 215,432 | 1,001,053 |
| Other intangible assets | 26,464 | 58,840 |
| Total goodwill and other intangible assets | 241,896 | 1,059,893 |
| Other assets: |  |  |
| Prepaid pension |  | 8,975 |
| Deferred income taxes | 112,405 |  |
| Miscellaneous | 9,281 | 21,463 |
| Total other assets | 121,686 | 30,438 |
| Assets of discontinued operations - noncurrent. |  | 1,413,534 |
| Total Assets | \$1,088,976 | \$4,005,292 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Accounts payable. | \$ 55,889 | \$ 54,357 |
| Customer deposits and unearned revenue | 38,817 | 42,156 |
| Accrued liabilities: |  |  |
| Employee compensation and benefits | 38,398 | 46,047 |
| Accrued income taxes | 1,777 | 21,982 |
| Accrued talent payable. | 15,981 | 14,490 |
| Accrued interest . . | 42 | 5,757 |
| Miscellaneous | 21,932 | 21,505 |
| Liabilities of discontinued operations - current |  | 132,069 |
| Other current liabilities | 14,748 | 8,439 |
| Total current liabilities | 187,584 | 346,802 |
| Deferred income taxes |  | 257,319 |
| Long-term debt (less current portion) | 61,166 | 504,663 |
| Liabilities of discontinued operations - noncurrent |  | 197,505 |
| Other liabilities (less current portion) | 245,259 | 106,712 |
| Commitments and contingencies (Note 18) |  |  |
| Minority interests - continuing operations | 3,398 | 3,432 |
| Minority interests - discontinued operations |  | 138,498 |
| Shareholders' equity: |  |  |
| Preferred stock, $\$ .01$ par - authorized: $25,000,000$ shares; none outstanding |  |  |
| Common stock, $\$ .01$ par: |  |  |
| Class A - authorized: 240,000,000 shares; issued and outstanding: $2008-41,884,187$ shares; | 419 | 421 |
| Voting - authorized: 60,000,000 shares; issued and outstanding: $2008-11,933,401$ shares; $2007-12,189,401$ shares. | 119 | 122 |
| Total | 538 | 543 |
| Additional paid-in capital | 523,859 | 476,142 |
| Retained earnings. | 200,827 | 1,971,848 |
| Accumulated other comprehensive income (loss), net of income taxes: |  |  |
| Unrealized gains on securities available for sale |  | 4,338 |
| Pension liability adjustments . . . . . . . . | $(134,293)$ | $(57,673)$ |
| Foreign currency translation adjustment. . | 638 | 55,163 |
| Total shareholders' equity | 591,569 | 2,450,361 |
| Total Liabilities and Shareholders' Equity | \$1,088,976 | \$4,005,292 |

See notes to consolidated financial statements.

## Consolidated Statements of Operations

|  | For the Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2007 |  | 2006 |  |
|  | (In thousands, except per share data) |  |  |  |  |
| Operating Revenues: |  |  |  |  |  |
| Advertising | \$ 758,393 |  | 841,422 |  | 936,068 |
| Circulation | 113,398 |  | 118,696 |  | 122,961 |
| Licensing | 76,452 |  | 71,902 |  | 74,743 |
| Other | 53,549 |  | 47,526 |  | 45,752 |
| Total operating revenues | 1,001,792 |  | 1,079,546 |  | 1,179,524 |
| Costs and Expenses: |  |  |  |  |  |
| Employee compensation and benefits | 464,841 |  | 483,807 |  | 479,397 |
| Production and distribution | 224,429 |  | 227,561 |  | 243,088 |
| Programs and program licenses | 48,290 |  | 47,231 |  | 47,183 |
| Marketing and advertising | 15,350 |  | 16,014 |  | 15,635 |
| Other costs and expenses | 153,847 |  | 164,624 |  | 160,260 |
| Separation costs | 33,506 |  | 257 |  |  |
| Total costs and expenses | 940,263 |  | 939,494 |  | 945,563 |
| Depreciation, Amortization, and (Gains) Losses: |  |  |  |  |  |
| Depreciation | 43,752 |  | 41,615 |  | 41,648 |
| Amortization of intangible assets | 3,220 |  | 3,090 |  | 2,596 |
| Impairment of goodwill, indefinite and long-lived assets | 809,936 |  |  |  |  |
| Gain on formation of Colorado newspaper partnership. |  |  |  |  | $(3,535)$ |
| (Gains) losses on disposal of property, plant and equipment | $(5,809)$ |  | (24) |  | 585 |
| Hurricane recoveries, net |  |  |  |  | $(1,900)$ |
| Net depreciation, amortization, and (gains) losses | 851,099 |  | 44,681 |  | 39,394 |
| Operating income (loss) | $(789,570)$ |  | 95,371 |  | 194,567 |
| Interest expense | $(10,941)$ |  | $(37,121)$ |  | $(54,561)$ |
| Equity in earnings of JOAs and other joint ventures | 13,795 |  | 27,688 |  | 21,067 |
| Write-down of investments in newspaper partnerships | $(130,784)$ |  |  |  |  |
| Losses on repurchases of debt | $(26,380)$ |  |  |  |  |
| Miscellaneous, net. | 6,888 |  | 17,148 |  | 4,487 |
| Income (loss) from continuing operations before income taxes and minority interests. | $(936,992)$ |  | 103,086 |  | 165,560 |
| Provision for income taxes | $(304,660)$ |  | 34,057 |  | 76,123 |
| Income (loss) from continuing operations before minority interests | $(632,332)$ |  | 69,029 |  | 89,437 |
| Minority interests | (10) |  | 447 |  | 970 |
| Income (loss) from continuing operations | $(632,322)$ |  | 68,582 |  | 88,467 |
| Income (loss) from discontinued operations, net of tax | 155,732 |  | $(70,203)$ |  | 264,753 |
| Net income (loss) . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$ (476,590) \$ (1,621) \$ 353,220 Net income (loss) per basic share of common stock: |  |  |  |  |  |
|  |  |  |  |  |  |
| Income (loss) from continuing operations . . . . . . | \$ (11.69) | \$ | 1.26 | \$ | 1.63 |
| Income (loss) from discontinued operations | 2.88 |  | (1.29) |  | 4.87 |
| Net income (loss) per basic share of common stock | $\underline{\text { \$ (8.81) }}$ | \$ | (.03) | \$ | 6.49 |
| Net income (loss) per diluted share of common stock: |  |  |  |  |  |
| Income (loss) from continuing operations | (11.69) | \$ | 1.25 | \$ | 1.61 |
| Income (loss) from discontinued operations | 2.88 |  | (1.28) |  | 4.82 |
| Net income (loss) per diluted share of common stock | (8.81) | \$ | (.03) | \$ | 6.43 |
| Weighted average shares outstanding: |  |  |  |  |  |
| Basic | 54,100 |  | 54,338 |  | 54,408 |
| Diluted | 54,100 |  | 54,756 |  | 54,950 |

Net income (loss) per share amounts may not foot since each is calculated independently.

See notes to consolidated financial statements.

## Consolidated Statements of Cash Flows

|  | For the Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2007 |  | 2006 |
|  | (In thousands) |  |  |  |
| Cash Flows from Operating Activities: |  |  |  |  |
| Net income (loss) | \$(476,590) |  | \$ $(1,621)$ | \$ 353,220 |
| Loss (income) from discontinued operations | $(155,732)$ |  | 70,203 | $(264,753)$ |
| Income (loss) from continuing operations | $(632,322)$ |  | 68,582 | 88,467 |
| Adjustments to reconcile income (loss) from continuing operations to net cash flows from operating activities: |  |  |  |  |
| Depreciation and amortization of intangible assets | 46,972 |  | 44,705 | 44,244 |
| Impairment of goodwill, indefinite and long-lived assets | 940,720 |  |  |  |
| Equity in earnings of JOAs and other joint ventures | $(13,795)$ |  | $(27,688)$ | $(21,067)$ |
| Gain on formation of Colorado newspaper partnership. |  |  |  | $(3,535)$ |
| Deferred income taxes | $(319,754)$ |  | 4,835 | 23,744 |
| Tax benefits from stock compensation plans | $(3,829)$ |  | 1,461 | 2,834 |
| Stock and deferred compensation plans | 34,634 |  | 20,764 | 24,489 |
| Minority interests in income (loss) of subsidiary companies | (10) |  | 447 | 970 |
| Dividends received from JOAs and other joint ventures | 21,694 |  | 40,605 | 46,608 |
| Loss on repurchase of debt | 26,380 |  |  |  |
| Prepaid and accrued pension expense | 5,606 |  | $(9,322)$ | 9,658 |
| (Gain)/loss on sale of property, plant and equipment | $(5,809)$ |  | $(1,108)$ | 609 |
| Other changes in certain working capital accounts, net | $(5,873)$ |  | $(14,369)$ | 175 |
| (Gain)/loss on sale of investments | $(7,572)$ |  | $(10,023)$ | $(2,339)$ |
| Miscellaneous, net | 1,762 |  | 26,618 | 5,585 |
| Net cash provided by continuing operating activities. | 88,804 |  | 145,507 | 220,442 |
| Net cash provided by discontinued operating activities | 243,747 |  | 449,904 | 334,498 |
| Net operating activities | 332,551 |  | 595,411 | 554,940 |
| Cash Flows from Investing Activities: |  |  |  |  |
| Purchase of subsidiary companies, minority interest, and long-term investments |  |  | $(2,096)$ | $(25,090)$ |
| Proceeds from formation of Colorado newspaper partnership, net of transaction costs |  |  |  | 20,029 |
| Proceeds from sale of property, plant and equipment | 169 |  | 5,799 | 2,706 |
| Additions to property, plant and equipment | $(84,101)$ |  | $(53,473)$ | $(63,337)$ |
| Decrease (increase) in short-term investments | 23,701 |  | $(41,959)$ | 9,928 |
| Proceeds from sale of long-term investments. | 37,184 |  | 10,594 | 4,188 |
| Increase in investments | (688) |  | $(1,350)$ | $(1,101)$ |
| Miscellaneous, net |  |  | (84) | 2,445 |
| Net cash used in continuing investing activities | $(23,735)$ |  | $(82,569)$ | $(50,232)$ |
| Net cash used in discontinued investing activities. | $(38,799)$ |  | $(41,898)$ | $(291,269)$ |
| Net investing activities. | $(62,534)$ |  | $(124,467)$ | $(341,501)$ |
| Cash Flows from Financing Activities: |  |  |  |  |
| Payments on long-term debt | $(544,820)$ |  | $(261,406)$ | $(60,793)$ |
| Increase in long-term debt | 100,500 |  |  |  |
| Bond redemption premium payment | $(22,517)$ |  |  |  |
| Dividends paid | $(53,957)$ |  | $(88,205)$ | $(76,806)$ |
| Dividends paid to minority interests. | (24) |  | (512) | $(2,137)$ |
| Repurchase Class A Common shares | $(19,031)$ |  | $(57,515)$ | $(65,323)$ |
| Proceeds from employee stock options | 15,097 |  | 15,903 | 32,148 |
| Excess tax benefits from stock compensation plans | 3,829 |  | 2,375 | 4,393 |
| Miscellaneous, net | 2,605 |  | $(3,008)$ | (63) |
| Net cash used in continuing financing activities . | $(518,318)$ |  | $(392,368)$ | $(168,581)$ |
| Net cash provided by (used in) discontinued financing activities. | 257,920 |  | $(76,872)$ | $(35,267)$ |
| Net financing activities | $(260,398)$ |  | $(469,240)$ | $(203,848)$ |
| Effect of exchange rate changes on cash and cash equivalents | (75) |  | (522) | 1,616 |
| Change in cash - discontinued operations | $(23,268)$ |  | 6,429 | $(13,030)$ |
| Increase (decrease) in cash and cash equivalents | $(13,724)$ |  | 7,611 | $(1,823)$ |
| Cash and cash equivalents: |  |  |  |  |
| Beginning of year. | 19,100 |  | 11,489 | 13,312 |
| End of year | \$ 5,376 |  | \$ 19,100 | \$ 11,489 |

See notes to consolidated financial statements.

## Consolidated Statements of Comprehensive Income (Loss) and Shareholders' Equity

|  | Common Stock | Additional Paid-in Capital | Stock <br> Compensation | Retained Earnings | Accumulated <br> Other <br> Comprehensive <br> Income (Loss) | Total Shareholders' Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands, except share data) |  |  |  |  |  |
| As of December 31, 2005. | \$546 | \$364,507 | \$ 3,194 | \$ 1,930,994 | \$ $(12,162)$ | \$ 2,287,079 |
| Comprehensive income: |  |  |  |  |  |  |
| Net income |  |  |  | 353,220 |  | 353,220 |
| Unrealized gains (losses) on investments, net of tax of $(\$ 3,244)$ |  |  |  |  | 5,696 | 5,696 |
| Adjustment for losses (gains) in income, net of tax of \$6. |  |  |  |  | (11) | (11) |
| Change in unrealized gains (losses) on investments |  |  |  |  | 5,685 | 5,685 |
| Minimum pension liability, net of tax of (\$1,397) |  |  |  |  | 2,180 | 2,180 |
| Currency translation adjustment, net of tax of \$196 |  |  |  |  | 45,282 | 45,282 |
| Total comprehensive income |  |  |  |  |  | 406,367 |
| Adoption of FAS 158, net of tax of \$22,210. |  |  |  |  | $(38,493)$ | $(38,493)$ |
| Adoption of FAS 123(R) |  | 3,194 | $(3,194)$ |  |  |  |
| Dividends: declared and paid - \$1.41 per share |  |  |  | $(76,806)$ |  | $(76,806)$ |
| Repurchase 466,667 Class A Common shares . . . . . . (5) (6) (3,785)Compensation plans, net: 454,655 shares issued; |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Tax benefits of compensation plans |  | 7,227 |  |  |  | 7,227 |
| As of December 31, 2006. . . . . . . . . . . . . 545Comprehensive loss: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Unrealized gains (losses) on investments, net of tax of \$3,519 |  |  |  |  |  |  |
| $\$ 3,519 \ldots \ldots$Adjustment for losses (gains) in income, net of tax of |  |  |  |  |  |  |
| Change in unrealized gains (losses) on investments |  |  |  |  | $(6,253)$ | $(6,253)$ |
| Amortization of prior service costs, actuarial losses, and transition obligations, net of tax of \$(862) |  |  |  |  | 2,326 | 2,326 |
| Actuarial adjustment of prior service costs, actuarial |  |  |  |  |  |  |
| losses, and transition obligations, net of tax of \$3,524 |  |  |  |  | $(9,514)$ | $(9,514)$ |
| Equity in investee's adjustments for FAS 158, net of tax of $(\$ 2,641)$ |  |  |  |  | 4,378 | 4,378 |
| Currency translation adjustment, net of tax of (\$1,185). |  |  |  |  | 8,399 | 8,399 |
| Total comprehensive loss. |  |  |  |  |  | $(2,285)$ |
| Adoption of Fin 48 |  |  |  | $(30,869)$ |  | $(30,869)$ |
| Dividends: declared and paid - \$1.62 per share |  |  |  | $(88,205)$ |  | $(88,205)$ |
| Compensation plans, net: 268,190 shares issued; |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Tax benefits of compensation plans . . . |  | 3,836 |  |  |  | 3,836 |
| As of December 31, 2007. | 543 | 476,142 |  | 1,971,848 | 1,828 | 2,450,361 |
| Comprehensive loss: |  |  |  |  |  |  |
| \$79 <br> (682) <br> (682) |  |  |  |  |  | (682) |
| Adjustment for losses (gains) in income, net of tax of$\begin{equation*} \$ 1,968 \tag{3,655} \end{equation*}$ |  |  |  |  |  |  |
| Change in unrealized gains (losses) on investments |  |  |  |  | $(4,337)$ | $(4,337)$ |
| Amortization of prior service costs, actuarial losses, and transition obligations, net of tax of $\$ 1,374$ |  |  |  |  | 2,288 | 2,288 |
| Actuarial adjustment of prior service costs, actuarial losses, and transition obligations, net of tax of \$57,379 |  |  |  |  | $(92,927)$ | $(92,927)$ |
| Equity in investee's adjustments for FAS 158, net of tax of \$55 |  |  |  |  | (100) | (100) |
| Currency translation adjustment, net of tax of \$307. |  |  |  |  | 195 | 195 |
| Total comprehensive loss. |  |  |  |  |  | (571,471) |
| Dividends: declared and paid - \$.99 per share |  |  |  | $(53,957)$ |  | $(53,957)$ |
| Spin-off of SNI |  |  |  | $(1,234,701)$ | $(40,602)$ | $(1,275,303)$ |
| Repurchase 1,213,333 Class A Common shares | (12) | $(13,246)$ |  | $(5,773)$ |  | $(19,031)$ |
| Compensation plans, net: 874,264 shares issued; 15,897 shares repurchased; 162,402 shares forfeited | 7 | 37,545 |  |  |  | 37,552 |
| Stock modification charge |  | 19,589 |  |  |  | 19,589 |
| Tax benefits of compensation plans |  | 3,829 |  |  |  | 3,829 |
| As of December 31, 2008. | \$538 | \$523,859 | \$ | \$ 200,827 | \$(133,655) | \$ 591,569 |

See notes to consolidated financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1. Summary of Significant Accounting Policies

As used in the Notes to Consolidated Financial Statements, the terms "we," "our," "us" or "Scripps" may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies or to all of them taken as a whole.

Nature of Operations - We are a diverse media concern with interests in newspaper publishing, television, and licensing and syndication. All of our media businesses provide content and advertising services via the Internet. Our media businesses are organized into the following reportable business segments: Newspapers, JOAs and newspaper partnerships, and Television. Additional information for our business segments is presented in Note 17.

Concentration Risks - Our operations are geographically dispersed and we have a diverse customer base. We believe bad debt losses resulting from default by a single customer, or defaults by customers in any depressed region or business sector, would not have a material effect on our financial position.

Approximately $76 \%$ of our operating revenues are derived from marketing services, including advertising. Operating results can be affected by changes in the demand for such services both nationally and in individual markets.

We purchase newsprint for ourselves as well as place orders for other newspapers. Beginning in 2009 credit risk for newsprint shipped to other newspapers is retained by the newsprint vendor. Prior to 2009, we retained credit risk for newsprint shipments to other newspapers. At December 31, 2008, we had $\$ 29.2$ million of accounts receivable outstanding from these other newspapers. As of the date of the issuance of these financial statements we have collected all of the outstanding balance.

Use of Estimates - The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires us to make a variety of decisions that affect the reported amounts and the related disclosures. Such decisions include the selection of accounting principles that reflect the economic substance of the underlying transactions and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions.

Our financial statements include estimates and assumptions used in accounting for our defined benefit pension plans; the recognition of certain revenues; rebates due to customers; the periods over which long-lived assets are depreciated or amortized; the fair value of long-lived assets and goodwill; income taxes payable; estimates for uncollectible accounts receivable; and self-insured risks.

While we re-evaluate our estimates and assumptions on an ongoing basis, actual results could differ from those estimated at the time of preparation of the financial statements.

Consolidation - The consolidated financial statements include the accounts of The E. W. Scripps Company and its majority-owned subsidiary companies. Consolidated subsidiary companies include general partnerships and limited liability companies in which more than a $50 \%$ residual interest is owned. Investments in $20 \%$-to- $50 \%$-owned companies and in all $50 \%$-or-less-owned joint ventures and partnerships are accounted for using the equity method. We do not hold any interests in variable interest entities.

Losses attributable to non-controlling interests in subsidiary companies are included in minority interest in the Consolidated Statements of Operations to the extent of the basis of the non-controlling investment in the subsidiary company. Losses in excess of that basis ("excess losses") are allocated entirely to us. Subsequent profits are allocated entirely to us until such excess losses are recovered. All other profits attributable to noncontrolling interests in subsidiary companies are included in minority interest in the Consolidated Statements of Operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Newspaper Joint Operating Agreements ("JOA") — We include our share of JOA earnings in "Equity in earnings of JOAs and other joint ventures" in our Consolidated Statements of Operations. The related editorial costs and expenses are included within costs and expenses in our Consolidated Statements of Operations.

Foreign Currency Translation - Substantially all of our international subsidiaries use the local currency of their respective country as their functional currency. Assets and liabilities of such international subsidiaries are translated using end-of-period exchange rates while results of operations are translated based on the average exchange rates throughout the year. Equity is translated at historical exchange rates, with the resulting cumulative translation adjustment included as a component of accumulated other comprehensive income (loss) in shareholders' equity, net of applicable income taxes.

Monetary assets and liabilities denominated in currencies other than the functional currency are remeasured into the functional currency using end-of-period exchange rates. Gains or losses resulting from such remeasurement are recorded in income. Foreign exchange gains and losses are included in Miscellaneous, net in the Consolidated Statements of Operations. Foreign exchange gains totaled $\$ 0.6$ million in 2008, $\$ 0.4$ million in 2007 and $\$ 0.3$ million in 2006.

Revenue Recognition - Revenue is recognized when persuasive evidence of a sales arrangement exists, delivery occurs or services are rendered, the sales price is fixed or determinable and collectability is reasonably assured. When a sales arrangement contains multiple elements, such as the sale of advertising and other services, revenue is allocated to each element based upon its relative fair value. Revenue recognition may be ceased on delinquent accounts depending upon a number of factors, including the customer's credit history, number of days past due, and the terms of any agreements with the customer. Revenue recognition on such accounts resumes when the customer has taken actions to remove their accounts from delinquent status, at which time any associated deferred revenues would also be recognized. Revenue is reported net of our remittance of sales taxes, value added taxes and other taxes collected from our customers.

Our primary sources of revenue are from:

- The sale of print, broadcast and Internet advertising.
- The sale of newspapers.
- Licensing royalties.

Revenue recognition policies for each source of revenue are described below.
Advertising. Print and broadcast advertising revenue is recognized, net of agency commissions, when the advertisements are displayed. Internet advertising includes fixed duration campaigns whereby a banner, text or other advertisement appears for a specified period of time for a fee, impression-based campaigns where the fee is based upon the number of times the advertisement appears in Web pages viewed by a user, and click-through based campaigns where the fee is based upon the number of users who click on an advertisement and are directed to the advertisers' Web site. Advertising revenue from fixed duration campaigns are recognized over the period in which the advertising appears. Internet advertising that is based upon the number of impressions delivered or the number of click-throughs is recognized as impressions are delivered or clickthroughs occur.

Advertising contracts, which generally have a term of one year or less, may provide rebates, discounts and bonus advertisements based upon the volume of advertising purchased during the terms of the contracts. This requires us to make certain estimates regarding future advertising volumes. We base our estimates on various factors including our historical experience and advertising sales trends. Estimated rebates, discounts and bonus advertisements are recorded as a reduction of revenue in the period the advertisement is displayed. We revise our estimates as necessary based on actual volume realized.

Broadcast advertising contracts may guarantee the advertiser a minimum audience for the programs in which their advertisements are broadcast over the term of the advertising contracts. We provide the advertiser

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

with additional advertising time if we do not deliver the guaranteed audience size. The amount of additional advertising time is generally based upon the percentage shortfall in audience size. If we determine we have not delivered the guaranteed audience, an accrual for "make-good" advertisements is recorded as a reduction of revenue. The estimated make-good accrual is adjusted throughout the terms of the advertising contracts.

Television stations may receive compensation for airing network programming under the terms of network affiliation agreements. Network affiliation agreements generally provide for the payment of pre-determined fees, but may provide compensation based upon other factors. Pre-determined fees are recognized as revenue on a straight-line basis over the terms of the network affiliation agreements. Compensation dependent upon other factors, which may vary over the terms of the affiliation agreements, is recognized when such amounts are earned.

Newspaper Subscriptions. Newspaper subscription revenue is recognized based upon the publication date of the newspaper. Prepaid newspaper subscriptions are deferred and are included in circulation revenue on a pro-rata basis over the terms of the subscriptions.

Circulation revenue for newspapers sold directly to subscribers is based upon the retail rate. Circulation revenue for newspapers sold to independent newspaper distributors, which are subject to returns, is based upon the wholesale rate. Estimated returns are recognized as a reduction in circulation revenue at the time the newspaper is published. Returns are estimated based upon historical return rates and are adjusted based on actual returns realized.

Licensing. Royalties from merchandise licensing are recognized as the licensee sells products. Amounts due to us are commonly reported to us by the licensee. Such information is generally not received until after the close of a reporting period. Therefore, reported licensing revenue is based upon estimates of licensed product sales. We subsequently adjust these estimated amounts based upon the actual amounts of licensed product sales.

Royalties from promotional licensing are recognized on a straight-line basis over the terms of the licensing agreements.

Cash Equivalents and Short-term Investments - Cash-equivalent investments represent debt instruments with an original maturity of less than three months. Short-term investments represent excess cash invested in securities not meeting the criteria to be classified as cash equivalents. Cash-equivalent and short-term investments are carried at cost plus accrued income, which approximates fair value.

Inventories - Inventories are stated at the lower of cost or market. The cost of inventories is computed using the first in, first out ("FIFO") method.

Trade Receivables - We extend credit to customers based upon our assessment of the customer's financial condition. Collateral is generally not required from customers. Allowances for credit losses are generally based upon trends, economic conditions, review of aging categories, specific identification of customers at risk of default and historical experience.

Investments - We may have investments in both public and private companies. Investment securities can be impacted by various market risks, including interest rate risk, credit risk and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term. Such changes could materially affect the amounts reported in our financial statements.

Investments in private companies are recorded at adjusted cost, net of impairment write-downs, because no readily determinable market price is available. All other securities, except those accounted for under the equity method, are classified as available for sale and are carried at fair value. Fair value is determined using quoted market prices. The difference between adjusted cost basis and fair value, net of related tax effects, is recorded in the accumulated other comprehensive income component of shareholders' equity.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

We regularly review our investments to determine if there has been any other-than-temporary decline in value. These reviews require management judgments that often include estimating the outcome of future events and determining whether factors exist that indicate impairment has occurred. We evaluate, among other factors, the extent to which cost exceeds fair value; the duration of the decline in fair value below cost; and the current cash position, earnings and cash forecasts and near term prospects of the investee. The cost basis is adjusted when a decline in fair value below cost is determined to be other than temporary, with the resulting adjustment charged against net income.

The cost of securities sold is determined by specific identification.
Property, Plant and Equipment - Property, plant and equipment, which includes internal use software, is carried at historical cost less depreciation. Costs incurred in the preliminary project stage to develop or acquire internal use software or Internet sites are expensed as incurred. Upon completion of the preliminary project stage and upon management authorization of the project, costs to acquire or develop internal use software, which primarily include coding, designing system interfaces, and installation and testing, are capitalized if it is probable the project will be completed and the software will be used for its intended function. Costs incurred after implementation, such as maintenance and training, are expensed as incurred.

Depreciation is computed using the straight-line method over estimated useful lives as follows:

Buildings and improvements
Leasehold improvements

Printing presses
Other newspaper production equipment
Television transmission towers and related equipment
Other television and program production equipment
Computer hardware and software
Office and other equipment

35 years
Shorter of term of lease or useful life

30 years
5 to 15 years

15 years

3 to 15 years
3 to 5 years
3 to 10 years

Programs and Program Licenses - Programming is either produced by us or for us by independent production companies, or is licensed under agreements with independent producers.

Costs of programs produced by us or for us include capitalizable direct costs, production overhead, development costs and acquired production costs. Costs to produce live programming that is not expected to be rebroadcast are expensed as incurred. Production costs for programs produced by us or for us are capitalized. Production costs for television series are charged to expense over estimated useful lives based upon expected future cash flows. We periodically review revenue estimates and planned usage and revise our assumptions if necessary. If actual demand or market conditions are less favorable than projected, a writedown to fair value may be required. Development costs for programs that we have determined will not be produced are written off.

Program licenses generally have fixed terms, limit the number of times we can air the programs and require payments over the terms of the licenses. Licensed program assets and liabilities are recorded when the programs become available for broadcast. Program licenses are not discounted for imputed interest. Program licenses are amortized based upon expected cash flows over the term of the license agreement.

The net realizable value of programs and program licenses is reviewed for impairment using a day-part methodology, whereby programs broadcast during a particular time period (such as prime time) are evaluated on an aggregate basis.

The portion of the unamortized balance expected to be amortized within one year is classified as a current asset.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Program rights liabilities payable within the next twelve months are included in accounts payable. Noncurrent program rights liabilities are included in other noncurrent liabilities. The carrying value of our program rights liabilities approximate fair value.

Goodwill and Other Indefinite-Lived Intangible Assets - Goodwill represents the cost of acquisitions in excess of the acquired businesses' tangible assets and identifiable intangible assets.

FCC licenses represent the value assigned to the broadcast licenses of acquired broadcast television stations. Broadcast television stations are subject to the jurisdiction of the Federal Communications Commission ("FCC") which prohibits the operation of stations except in accordance with an FCC license. FCC licenses stipulate each station's operating parameters as defined by channels, effective radiated power and antenna height. FCC licenses are granted for a term of up to eight years, and are renewable upon request. We have never had a renewal request denied, and all previous renewals have been for the maximum term.

In accordance with Financial Accounting Standard No. 142 - Goodwill and Other Intangible Assets ("FAS 142"), goodwill and other indefinite-lived intangible assets are not amortized, but are reviewed for impairment at least annually. We perform our annual impairment review during the fourth quarter of each year in conjunction with our annual planning cycle. We also assess, at least annually, whether assets classified as indefinite-lived intangible assets continue to have indefinite lives.

In accordance with FAS 142, goodwill is reviewed for impairment based upon reporting units, which are defined as operating segments or groupings of businesses one level below the operating segment level. Reporting units with similar economic characteristics are aggregated into a single unit when testing goodwill for impairment. Our reporting units are newspapers and television.

Amortizable Intangible Assets - Television network affiliation represents the value assigned to an acquired broadcast television station's relationship with a national television network. Television stations affiliated with national television networks typically have greater profit margins than independent television stations, primarily due to audience recognition of the television station as a network affiliate. These network affiliation relationships are being amortized on a straight-line basis over estimated useful lives of 20 to 25 years.

Customer lists and other intangible assets are amortized in relation to their expected future cash flows over estimated useful lives of up to 20 years.

Impairment of Long-Lived Assets - In accordance with SFAS 144 - Accounting for the Impairment and Disposal of Long-Lived Assets, long-lived assets (primarily property, plant and equipment and amortizable intangible assets) are reviewed for impairment whenever events or circumstances indicate the carrying amounts of the assets may not be recoverable. Recoverability is determined by comparing the forecasted undiscounted cash flows of the operation to which the assets relate to the carrying amount of the assets. If the undiscounted cash flow is less than the carrying amount of the assets, then amortizable intangible assets are written down first, followed by other long-lived assets of the operation, to fair value. Fair value is determined based on discounted cash flows or appraisals. Long-lived assets to be disposed of are reported at the lower of carrying amount or fair value less costs to sell.

Self-Insured Risks - We are self-insured for general and automobile liability, employee health, disability and workers' compensation claims and certain other risks. Third-party administrators are used to process claims. Estimated liabilities for unpaid claims, which totaled $\$ 20.2$ million and $\$ 25.5$ million at December 31, 2008 and 2007, respectively are based on our historical claims experience and are developed from actuarial valuations. While we re-evaluate our assumptions and review our claims experience on an ongoing basis, actual claims paid could vary significantly from estimated claims, which would require adjustments to expense.

Income Taxes - Consolidated subsidiary companies include general partnerships and limited liability companies which are treated as partnerships for tax purposes. Income taxes on partnership income and losses

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

accrue to the individual partners. Accordingly, our financial statements do not include a provision (benefit) for income taxes on the non-controlling partners' share of the income (loss) of those consolidated subsidiary companies.

No provision for U.S. or foreign income taxes that could result from remittance of undistributed earnings of our foreign subsidiaries has been made as management intends to reinvest these earnings outside the United States indefinitely.

Deferred income taxes are provided for temporary differences between the tax basis and reported amounts of assets and liabilities that will result in taxable or deductible amounts in future years. Our temporary differences primarily result from accelerated depreciation and amortization for tax purposes, investment gains and losses not yet recognized for tax purposes and accrued expenses not deductible for tax purposes until paid. A valuation allowance is provided if it is more likely than not that some or all of the deferred tax assets will not be realized.

In accordance with FIN 48, we report a liability for unrecognized tax benefits resulting from uncertain tax positions taken or expected to be taken in a tax return. Interest and penalties associated with such tax positions are included in the tax provision. The liability for additional taxes and interest is included in Other Long-term Obligations.

Production and Distribution - Production and distribution costs include costs incurred to produce and distribute our newspapers and other publications to readers, and other costs incurred to provide our products and services to consumers. These costs are expensed as incurred.

Marketing and Advertising Costs - Marketing and advertising costs include costs incurred to promote our businesses and to attract traffic to our Internet sites. Advertising production costs are deferred and expensed the first time the advertisement is shown. Other marketing and advertising costs are expensed as incurred.

Risk Management Contracts - We do not hold derivative financial instruments for trading or speculative purposes and we do not hold leveraged contracts. From time to time we may use derivative financial instruments to limit the impact of newsprint, interest rate or foreign exchange rate fluctuations on our earnings and cash flows.

Stock-Based Compensation - We have a Long-Term Incentive Plan (the "Plan") which is described more fully in Note 19. The Plan provides for the award of incentive and nonqualified stock options, stock appreciation rights, restricted and unrestricted Class A Common shares and performance units to key employees and non-employee directors.

Effective January 1, 2006, we adopted Financial Accounting Standard No. 123(R), "Share Based Payment", using the modified prospective method. Under this method, we applied the provisions of FAS 123(R) to awards granted after the date of adoption and to the unvested portion of awards outstanding as of that date.

In accordance with FAS $123(\mathrm{R})$, compensation cost is based on the grant-date fair value of the award. The fair value of awards that grant the employee the right to the appreciation of the underlying shares, such as stock options, is measured using a binomial lattice model. The fair value of awards that grant the employee the underlying shares is measured by the fair value of a Class A Common share.

Certain awards of Class A Common shares have performance conditions under which the number of shares granted is determined by the extent to which such performance conditions are met ("Performance Shares"). Compensation costs for such awards are measured by the grant-date fair value of a Class A Common share and the number of shares earned. In periods prior to completion of the performance period, compensation costs are based upon estimates of the number of shares that will be earned.

Compensation costs, net of estimated forfeitures due to termination of employment or failure to meet performance targets, are recognized on a straight-line basis over the requisite service period of the award. The

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

requisite service period is generally the vesting period stated in the award. However, because stock compensation grants vest upon the retirement of the employee, grants to retirement-eligible employees are expensed immediately and grants to employees who will become retirement eligible prior to the end of the stated vesting period are expensed over such shorter period. The vesting of certain awards is also accelerated if performance measures are met. If it is expected those performance measures will be met, compensation costs are expensed over the accelerated vesting period.

Net Income (Loss) Per Share - The following table presents information about basic and diluted weighted-average shares outstanding:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  | (In thousands) |  |  |
| Basic weighted-average shares outstanding. | 54,100 | 54,338 | 54,408 |
| Effect of dilutive securities: |  |  |  |
| Unvested restricted stock and share units held by employees. |  | 77 | 80 |
| Stock options held by employees and directors. |  | 341 | 462 |
| Diluted weighted-average shares outstanding | 54,100 | 54,756 | 54,950 |
| Anti-dilutive stock securities | 12,896 | 2,345 | 678 |

Share Split - On July 15, 2008, the holders of our Common Voting Shares and Class A Common Shares approved a 1 -for-3 reverse split by means of an amendment to the Company's Articles of Incorporation pursuant to which: (i) each issued and outstanding Common Voting Share was reclassified and changed into one-third (1/3) of a Common Voting Share, (ii) each issued and outstanding Class A Common Share was reclassified and changed into one-third (1/3) of a Class A Common Share, and (iii) the Company's stated capital account was reduced proportionately. Any fractional interest in a Common Voting Share or Class A Common Share that existed after giving effect to the amendment was paid in cash. All share and per share amounts in our Condensed Consolidated Financial Statements and related notes have been retroactively adjusted to reflect the reverse share split for all periods presented.

## 2. Accounting Changes and Recently Issued Accounting Standards

Accounting Changes - During 2006, we adopted FAS 158, Employers’ Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB statements No. 87, 88, 106 and 132(R). FAS 158 required us to recognize the over- or under-funded status of each of our pension and postretirement plans in our balance sheet. The standard did not change the manner in which plan liabilities or periodic expense is measured. Changes in the funded status of the plans resulting from unrecognized prior service costs and credits and unrecognized actuarial gains and losses are recorded as a component of other comprehensive income within shareholders' equity.

The initial recognition of this standard in 2006 resulted in a decrease to our Shareholders' Equity of $\$ 38.5$ million, which was net of a deferred income tax effect of $\$ 22.2$ million.

In 2006, the FASB issued FASB Interpretation No. 48 ("FIN 48"), Accounting for Uncertainty in Income Taxes, which clarified the accounting for tax positions recognized in the financial statements in accordance with FASB Statement No. 109, Accounting for Income Taxes. FIN 48 provides guidance on the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosures, and transition.

In accordance with FIN 48, the benefits of tax positions will not be recorded unless it is more likely than not that the tax position would be sustained upon challenge by the appropriate tax authorities. Tax benefits

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

that are more likely than not to be sustained are measured at the largest amount of benefit that is cumulatively greater than a $50 \%$-likelihood of being realized.

The provisions of FIN 48 were effective for our financial statements as of the beginning of our 2007 fiscal year. See Note 6 to the Consolidated Financial Statements.

Recently Issued Accounting Standards - In September 2006, the Financial Accounting Standards Board ("FASB") issued FAS 157, Fair Value Measurements ("FAS 157"), which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. In February 2008, the FASB issued Staff Position 157-2 ("FSP"), Effective Date of FASB Statement No. 157, which delays the effective date of FAS 157 for non-financial assets and liabilities, except for those that are recognized or disclosed at fair value in the financial statements on a recurring basis, until January 1, 2009. Under the provisions of the FSP, we will delay application of FAS 157 for fair value measurements used in the impairment testing of goodwill and indefinite-lived intangible assets and eligible non-financial assets and liabilities included within a business combination. The adoption of FAS 157 did not have a material impact on our financial statements. See Note 13, Fair Value Measurement, for additional information.

In February 2007, the FASB issued FAS 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115 ("FAS 159"), which permits entities to choose to measure many financial instruments and certain other items at fair value. The provisions of FAS 159 were effective as of the beginning of our 2008 fiscal year and did not have any impact to our statement of financial position, earnings or cash flows upon adoption.

In June 2007, the FASB ratified EITF 06-11, Accounting for the Income Tax Benefits of Dividends on Share-Based Payment Awards ("EITF 06-11"). EITF 06-11 provides that tax benefits associated with dividends on share-based payment awards be recorded as a component of additional paid-in capital. EITF 06-11 is effective, on a prospective basis, for fiscal years beginning after December 15, 2007. The adoption of the EITF in 2008 did not have a material impact to our statement of financial position, earnings or cash flows upon adoption.

In December 2007, the SFASB issued SFAS 141(R), "Business Combinations" ("SFAS 141(R)"), and SFAS 160, "Noncontrolling Interests in Consolidated Financial Statements" ("SFAS 160"). SFAS 141(R) provides guidance relating to recognition of assets acquired and liabilities assumed in a business combination. SFAS 160 will change the accounting and reporting for minority interest, which will be recharacterized as noncontrolling interest and classified as a component of shareholders equity. SFAS 141(R) and SFAS 160 are effective for fiscal years beginning after December 15, 2008. We do not expect a material impact to our statement of financial position, earnings or cash flows upon adoption.

In June 2008, the FASB issued FSP EITF 03-6-1, "Determining Whether Instruments Granted in ShareBased Payment Transactions Are Participating Securities" ("FSP EITF 03-6-1"). FSP EITF 03-6-1 addresses whether instruments granted in share-based payment transactions are participating securities prior to vesting and, therefore, need to be included in the earnings allocation in computing earnings per share under the twoclass method as described in SFAS No. 128, "Earnings per Share." Under the guidance in FSP EITF 03-6-1, unvested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of earnings per share pursuant to the two-class method. FSP EITF 03-6-1 is effective for us on January 1, 2009, and priorperiod earnings per share data will be adjusted retrospectively. We are currently evaluating the impact that the adoption of FSP EITF 03-6-1 will have on our financial statements.

In March 2008, the FASB issued SFAS 161, Disclosures About Derivative Instruments and Hedging Activities, an amendment of SFAS 133. SFAS 161 requires disclosure regarding the objectives and strategies for using derivative instruments and additional disclosures on how the instruments impact the company's

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

financial position, results of operations and cash flows. SFAS 161 is effective for us in 2009 and will have no impact on our financial statements other than additional disclosures.

## 3. Acquisitions

2007 - In the second quarter of 2007 , we acquired newspaper publications in areas contiguous to our existing newspaper markets for total consideration of $\$ 2.0$ million.

2006 - In the first and second quarters of 2006, we acquired an additional $4 \%$ interest in our Memphis newspaper and $2 \%$ interest in our Evansville newspaper for total consideration of $\$ 22.4$ million. We also acquired a newspaper publication for total consideration of $\$ 0.7$ million. In the third quarter of 2006, we acquired newspapers and other publications in areas contiguous to our existing newspaper markets for total consideration of $\$ 2.0$ million.

The following table summarizes the fair values of the assets acquired and the liabilities assumed for our 2006 Newspapers acquisitions. The allocation of these purchase prices reflects final values assigned which may differ from preliminary values reported in the financial statements for prior periods.

|  | (In thousands) |
| :---: | :---: |
| Accounts receivable | \$ 91 |
| Property, plant and equipment | 5 |
| Amortizable intangible assets | 8,468 |
| Goodwill | 14,318 |
| Total assets acquired | 22,882 |
| Current liabilities | (97) |
| Minority interest | 2,305 |
| Net purchase price . | \$25,090 |

Pro forma results are not presented for the acquisitions completed during 2006 and 2007 because the combined results of operations would not be significantly different from reported amounts.

## 4. Discontinued Operations

## Spin-Off of Scripps Networks Interactive

On October 16, 2007, the Company announced that its Board of Directors had authorized management to pursue a plan to separate E. W. Scripps ("Scripps" or "EWS") into two independent, publicly-traded companies (the "Separation") through the spin-off of Scripps Networks Interactive, Inc. ("SNI") to the Scripps shareholders. To effect the Separation, SNI was formed on October 23, 2007, as a wholly owned subsidiary of Scripps. The assets and liabilities of the Scripps Networks and Interactive Media businesses of Scripps were transferred to SNI.

The distribution of all of the shares of SNI was made on July 1, 2008 to the shareholders of record as of the close of business on June 16, 2008 (the "Record Date"). The shareholders of record received one SNI Class A Common Share for every Scripps Class A Common Share held as the Record Date and one SNI Common Voting Share for every Scripps Common Voting Share held as of the Record Date.

As a result of the spin-off, SNI has been presented as discontinued operations in our financial statements for all periods presented.

In connection with the Separation, the following agreements between Scripps and SNI became effective:

- Separation and Distribution Agreement
- Transition Services Agreement


## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

- Employee Matters Agreement
- Tax Allocation Agreement


## Separation and Distribution Agreement

The Separation and Distribution Agreement contains the key provisions relating to the separation of SNI from EWS and the distribution of SNI common shares to EWS shareholders. The agreement also identifies the assets to be transferred to and the liabilities and contracts to be assumed by SNI or retained by EWS in the distribution and when and how the transfers will occur. The agreement also provides that liability for, and control of, future litigation claims against either company for events that took place prior to the separation will be assumed by the company operating the business to which the claim relates. In the case of businesses which were sold or discontinued prior to the date of the separation, the agreement identifies which company has assumed those liabilities.

The agreement provides for indemnification of the other company and the other company's officers, directors and employees for losses arising out of:

- Its failure to perform or discharge any of the liabilities it assumes pursuant to the Separation and Distribution Agreement.
- Its businesses as conducted as of the date of the separation and distribution.
- Its breaches of the Separation and Distribution agreement, any of the ancillary agreements pursuant to which EWS or SNI are co-parties or share benefits and burdens.
- Its untrue statement or alleged untrue statement of a material fact, or omission or alleged omission to state a material fact, required to be stated or necessary to make statements therein not misleading in the portions of the following documents for which it has assumed responsibility for: Form 10 Registration Statement of SNI, the definitive proxy statement sent to the EWS shareholders soliciting their vote on the separation transaction and its other public filings made by EWS after the distribution date.


## Transition Services Agreement

The Transition Services Agreement provides for EWS and SNI to provide services to each other on a compensated basis for a period of up to two years. Compensation will be on an arms-length basis. EWS will provide services or support to SNI, including information technology, human resources, accounting and finance, and facilities. SNI will provide information technology support and services. In 2008 we were paid $\$ 2.8$ million from SNI and we paid SNI $\$ 1.6$ million under these agreements.

## Employee Matters Agreement

The Employee Matters Agreement provides for the allocation of the liabilities and responsibilities relating to employee compensation and benefit plans and programs, including the treatment of outstanding incentive awards, deferred compensation obligations and retirement and welfare benefit obligations between EWS and SNI. The agreement provides that EWS and SNI will each be responsible for all employment and benefit related obligations and liabilities for employees that work for the respective companies. The agreement also provides that SNI employees will continue to participate in certain of the EWS benefit plans during a transition period through December 31, 2008. After the transition period, the account balances or actuarially determined values of assets and liabilities of SNI employees will be transferred to the benefit plans of SNI. The agreement also governs the treatment of outstanding EWS share-based equity awards.

## Tax Allocation Agreement

The Tax Allocation Agreement sets forth the allocations and responsibilities of EWS and SNI with respect to liabilities for federal, state, local and foreign income taxes for periods before and after the spin-off,

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

tax deductions related to compensation arrangements, preparation of income tax returns, disputes with taxing authorities and indemnification of income taxes that would become due if the spin-off were taxable. Generally EWS and SNI will be responsible for income taxes for periods before the spin-off for their respective businesses. At December 31, 2008 we have a $\$ 16.3$ million receivable from SNI for their portion of taxes for prior years, which is included in other current assets.

## Other Agreements

EWS and SNI have also entered into various other agreements that have been negotiated on an arm's length basis and that individually or in the aggregate do not constitute material agreements.

## Other Discontinued Operations

Our Cincinnati JOA with Gannett Co. Inc. was not renewed when the agreement terminated on December 31, 2007. In connection with the termination of the JOA, we ceased publication of our Cincinnati Post and Kentucky Post newspapers that participated in the Cincinnati JOA.

In June 2006, we sold our Shop At Home television network to Jewelry Television for $\$ 17$ million in cash. We also reached agreement in the third quarter of 2006 to sell the five Shop At Home-affiliated broadcast television stations. On December 22, 2006, we closed the sale of the three stations located in San Francisco, CA, Canton, OH and Wilson, NC for $\$ 109$ million in cash. The sale of the two remaining stations located in Lawrence, MA, and Bridgeport, CT closed on April 24, 2007, for $\$ 61$ million in cash.

In accordance with the provisions of FAS 144, "Accounting for the Impairment or Disposal of LongLived Assets", the results of businesses held for sale or that have ceased operations are presented as discontinued operations within our results of operations. Accordingly, these businesses have been excluded from segment results for all periods presented.

Operating results of our discontinued operations were as follows:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  |  | (In thousands) |  |
| Operating revenues | \$ 804,451 | \$1,439,927 | \$1,488,335 |
| Equity in earnings of JOAs and other joint ventures | \$ 9,152 | \$ 35,533 | \$ 34,129 |
| Income from discontinued operations: |  |  |  |
| Income (loss) from discontinued operations, before tax | \$ 309,547 | \$ 152,707 | \$ 467,266 |
| Loss on divestitures, net. |  | (255) | $(10,431)$ |
| Income taxes | $(107,115)$ | $(140,121)$ | $(119,286)$ |
| Minority interest | $(46,700)$ | $(82,534)$ | $(72,796)$ |
| Income (loss) from discontinued operations | \$ 155,732 | \$ (70,203) | \$ 264,753 |

The Company incurred certain non-recurring costs directly related to the spin-off of SNI of $\$ 48.2$ million for the year ending December 31, 2008. Investment banking fees, legal, accounting and other professional and consulting fees, $\$ 14.7$ million were allocated to discontinued operations in the Consolidated Statements of Operations. All remaining amounts ( $\$ 33.5$ million) are recorded in earnings from continuing operations.

A tax benefit of $\$ 3.4$ million was recognized in 2007 related to differences that were identified between our prior year provision and tax returns for our Shop At Home businesses.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

As discussed previously, on July 1, 2008, the Company completed the spin-off of SNI through a tax-free stock dividend to its shareholders. The following table presents summary information of the net assets distributed on July 1, 2008.

|  | (In thousands) |
| :---: | :---: |
| Assets: |  |
| Total current assets. | \$ 429,824 |
| Property, plant and equipment, net | 182,122 |
| Goodwill and intangible assets | 783,626 |
| Other assets | 658,641 |
| Total assets distributed | \$2,054,213 |
| Liabilities: |  |
| Total current liabilities | \$ 134,876 |
| Deferred income taxes | 142,468 |
| Long-term debt | 325,000 |
| Other liabilities | 47,551 |
| Minority interest | 129,015 |
| Total liabilities distributed | 778,910 |
| Net assets distributed | \$1,275,303 |

In accordance with the provisions of FAS 144, "Accounting for the Impairment or Disposal of LongLived Assets," the results of businesses held for sale, that have been spun off, or that have ceased operations are presented as discontinued operations within our results of operations. These businesses have also been excluded from segment results for all periods presented.

## 5. Asset Write-Downs and Other Charges and Credits

Income (loss) from continuing operations was affected by the following:
2008 - Separation costs increased loss from continuing operations by $\$ 33.5$ million for the year.
During the year we recorded a $\$ 779$ million, non-cash charge to reduce the carrying value of goodwill, a $\$ 11.4$ million charge to reduce the carrying value of our FCC license and a $\$ 19.6$ million charge to writedown the carrying value of long-lived assets, primarily a network affiliation agreement. We also recorded a non-cash charge of $\$ 130.8$ million to reduce the carrying value of our investment in the Denver JOA and Colorado newspaper partnership to our share of the estimated fair value of their net assets. The impairment charges increased loss from continuing operations by $\$ 940.7$ million in the year-to-date period.

In the second quarter of 2008, we redeemed the remaining balances of our outstanding notes and recorded a $\$ 26.4$ million loss on the extinguishment of debt.

## Investment results

Investment results, reported in the caption "Miscellaneous, net" in our Consolidated Statements of Operations, include realized gains from the sale of certain investments of $\$ 7.6$ million and $\$ 9.2$ million in 2008 and 2007, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## Involuntary separation agreements

In the fourth quarter of 2008 we initiated an involuntary plan to reduce the workforce by 350 employees at substantially all of our newspapers. We incurred $\$ 5.0$ million for severance-related costs, which was substantially paid in the fourth quarter.

## Voluntary separation agreements

A majority of our newspapers offered voluntary separation plans to eligible employees during 2007. In connection with the acceptance of the offer by 137 employees, we accrued severance-related costs of $\$ 8.9$ million in 2007. Cash expenditures related to these separation plans were $\$ 7.2$ million through 2007.

## Denver newspaper production facilities

In 2005, the management committee of the Denver Newspaper Agency ("DNA") approved plans to consolidate DNA's newspaper production facilities. As a result, assets used in certain of the existing facilities will be retired earlier than previously estimated. The reduction in these assets' estimated useful lives increased DNA's depreciation expense beginning in the third quarter of 2005. The increased depreciation resulted in a decrease in our equity in earnings from JOAs of $\$ 4.0$ million in 2007 and $\$ 12.2$ million in 2006.

## 6. Income Taxes

We file a consolidated federal income tax return, consolidated unitary return in certain states, and other separate state income tax returns for certain of our subsidiary companies. Included in our federal and state income tax returns is our proportionate share of the taxable income or loss of partnerships and incorporated limited liability companies that have been elected to be treated as partnerships for tax purposes ("pass-through entities"). Our financial statements do not include any provision (benefit) for income taxes on the income (loss) of pass-through entities attributed to the non-controlling interests.

The provision for income taxes consisted of the following:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  | (In thousands) |  |  |
| Current: |  |  |  |
| Federal | \$ 6,606 | \$20,738 | \$41,173 |
| State and local | 4,838 | 8,992 | 10,993 |
| Foreign. | 1,398 | 354 | 473 |
| Total. | 12,842 | 30,084 | 52,639 |
| Tax benefits of compensation plans allocated to additional paid-in capital | 3,605 | 3,836 | 7,227 |
| Total current income tax provision | 16,447 | 33,920 | 59,866 |
| Deferred: |  |  |  |
| Federal | $(361,785)$ | $(3,192)$ | 3,503 |
| Other | $(17,681)$ |  | 12,754 |
| Total. | $(379,466)$ | $(3,192)$ | 16,257 |
| Deferred tax allocated to other comprehensive income | 58,359 | 3,329 |  |
| Total deferred income tax provision | $(321,107)$ | 137 | 16,257 |
| Provision for income taxes | \$(304,660) | $\underline{\$ 34,057}$ | $\underline{\underline{\$ 76,123}}$ |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The difference between the statutory rate for federal income tax and the effective income tax rate was as follows:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
| Statutory rate | (35.0\%) | $35.0 \%$ | 35.0\% |
| Effect of: |  |  |  |
| State and local income taxes, net of federal income tax benefit. | (1.8) | 4.9 | 4.5 |
| Permanent item - Goodwill Impairment | 3.9 |  |  |
| Section 199 - Production Activities Deduction | (0.1) | (0.9) | (0.3) |
| International rate differential |  | 0.1 | 0.1 |
| Miscellaneous | 0.5 | (6.2) | 7.0 |
| Effective income tax rate | (32.5\%) | 32.9\% | $\underline{\underline{46.3}} \%$ |

We believe adequate provision has been made for all open tax years.
The approximate effect of the temporary differences giving rise to deferred income tax liabilities (assets) were as follows:
$\frac{\text { As of December 31, }}{\frac{2008}{(\text { In thousands })}}$

Temporary differences:

| Property, plant and equipment | \$ $(41,856)$ | \$ $(41,301)$ |
| :---: | :---: | :---: |
| Goodwill and other intangible assets. | 39,247 | $(205,030)$ |
| Investments, primarily gains and losses not yet recognized for tax purposes. | 31,264 | $(33,424)$ |
| Programs and program licenses |  |  |
| Accrued expenses not deductible until paid | 7,081 | 7,308 |
| Deferred compensation and retiree benefits not deductible until paid | 104,623 | 25,424 |
| Other temporary differences, net | 6,089 | 4,546 |
| Total temporary differences | 146,448 | $(242,477)$ |
| State and foreign net operating loss carryforwards. | 11,654 | 10,838 |
| Valuation allowance for state deferred tax assets | $(11,786)$ | $(6,539)$ |
| Net deferred tax asset (liability) | \$146,316 | \$(238,178) |

Total state operating loss carryforwards were $\$ 357$ million at December 31, 2008. Our state tax loss carryforwards expire between 2009 and 2026. Because separate state income tax returns are filed for certain of our subsidiary companies, we are not able to use state tax losses of a subsidiary company to offset state taxable income of another subsidiary company.

State carryforwards are recognized as deferred tax assets, subject to valuation allowances. At each balance sheet date, we estimate the amount of carryforwards that are not expected to be used prior to expiration of the carryforward period. The tax effect of the carryforwards that are not expected to be used prior to their expiration is included in the valuation allowance.

Effective January 1, 2007, we adopted FIN 48, Accounting for Uncertainty in Income Taxes. In accordance with FIN 48, we recognized a $\$ 30.9$ million increase in our liability for unrecognized tax benefits, interest, and penalties with a corresponding decrease to the January 1, 2007 balance of retained earnings.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

A reconciliation of the beginning and ending balances of the total amounts of gross unrecognized tax benefits is as follows:

|  | (In thousands) |
| :---: | :---: |
| Gross unrecognized tax benefits at January 1, 2007. | \$ 66,200 |
| Increases in tax positions for prior years | 500 |
| Decreases in tax positions for prior years | $(5,100)$ |
| Increases in tax positions for current year | 14,900 |
| Settlements |  |
| Lapse in statute of limitations | $(8,100)$ |
| Gross unrecognized tax benefits at December 31, 2007 | 68,400 |
| Increases in tax positions for prior years. | 30 |
| Decreases in tax positions for prior years | $(1,700)$ |
| Increases in tax positions for current year | 5,800 |
| Settlements | $(1,400)$ |
| Lapse in statute of limitations | (220) |
| Transfer of gross unrecognized tax benefits due to spin-off of SNI | $(48,200)$ |
| Gross unrecognized tax benefits at December 31, 2008 | \$ 22,710 |

The total amount of net unrecognized tax benefits that, if recognized, would affect the effective tax rate was $\$ 16.8$ million at December 31, 2008 and $\$ 45.7$ million at December 31, 2007. We accrue interest and penalties related to unrecognized tax benefits in our provision for income taxes. At December 31, 2008, we had accrued interest related to unrecognized tax benefits of $\$ 4.4$ million compared to $\$ 12.6$ million at December 31, 2007.

Under the Tax Allocation Agreement between Scripps and SNI, SNI is responsible for its own pre-spinoff tax obligations. However due to regulations governing the U.S. federal consolidated tax return and certain combined state tax returns, we remain severally liable for SNI's pre-spin-off federal taxes as well as certain state taxes. The liability for uncertain tax positions includes $\$ 3.1$ million for amounts for which we would be indemnified by SNI.

We file income tax returns in the U.S. and in various state, local and foreign jurisdictions. We are routinely examined by tax authorities in these jurisdictions. At December 31, 2008, our 2005 and 2006 were being examined by the Internal Revenue Service (IRS). The Company is no longer subject to federal, state, local or foreign examinations by tax authorities for years before 2005.

In addition, a number of state and local examinations are currently ongoing. It is possible that these examinations may be resolved within twelve months. Due to the potential for resolution of Federal, state and foreign examinations, and the expiration of various statutes of limitation, it is reasonably possible that our gross unrecognized tax benefits balance may change within the next twelve months by a range of zero to $\$ 2.0$ million.

## 7. Joint Operating Agreements and Partnerships

In Denver, our Rocky Mountain News newspaper is operated pursuant to the terms of a joint operating agreement ("JOA"), which expires in 2051. The other publisher in the JOA is the Denver Post, owned by MediaNews Group, Inc. The Newspaper Preservation Act of 1970 provides a limited exemption from anti-trust laws, permitting competing newspapers in a market to combine their sales, production and business operations in order to reduce aggregate expenses and take advantage of economies of scale, thereby allowing the continuing operation of both newspapers in that market. Each newspaper in a JOA maintains a separate and independent editorial operation.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The combined sales, production and business operations of the newspapers are either jointly managed or are solely managed by one of the newspapers. The sales, production and business operations of the Denver newspapers are operated by the Denver Newspaper Agency, a limited liability partnership (the "Denver JOA"). Each newspaper owns $50 \%$ of the Denver JOA and shares management of the combined newspaper operations.

Under the terms of a JOA, operating profits earned from the combined newspaper operations are distributed to the partners in accordance with the terms of the joint operating agreement. We receive a $50 \%$ share of the Denver JOA profits.

In 2006, we formed a newspaper partnership (Prairie Mountain Publishing) with MediaNews Group, Inc. that operates certain of both companies' newspapers in Colorado, including their editorial operations. We have a $50 \%$ interest in the partnership.

In December 2008, we announced that we were seeking a buyer for the Rocky Mountain News and that if we did not find a buyer we would consider other options. In February 2009 we announced our decision to exit the Denver market and to close the Rocky Mountain News after its final edition was published on February 27, 2009. Rocky Mountain News employees will remain on our payroll through April 28, 2009. We are working with MediaNews Group to formulate a plan to unwind the partnership. We also expect to transfer our $50 \%$ interest in Prairie Mountain Publishing to our partner.

In the third quarter of 2007, we announced that we were seeking a buyer for The Albuquerque Tribune and intended to close the newspaper if a qualified buyer was not found. In February 2008, we announced that the closure of the newspaper and the Albuquerque Tribune published its final edition on February 23, 2008. We also reached an agreement with the Journal Publishing Company, the publisher of the Albuquerque Journal ("Journal"), to terminate the Albuquerque joint operating agreement between the Journal and our Albuquerque Tribune newspaper following the closure of our newspaper. Under an amended agreement with the Journal Publishing Company, we will continue to own an approximate $40 \%$ residual interest in the Albuquerque Publishing Company, G.P. (the "Partnership"). The Partnership will direct and manage the operations of the continuing Journal newspaper and we will receive a share of the Partnership's profits commensurate with our residual interest.

Our share of the operating profit (loss) of JOAs and newspaper partnerships are reported as "Equity in earnings of JOAs and other joint ventures" in our financial statements.

## 8. Investments

Investments consisted of the following:

|  | As of December 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
|  | (In thousands, except share data) |  |
| Securities available for sale (at market value): |  |  |
| Time Warner (common shares- 2007, 2,008,000) | \$ | \$ 33,152 |
| Other available-for-sale securities. | - | 2,832 |
| Total available-for-sale securities | - | 35,984 |
| Denver JOA | - | 115,878 |
| Colorado newspaper partnership | 5,000 | 27,494 |
| Joint ventures | 650 | 796 |
| Other equity securities. | 7,070 | 8,064 |
| Total investments | \$12,720 | \$188,216 |
| Unrealized gains on securities available for sale | \$ | \$ 6,391 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Investments available for sale represent securities in publicly-traded companies and are recorded at fair value. Fair value is based upon the closing price of the security on the reporting date.

Other equity securities include securities that do not trade in public markets, so they do not have readily determinable fair values. We estimate the fair values of the other securities approximate their carrying values at December 31, 2008 and 2007. There can be no assurance we would realize the carrying values of these securities upon their sale.

In 2008 we recorded a $\$ 1.6$ million non-cash charge to write-down our other equity securities.

## 9. Property, Plant and Equipment

Property, plant and equipment consisted of the following:

|  | As of December 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
|  | (In thousands) |  |
| Land and improvements | \$ 68,410 | \$ 67,690 |
| Buildings and improvements | 234,279 | 205,172 |
| Equipment | 534,275 | 527,497 |
| Computer software | 47,633 | 50,758 |
| Total. | 884,597 | 851,117 |
| Accumulated depreciation | 457,459 | 464,699 |
| Net property, plant and equipment | $\underline{\text { \$427,138 }}$ | $\underline{\text { \$386,418 }}$ |

Included in Building and Improvements and Equipment is $\$ 32.2$ million and $\$ 18.9$ million of construction in progress for our new production facility in Naples, Florida. In 2008 and $2007 \$ 1.9$ million and $\$ 0.2$ million, respectively, of interest was capitalized for this long-term construction project.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 10. Goodwill and Other Intangible Assets

Goodwill and other intangible assets consisted of the following:

|  | As of December 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
|  | (In thousands) |  |
| Goodwill | \$215,432 | \$1,001,053 |
| Other intangible assets: |  |  |
| Amortizable intangible assets: |  |  |
| Carrying amount: |  |  |
| Television network affiliation relationships | 5,641 | 26,748 |
| Customer lists | 12,794 | 12,794 |
| Other | 6,193 | 6,193 |
| Total carrying amount | 24,628 | 45,735 |
| Accumulated amortization: |  |  |
| Television network affiliation relationships | $(1,310)$ | $(3,582)$ |
| Customer lists | $(6,919)$ | $(5,143)$ |
| Other | $(4,130)$ | $(3,792)$ |
| Total accumulated amortization | $(12,359)$ | $(12,517)$ |
| Net amortizable intangible assets | 12,269 | 33,218 |
| Other indefinite-lived intangible assets: |  |  |
| FCC licenses | 14,195 | 25,622 |
| Total other intangible assets | 26,464 | 58,840 |
| Total goodwill and other intangible assets | \$241,896 | \$1,059,893 |

Goodwill and Other Intangible Assets ("SFAS 142"), requires goodwill and other indefinite-lived assets to be tested for impairment annually and if an event or conditions change that would more likely than not reduce the fair value of a reporting unit below its carrying value. Such indicators of impairment include, but are not limited to, changes in business climate and operating or cash flow losses related to such assets. The testing for impairment is a two-step process. The first step is the estimation of the fair value of each of the reporting units, which is then compared to their carrying value. If the fair value is less than the carrying value of the reporting unit then an impairment of goodwill possibly exists. Step two is then performed to determine the amount of impairment.

Due primarily to the continuing negative effects of the economy on our advertising revenues and those of other publishing companies, and the difference between our stock price following the spin-off of SNI to our shareholders and the per-share carrying value of our remaining net assets, we determined that indications of impairment existed as of June 30, 2008.

Under the two-step process required by SFAS 142, we made a determination of the fair value of our businesses. Fair values were determined using a combination of an income approach, which estimated fair value based upon future revenues, expenses and cash flows discounted to their present value, and a market approach, which estimated fair value using market multiples of various financial measures compared to a set of comparable public companies.

The valuation methodology and underlying financial information that are used to determine fair value require significant judgments to be made by management. These judgments include, but are not limited to, long-term projections of future financial performance and the selection of appropriate discount rates used to determine the present value of future cash flows. Changes in such estimates or the application of alternative assumptions could produce significantly different results.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

We concluded the fair value of our newspaper businesses did not exceed the carrying value of our newspaper net assets as of June 30, 2008, while the fair value of our television reporting unit was in excess of the carrying value. Because of the timing and complexity of the calculations required under step two of the process, we had not yet completed that process as of the issuance of our June 30, 2008 financial statements. However, based upon our preliminary valuations, we recorded a $\$ 779$ million, non-cash charge in the three months ended June 30, 2008 to reduce the carrying value of goodwill. We completed step two of the goodwill impairment analysis for our newspaper business in the third quarter which resulted in no adjustment to the impairment charge taken in the second quarter.

In connection with our 2008 annual impairment test for indefinite lived assets we determined that the carrying value of the FCC license for our Lawrence, Kansas, television station exceeded its fair value. We recorded an $\$ 11.4$ million non-cash charge to write-down the FCC license to fair value.

We also determined that we had indicators of impairment in the fourth quarter 2008 for the long-lived assets of our Baltimore television station and recorded an $\$ 18$ million charge to write-down the carrying value of the network affiliation agreement to fair value.

Activity related to goodwill by business segment was as follows:

|  | Newspapers | Television | Licensing and Other |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |
| Goodwill: |  |  |  |  |  |
| Balance as of December 31, 2006 | \$ 777,902 | \$219,367 | \$18 | \$ | 997,287 |
| Business acquisitions | 998 |  |  |  | 998 |
| Other adjustments | 6,721 | $(3,953)$ |  |  | 2,768 |
| Balance as of December 31, 2007 | 785,621 | 215,414 | 18 |  | 1,001,053 |
| Business acquisitions |  |  |  |  |  |
| Impairment of newspaper goodwill. | $(778,900)$ |  |  |  | $(778,900)$ |
| Other adjustments | $(6,721)$ |  |  |  | $(6,721)$ |
| Balance as of December 31, 2008 | \$ | \$215,414 | \$18 |  | 215,432 |

Estimated amortization expense of intangible assets for each of the next five years is $\$ 1.7$ million in 2009, $\$ 1.5$ million in 2010, $\$ 1.4$ million in 2011, $\$ 1.0$ million in 2012, $\$ 0.8$ million in 2013 and $\$ 5.9$ million in later years.
11. Long-Term Debt

Long-term debt consisted of the following:

| As of December 31, |
| :--- |
| $2008 \frac{2007}{\text { (In thousands) }}$ |

Variable-rate credit facilities . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$60,000 \$ 79,559
$3.75 \%$ notes due in 2008 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 39,950
$4.25 \%$ notes due in 2009 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 86,091
$4.30 \%$ notes due in 2010 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 112,840
$5.75 \%$ notes due in 2012 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 184,922
Other notes . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 1,166 1,301
Total long-term debt . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$61,166 \$504,663
Fair value of long-term debt*
$\$ \underline{\underline{\$ 61,166}}$

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

* Fair value was estimated based on current rates available to the Company for debt of the same remaining maturity.

On June 30, 2008, the existing credit agreement we had was cancelled and we entered into a new Revolving Credit Agreement ("Revolving Credit Agreement") expiring on June 30, 2013 with a total availability of $\$ 200$ million. Borrowings under the Revolver are available on a committed revolving credit basis at our choice of an adjusted rate based on LIBOR plus $0.625 \%$ to $1.5 \%$ or the higher of the prime or the Federal Funds rate plus $0.5 \%$. The weighted-average interest rate on borrowings under the Variable-Rate Credit Facilities was 2.8\% at December 31, 2008 and 4.9\% at December 31, 2007.

The Revolving Credit Agreement includes certain affirmative and negative covenants including compliance with specified financial ratios, including maintenance of minimum interest coverage ratio and leverage ratio as defined in the agreement. We must maintain a minimum of a 3.0 to 1.0 interest coverage ratio of Consolidated EBITDA, as defined in the agreement, for the last four quarters to Consolidated interest expense for the same period. EBITDA is adjusted for unusual and non-recurring non-cash charges and non-cash compensation expenses arising from share based equity awards. Maximum borrowings under the Revolving Credit Agreement is limited to 3.0 times Consolidated EBITDA, adjusted for certain noncash expenses, for the last four quarters. At December 31, 2008, the full amount of the Revolving Credit Agreement was available to us.

Based on our current projections, the amount available in 2009 will be less than the full amount of the Revolver, but, in our estimation, will be adequate to meet our anticipated requirements for the year. If we do not meet our EBITDA projections and therefore exceed our borrowing limit as defined in the Revolver covenants, we would have to seek waivers or amendments to the Revolver. Given the current financing environment, we cannot be assured of a favorable outcome.

The scheduled $\$ 40$ million principal payment on our $3.75 \%$ notes was made in the first quarter of 2008. In June 2008, we redeemed the remaining balance of the $4.25 \%$ notes, the $4.3 \%$ notes, and the $5.75 \%$ notes prior to maturity resulting in a loss on extinguishment of $\$ 26$ million.

During 2007, we repurchased $\$ 37.1$ million principal amount of our $4.30 \%$ notes due in 2010 for $\$ 35.8$ million and repurchased $\$ 14.6$ million principal amount of our $5.75 \%$ note due in 2012 for $\$ 14.5$ million.

As of December 31, 2008 and 2007, we had outstanding letters of credit totaling $\$ 8.3$ million and $\$ 8.2$ million, respectively.

Capitalized interest was $\$ 1.9$ million in 2008 and $\$ 0.2$ million in 2007.
In October 2008, we entered into a 2-year $\$ 30$ million notional interest rate swap expiring in October 2010. Under this agreement we receive payments based on the 3-month LIBOR and make payments based on a fixed rate of $3.2 \%$. This swap has not been designated as a hedge in accordance with SFAS 133, "Accounting for Derivative Instruments and Hedging Activities" and changes in fair value are recorded in miscellaneous-net with a corresponding adjustment to other long-term liabilities. The fair value at December 31, 2008 was $\$ 0.8$ million liability. For the year ended December 31, $2008 \$ 0.8$ million of losses on this derivative were recorded in other income (expense).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 12. Other Liabilities

Other liabilities consisted of the following:

|  | As of December 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
|  | (In thousands) |  |
| Employee compensation and benefits . | \$ 22,412 | \$ 28,506 |
| Liability for pension benefits | 183,631 | 39,001 |
| Fin 48 tax liability | 19,840 | 18,037 |
| Other | 19,376 | 21,168 |
| Other liabilities (less current portion). | \$245,259 | \$106,712 |

## 13. Fair Value Measurement

We adopted SFAS 157 as of January 1, 2008, with the exception of the application of the standard to non-recurring, non-financial assets and liabilities. The adoption of SFAS 157 did not have a material impact on our fair value measurements. SFAS 157 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. SFAS 157 establishes a fair value hierarchy which prioritizes the inputs used in measuring fair value into three broad levels as follows:

- Level 1 - Quoted prices in active markets for identical assets or liabilities.
- Level 2 - Inputs, other than quoted market prices in active markets, that are observable either directly or indirectly.
- Level 3 - Unobservable inputs based on our own assumptions.

The following table sets forth our assets and liabilities that are measured at fair value on a recurring basis at December 31, 2008:

| December 31, 2008 |  |  |
| :--- | :--- | :--- | :--- |
| Total Level 1 Level 2 <br>  In thousands)  |  |  |

Assets:

| Short-term investments $\ldots \ldots \ldots \ldots$ |
| :--- |
| Liabilities: |
| Interest rate swap $\ldots \ldots \ldots \ldots$ |

## 14. Minority Interests

Minority interests include non-controlling interests of approximately $4 \%$ in the capital stock of the subsidiary company that publishes our Memphis newspaper and approximately $6 \%$ in the capital stock of the subsidiary company that publishes our Evansville newspaper. The capital stock of these companies does not provide for or require the redemption of the non-controlling interests by us.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 15. Supplemental Cash Flow Information

The following table presents additional information about the change in certain working capital accounts:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  | (In thousands) |  |  |
| Other changes in certain working capital accounts, net: |  |  |  |
| Accounts receivable | \$ 28,095 | \$ 5,346 | \$ 14,205 |
| Inventories | $(3,506)$ | 411 | 2,171 |
| Accounts payable | 1,532 | 2,615 | $(36,054)$ |
| Accrued income taxes. | $(20,205)$ | $(7,927)$ | 18,303 |
| Accrued employee compensation and benefits | $(7,888)$ | (44) | $(3,267)$ |
| Accrued interest | $(5,715)$ | $(5,093)$ | 10,850 |
| Other accrued liabilities | $(5,943)$ | (801) | 7,271 |
| Other, net. | 7,757 | $(8,876)$ | $(13,304)$ |
| Total | \$ (5,873) | \$(14,369) | \$ 175 |

Information regarding supplemental cash flow disclosures is as follows:

| For the Years Ended December 31, |  |  |
| :--- | :--- | :---: |
| 2008 | $\frac{2007}{2006}$ |  |


| Supplemental |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash Flow Disclosures: |  |  |  |
| Interest paid, excluding amounts capitalized | \$ 18,520 | \$ 41,088 | \$ 51,490 |
| Income taxes paid continuing operations | \$102,393 | \$164,393 | \$167,267 |
| Income taxes paid (refunds received) discontinued operations | (1,978) | 15,952 | $(22,789)$ |
| Total income taxes paid | \$100,415 | \$180,345 | \$144,478 |

## 16. Employee Benefit Plans

We sponsor defined benefit pension plans that cover substantially all non-union and certain unionrepresented employees. Benefits are generally based upon the employee's compensation and years of service.

We also have a non-qualified Supplemental Executive Retirement Plan ("SERP"). The SERP, which is unfunded, provides defined pension benefits in addition to the defined benefit pension plan to eligible executives based on average earnings, years of service and age at retirement.

In February 2009, we announced that we would freeze benefits under our defined benefit pension plans for all non-union employees during 2009.

Substantially all non-union and certain union employees are also covered by a company-sponsored defined contribution plan. We match a portion of employees' voluntary contributions to this plan. In February 2009, we announced that employer matching contributions would be suspended for the final three quarters of 2009.

Other union-represented employees are covered by defined benefit pension plans jointly sponsored by us and the union, or by union-sponsored multi-employer plans.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

We use a December 31 measurement date for our retirement plans. Retirement plans expense is based on valuations performed by plan actuaries as of the beginning of each fiscal year. The components of the expense consisted of the following:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | $\frac{2007}{\text { (In thousands) }}$ | 2006 |
|  |  |  |  |
| Service cost | \$ 20,518 | \$ 18,633 | \$ 18,370 |
| Interest cost | 30,777 | 26,792 | 24,991 |
| Expected return on plan assets, net of expenses. | $(36,748)$ | $(35,355)$ | $(33,039)$ |
| Amortization of prior service cost. | 882 | 585 | 482 |
| Amortization of actuarial (gain)/loss | 1,765 | 470 | 4,225 |
| Curtailment/Settlement losses | 131 |  | 819 |
| Special termination benefits |  | 44 | 700 |
| Total for defined benefit plans | 17,325 | 11,169 | 16,548 |
| Multi-employer plans | 675 | 1,263 | 592 |
| SERP | 8,955 | 6,815 | 5,463 |
| Defined contribution plans | 7,386 | 8,370 | 8,063 |
| Net periodic benefit cost | 34,341 | 27,617 | 30,666 |
| Allocated to discontinued operations. | $(7,893)$ | $(8,785)$ | $(7,435)$ |
| SNI employee participation, post-spin. | $(5,936)$ |  |  |
| Net periodic benefit cost - continuing operations | \$ 20,512 | $\underline{\text { \$ 18,832 }}$ | $\underline{\underline{\$ 23,231}}$ |

The curtailment, settlement and special termination costs incurred in 2006 are primarily attributed to the divestiture of our Shop At Home business and related severance of employees.

Pursuant to the Employees Matters Agreement, employees of SNI continued to participate in our pension plans for the period July 1, 2008 (spin-off) until December 31, 2008. Pension expense for SNI for the first half of 2008 is included in discontinued operations.

Other changes in plan assets and benefit obligations recognized in other comprehensive income (loss) were as follows:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  | (In thousands) |  |  |
| Current year actuarial gain/(loss) | \$ $(151,414)$ | $(9,240)$ | N/A |
| Curtailment effects | 1,011 | 289 | N/A |
| Amortization of actuarial gain/(loss) | $(1,765)$ | 470 | N/A |
| Current year prior service (credit)/cost. | 2,023 | (510) | N/A |
| Amortization of prior service credit/(cost) | (882) | 585 | N/A |
| Total | \$(151,027) | \$(8,406) |  |

In addition to the amounts summarized above, amortization on actuarial losses of $\$ 2.8$ million and $\$ 2.4$ million were recorded through other comprehensive income in 2008 and 2007 and $\$ 0.3$ million of estimated prior service credits were recorded through other comprehensive income in 2008 and 2007, respectively, related to our SERP plan. A current year actuarial gain of $\$ 7.8$ million was recognized in 2008 and a loss of $\$ 3.6$ million in 2007 was recognized related to our SERP plan.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Assumptions used in determining the annual retirement plans expense were as follows:

|  | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: |
| Used to determine annual expense: |  |  |  |
| Discount rate | 6.25\% | 6.00\% | 5.75\% |
| Long-term rate of return on plan assets. | 7.50\% | 8.25\% | 8.25\% |
| Increase in compensation levels | 4.80\% | 5.00\% | 4.50\% |

The discount rate used to determine our future pension obligations is based on a dedicated bond portfolio approach that includes securities rated Aa or better with maturities matching our expected benefit payments from the plans. The increase in compensation levels assumption is based on actual past experience and the near-term outlook.

The expected long-term rate of return on plan assets is based upon the weighted-average expected rate of return and capital market forecasts for each asset class employed. Our expected rate of return on plan assets also considers our historical compounded return on plan assets for 10 and 15 year periods.

Our investment policy is to maximize the total rate of return on plan assets to meet the long-term funding obligations of the plan. Plan assets are invested using a combination of active management and passive investment strategies. Risk is controlled through diversification among multiple asset classes, managers, styles, and securities. Risk is further controlled both at the manager and asset class level by assigning return targets and evaluating performance against these targets.

Information related to our pension plan asset allocations by asset category were as follows:

|  | Percentage of <br> Plan |
| :--- | :--- | :--- | :--- |
| Assets as of |  |
| December 31, |  |

U.S. equity securities include common stocks of large, medium, and small companies which are predominantly U.S. based. Non-U.S. equity securities include companies domiciled outside the U.S. and American depository receipts. Fixed-income securities include securities issued or guaranteed by the U.S. government, mortgage backed securities and corporate debt obligations, as well as investments in hedge fund products and real estate.

The company is beginning the process of transitioning the defined benefit plan assets from a ${ }^{65 / 35} \%$ equity/ fixed income allocation to a "liability-driven investing" (LDI) approach. The rationale for this change is to more closely align the duration of the plan liabilities with the returns and duration of the assets. This will ultimately reduce volatility in the funded status of the plan. Volatility in the funded status is caused by differences in the discount rate used to value plan liabilities and returns on plan assets. We intend to institute this change gradually over the next 24 -months in order to allow for an orderly transition and some return to normalcy in the markets. At the end of the process, the plan assets will be $75 \%$ in long duration fixed income products and $25 \%$ in return-seeking assets to allow for some protection from inflation and growth.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Obligations and Funded Status - Defined benefit plans pension obligations and funded status is actuarially valued as of the end of each fiscal year. The following table presents information about our employee benefit plan assets and obligations:

|  | For the Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Defined Benefit Plans |  | SERP |  |
|  | 2008 | 2007 | 2008 | 2007 |
|  | (In thousands) |  |  |  |
| Accumulated benefit obligation | \$ 414,081 | \$407,382 | \$ 22,596 | \$ 41,490 |
| Change in projected benefit obligation: |  |  |  |  |
| Projected benefit obligation at beginning of year | \$ 472,686 | \$439,249 | \$ 50,972 | \$ 44,955 |
| Service cost. | 20,518 | 18,633 | 3,016 | 2,035 |
| Interest cost. | 30,777 | 26,792 | 3,420 | 2,648 |
| Benefits paid | $(20,605)$ | $(18,902)$ | $(2,380)$ | $(2,243)$ |
| Actuarial losses (gains) | $(2,012)$ | 6,649 | $(7,762)$ | 3,577 |
| Plan amendments. | 2,023 | 510 |  |  |
| Acquisitions/Divestitures | $(48,744)$ |  | $(22,897)$ |  |
| Curtailments/Settlements | $(1,000)$ | (289) |  |  |
| Special termination benefits |  | 44 |  |  |
| Projected benefit obligation at end of year | 453,643 | 472,686 | 24,369 | 50,972 |
| Plan assets: |  |  |  |  |
| Fair value at beginning of year. | 453,498 | 436,792 |  |  |
| Actual return on plan assets | $(116,679)$ | 32,764 |  |  |
| Company contributions | 263 | 2,844 | 2,380 | 2,243 |
| Benefits paid | $(20,605)$ | $(18,902)$ | $(2,380)$ | $(2,243)$ |
| Acquisitions/Divestitures | (24,340) |  |  |  |
| Fair value at end of year | 292,137 | 453,498 |  |  |
| Funded status | \$(161,506) | \$(19,188) | \$(24,369) | \$(50,972) |
| Amounts recognized as assets and liabilities in Consolidated Balance Sheets: |  |  |  |  |
| Noncurrent assets | \$ | \$ 8,975 |  |  |
| Current liabilities |  |  | \$ $(2,259)$ | \$ (1,593) |
| Noncurrent liabilities | $(161,506)$ | $(16,029)$ | $(22,110)$ | $(23,481)$ |
| Liabilities of discontinued operations - current |  |  |  | $(1,083)$ |
| Liabilities of discontinued operations - noncurrent |  | $(12,134)$ |  | $(24,815)$ |
| Total | \$(161,506) | \$ $(19,188)$ | \$(24,369) | \$(50,972) |
| Amounts recognized in accumulated other comprehensive income consist of: |  |  |  |  |
| Unrecognized net actuarial loss | \$ 196,183 | \$ 56,719 | \$ 11,657 | \$ 27,629 |
| Unrecognized prior service cost (credit) | 4,675 | 4,702 | $(1,243)$ | $(2,046)$ |
| Total | \$ 200,858 | \$ 61,421 | \$ 10,414 | \$ 25,583 |

For our defined benefit pension plans, we expect to recognize amortization from accumulated other comprehensive income into net periodic benefit costs of $\$ 17.5$ million for the net actuarial loss and $\$ 0.7$ million for the prior service costs during 2009. The estimated actuarial loss for our non-qualified SERP plan that will

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

be amortized from accumulated other comprehensive income into net period benefit costs during 2009 is $\$ 1.1$ million. The estimated prior service credit for our SERP plan that will be recognized in net periodic benefit costs in 2009 is $\$(0.2)$ million.

Information for pension plans with an accumulated benefit obligation in excess of plan assets was as follows:

|  | For the Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Defined Benefit Plans |  | SERP |  |
|  | 2008 | 2007 | 2008 | 2007 |
|  | (In thousands) |  |  |  |
| Accumulated benefit obligation | \$393,968 | \$33,081 | \$21,825 | \$41,490 |
| Projected benefit obligation. | 435,072 | 33,525 | 24,369 | 50,972 |
| Fair value of plan assets | 273,550 | 30,863 | - |  |

Information for pension plans with a projected benefit obligation in excess of plan assets was as follows:

|  | For the Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Defined Benefit Plans |  | SERP |  |
|  | 2008 | 2007 | 2008 | 2007 |
|  | (In thousands) |  |  |  |
| Projected benefit obligation. | \$435,072 | \$447,177 | \$24,369 | \$50,972 |
| Fair value of plan assets | 273,550 | 419,016 |  |  |

Assumptions used to determine the defined benefit plans benefit obligations were as follows:

|  | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: |
| Discount rate | 6.25\% | 6.25\% | 6.00\% |
| Increase in compensation levels | 3.40\% | 4.80\% | 5.00\% |

We anticipate contributing $\$ 3.3$ million to fund current benefit payments for our non-qualified SERP plan in 2009. We have met the minimum funding requirements for our qualified defined benefit pension plans. Minimum funding requirements for these plans in 2009 are anticipated to be $\$ 2.0$ million.

Estimated future benefit payments expected to be paid for the next ten years are $\$ 20.3$ million in 2009, $\$ 21.1$ million in 2010, $\$ 21.7$ million in 2011, $\$ 23.0$ million in 2012, $\$ 24.3$ million in 2013 and a total of $\$ 151$ million for the five years ending 2018.

## 17. Segment Information

We determine our business segments based upon our management and internal reporting structure. Our reportable segments are strategic businesses that offer different products and services

Our newspaper business segment includes daily and community newspapers in 15 markets in the U.S. Newspapers earn revenue primarily from the sale of advertising space to local and national advertisers and from the sale of newspapers to readers.

We also have newspapers that are operated pursuant to the terms of joint operating agreements. See Note 7. Each of those newspapers maintains an independent editorial operation and receives a share of the operating profits of the combined newspaper operations. In 2008, when we ceased the operations of our Albuquerque newspaper which was operated pursuant to a JOA we no longer include the equity earnings from our remaining interest in segment profit.

Television includes six ABC-affiliated stations, three NBC-affiliated stations and one independent. Our television stations reach approximately $10 \%$ of the nation's television households. Broadcast television stations earn revenue primarily from the sale of advertising time to local and national advertisers.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Licensing and other media aggregates our operating segments that are too small to report separately, and primarily includes syndication and licensing of news features and comics.

The accounting policies of each of our business segments are those described in Note 1.
Each of our segments may provide advertising, programming or other services to our other business segments. In addition, certain corporate costs and expenses, including information technology, pensions and other employee benefits, and other shared services, are allocated to our business segments. The allocations are generally amounts agreed upon by management, which may differ from amounts that would be incurred if such services were purchased separately by the business segment. Corporate assets are primarily cash, cash equivalents and other short-term investments, property and equipment primarily used for corporate purposes, and deferred income taxes.

Our chief operating decision maker (as defined by FAS 131 - Segment Reporting) evaluates the operating performance of our business segments and makes decisions about the allocation of resources to our business segments using a measure called segment profit. Segment profit excludes interest, income taxes, depreciation and amortization, divested operating units, restructuring activities (including our proportionate share of JOA restructuring activities), investment results and certain other items that are included in net income (loss) determined in accordance with accounting principles generally accepted in the United States of America.

As discussed in Note 1, we account for our share of the earnings of JOAs and newspaper partnerships using the equity method of accounting. Our equity in earnings of JOAs and newspaper partnerships is included in "Equity in earnings of JOAs and other joint ventures" in our Consolidated Statements of Operations. When we ceased the publication of our Albuquerque newspaper our investment became a passive investment and the equity earnings from this investment are no longer included in segment profit from 2008 forward.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Information regarding our business segments is as follows:

|  | For the Years Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2006 |  |
|  | (In thousands) |  |  |  |  |  |
| Segment operating revenues: |  |  |  |  |  |  |
| Newspapers |  | 568,667 | \$ | 658,327 | \$ | 716,086 |
| JOAs and newspaper partnerships |  | 133 |  | 225 |  | 203 |
| Boulder prior to formation of Colorado newspaper partnership |  |  |  |  |  | 2,189 |
| Television. |  | 326,860 |  | 325,841 |  | 363,506 |
| Licensing and other |  | 102,538 |  | 93,633 |  | 96,556 |
| Corporate |  | 3,594 |  | 1,520 |  | 984 |
| Total operating revenues |  | 1,001,792 |  | ,079,546 |  | ,179,524 |
| Segment profit (loss): |  |  |  |  |  |  |
| Newspapers |  | 71,475 | \$ | 135,870 | \$ | 189,223 |
| JOAs and newspaper partnerships |  | $(15,606)$ |  | $(1,235)$ |  | $(7,515)$ |
| Boulder prior to formation of Colorado newspaper partnership |  |  |  |  |  | (125) |
| Television. |  | 80,589 |  | 83,860 |  | 120,706 |
| Licensing and other |  | 10,437 |  | 8,982 |  | 12,403 |
| Corporate |  | $(42,208)$ |  | $(59,480)$ |  | $(57,764)$ |
| Depreciation and amortization of intangibles |  | $(46,972)$ |  | $(44,705)$ |  | $(44,244)$ |
| Impairment of goodwill, indefinite and long-lived assets |  | $(809,936)$ |  |  |  |  |
| Gain on formation of Colorado newspaper partnership . |  |  |  |  |  | 3,535 |
| Equity earnings in newspaper partnership |  | 4,143 |  |  |  |  |
| Gains (losses) on disposal of property, plant and equipment. |  | 5,809 |  | 24 |  | (585) |
| Interest expense |  | $(10,941)$ |  | $(37,121)$ |  | $(54,561)$ |
| Separation Costs. |  | $(33,506)$ |  | (257) |  |  |
| Write-down of investments in newspaper partnerships |  | $(130,784)$ |  |  |  |  |
| Gains (losses) on repurchases of debt |  | $(26,380)$ |  |  |  |  |
| Miscellaneous, net |  | 6,888 |  | 17,148 |  | 4,487 |
| Income (loss) from continuing operations before income taxes and minority interests |  | $(936,992)$ | \$ | 103,086 | \$ | 165,560 |
| Depreciation: |  |  |  |  |  |  |
| Newspapers |  | 21,905 |  | 22,273 |  | 21,251 |
| JOAs and newspaper partnerships |  | 1,290 |  | 1,320 |  | 1,285 |
| Boulder prior to formation of Colorado newspaper partnership |  |  |  |  |  | 111 |
| Television. |  | 19,057 |  | 16,939 |  | 17,701 |
| Licensing and other |  | 787 |  | 475 |  | 559 |
| Corporate |  | 713 |  | 608 |  | 741 |
| Total depreciation. | \$ | 43,752 | \$ | 41,615 | \$ | 41,648 |
| Amortization of intangibles: |  |  |  |  |  |  |
| Newspapers | \$ | 2,088 | \$ | 1,961 | \$ | 1,446 |
| Boulder prior to formation of Colorado newspaper partnership |  |  |  |  |  | 21 |
| Television. |  | 1,132 |  | 1,129 |  | 1,129 |
| Total amortization of intangibles | \$ | 3,220 | \$ | 3,090 | \$ | 2,596 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

|  | For the Years Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |  |
|  |  | (In thousands) |  |  |
| Additions to property, plant and equipment: |  |  |  |  |
| Newspapers | \$ 59,075 | \$ 27,609 |  | \$ 46,725 |
| JOAs and newspaper partnerships | 165 | 380 |  | 1,346 |
| Television. | 27,841 | 19,147 |  | 11,268 |
| Licensing and other | 2,016 | 5,284 |  | 478 |
| Corporate | 1,506 | 5,083 |  | 5,171 |
| Total additions to property, plant and equipment | \$ 90,603 | \$ 57,503 |  | \$ 64,988 |
| Business acquisitions and other additions to long-lived assets: |  |  |  |  |
| Newspapers | \$ | \$ 1,995 | \$ | \$ 25,090 |
| JOAs and newspaper partnerships |  | 228 |  | 210 |
| Corporate |  | 1,122 |  | 641 |
| Total | \$ | \$ 3,345 |  | \$ 25,941 |
| Assets: |  |  |  |  |
| Newspapers | \$ 349,813 | \$1,110,646 |  | \$1,113,052 |
| JOAs and newspaper partnerships | 14,950 | 155,239 |  | 160,256 |
| Television. | 442,796 | 483,902 |  | 482,664 |
| Licensing and other | 36,015 | 33,120 |  | 30,040 |
| Investments | 8,570 | 44,227 |  | 53,293 |
| Corporate | 236,832 | 162,819 |  | 121,375 |
| Total assets of continuing operations | 1,088,976 | 1,989,953 |  | 1,960,680 |
| Discontinued operations | 二 | 2,015,339 |  | 2,383,654 |
| Total assets | $\underline{\text { \$1,088,976 }}$ | $\underline{\text { \$4,005,292 }}$ |  | $\underline{ }$ |

No single customer provides more than $10 \%$ of our revenue. We earn international revenues from the licensing of comic characters.

Other additions to long-lived assets include investments and capitalized intangible assets.

## 18. Commitments and Contingencies

We are involved in litigation arising in the ordinary course of business, none of which is expected to result in material loss.

Minimum payments on noncancelable leases at December 31, 2008, were: 2009, $\$ 7.7$ million; 2010, $\$ 5.3$ million; 2011, $\$ 4.7$ million; 2012, $\$ 4.6$ million; 2013, $\$ 4.2$ million; and later years, $\$ 12.5$ million. We expect our operating leases will be replaced with leases for similar facilities upon their expiration. Rental expense for cancelable and noncancelable leases was $\$ 14.3$ million in 2008, $\$ 14.2$ million in 2007 and $\$ 13.9$ million in 2006.

In the ordinary course of business, we enter into long-term contracts to obtain employment agreements or to obtain other services. Liabilities for such commitments are recorded when the related services are rendered. Minimum payments on such contractual commitments at December 31, 2008, were: 2009, $\$ 64.7$ million; 2010, $\$ 27$ million; 2011, $\$ 11.9$ million; 2012, $\$ 5.6$ million; 2013, $\$ 3.4$ million; and later years, $\$ 16.4$ million. We expect these contracts will be replaced with similar contracts upon their expiration.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 19. Capital Stock and Stock Compensation Plans

Capital Stock - Scripps' capital structure includes Common Voting Shares and Class A Common shares. The articles of incorporation provide that the holders of Class A Common shares, who are not entitled to vote on any other matters except as required by Ohio law, are entitled to elect the greater of three or one-third of the directors.

Under a share repurchase program authorized by the Board of Directors on October 28, 2004, we were authorized to repurchase up to 5.0 million Class A Common shares. Since 2005, a total of 5.0 million shares have been repurchased under the program at prices ranging from $\$ 5$ to $\$ 159$ per share. There is no balance remaining on the authorization at December 31, 2008.

Incentive Plans - Scripps' Long-Term Incentive Plan (the "Plan") provides for the award of incentive and nonqualified stock options, stock appreciation rights, restricted and unrestricted Class A Common shares and performance units to key employees and non-employee directors. The Plan expires in 2014, except for options then outstanding.

We satisfy stock option exercises and vested stock awards with newly issued shares. Shares available for future stock compensation grants totaled 9.8 million as of December 31, 2008.

Stock Options - Stock options grant the recipient the right to purchase Class A Common shares at not less than $100 \%$ of the fair market value on the date the option is granted. Stock options granted to employees generally vest over a three year period, conditioned upon the individual's continued employment through that period. Vesting of awards is immediately accelerated upon the retirement, death or disability of the employee or upon a change in control of Scripps or in the business in which the individual is employed. Unvested awards are forfeited if employment is terminated for other reasons. Options granted to employees prior to 2005 generally expire ten years after grant, while options granted in 2005 and later generally have eight-year terms. Stock options granted to non-employee directors generally vest over a one-year period and have a tenyear term.

Compensation costs of stock options are estimated on the date of grant using a binomial lattice model. The weighted-average assumptions used in the model are as follows:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
| Weighted-average fair value of stock options granted | \$27.54 | \$37.74 | \$38.25 |
| Assumptions used to determine fair value: |  |  |  |
| Dividend yield. | 1.3\% | 1.0\% | 0.9\% |
| Risk-free rate of return | 3.1\% | 4.7\% | 4.6\% |
| Expected life of options (years) | 6.00 | 5.35 | 5.38 |
| Expected volatility. | 19.3\% | 20.6\% | 21.3\% |

Dividend yield considers our historical dividend yield paid and expected dividend yield over the life of the options. The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant. Expected life is an output of the valuation model, and primarily considers historical exercise patterns. Unexercised options for grants included in the historical period are assumed to be exercised at the midpoint of the current date and the full contractual term. Expected volatility is based on a combination of historical share price volatility for a longer period and the implied volatility of exchange-traded options on our Class A Common shares.

Effective as of the spin-off, each Company stock option, restricted share and restricted share unit held by individuals who became employees of SNI was converted to a comparable award covering SNI Class A common shares. The number of shares covered by each award and the exercise price of each stock option were adjusted to maintain the award's economic value. All other terms of the awards, including the terms and

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

conditions relating to vesting, the post-termination exercise period, and the applicable exercise and tax withholding methods, remained the same. All Company stock options and restricted shares held by individuals who remained employed by the Company were adjusted as follows: (i) vested stock options were split $80 \%$ $20 \%$ between SNI stock options and Company stock options, (ii) unvested stock options remained unvested Company stock options, and (iii) restricted shares were split between Company restricted shares and SNI restricted shares based on the 1-to-1 distribution ratio. In each case, the number of shares covered by each award and the exercise price of each stock option were adjusted to maintain the award's economic value. All other terms of the awards, including the terms and conditions relating to vesting, the post-termination exercise period, and the applicable exercise and tax withholding methods, remained the same.

The following table summarizes information about stock option transactions:

|  | Number of Shares | WeightedAverage Exercise Price | Range of Exercise Prices |
| :---: | :---: | :---: | :---: |
| Outstanding at |  |  |  |
| December 31, 2005 | 3,880,110 | \$113.67 | \$ 39-162 |
| Granted in 2006. | 688,421 | 145.29 | 126-147 |
| Exercised in 2006 | $(355,605)$ | 90.48 | 39-147 |
| Forfeited in 2006 | $(63,572)$ | 139.53 | 72-156 |
| Outstanding at |  |  |  |
| December 31, 2006 | 4,149,354 | 120.51 | 51-162 |
| Options exercisable at |  |  |  |
| December 31, 2006 | 2,961,636 | \$111.09 | \$ 51-162 |
| Outstanding at |  |  |  |
| December 31, 2006 | 4,149,354 | \$120.51 | \$ 51-162 |
| Granted in 2007. | 535,702 | 144.81 | 123-147 |
| Exercised in 2007 | $(182,696)$ | 87.96 | 39-147 |
| Forfeited in 2007. | $(93,175)$ | 134.91 | 39-156 |
| Outstanding at |  |  |  |
| December 31, 2007 | 4,409,185 | 124.50 | 60-162 |
| Options exercisable at |  |  |  |
| December 31, 2007 | 3,356,829 | \$118.32 | \$ 60-162 |
| Outstanding at |  |  |  |
| December 31, 2007 | 4,409,185 | \$124.50 | \$ 60-162 |
| Granted in 2008. | 970,100 | 23.85 | 7-139 |
| Exercised in 2008 | $(485,978)$ | 34.81 | 6-146 |
| Forfeited in 2008 | $(197,399)$ | 45.84 | 9-154 |
| Impact of spin-off of SNI | 7,952,370 | 139.88 |  |
| Outstanding at |  |  |  |
| December 31, 2008 | 12,648,278 | 9.20 | \$ 5-11 |
| Options exercisable at |  |  |  |
| December 31, 2008 | 5,797,660 | \$ 8.79 | \$ 5-11 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The following table presents additional information about exercises of stock options:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 |  | 2006 |
|  | (In thousands) |  |  |
| Cash received upon exercise | \$15,097 | \$15,903 | \$32,198 |
| Intrinsic value (market value price). | 9,851 | 10,295 | 19,638 |
| Tax benefits realized | 3,694 | 3,861 | 7,364 |

Information about options outstanding and options exercisable by year of grant is as follows:


Restricted Stock - Awards of Class A Common shares ("restricted stock") generally require no payment by the employee. Restricted stock awards generally vest over a three-year period, conditioned upon the individual's continued employment through that period. The vesting of certain awards may also be accelerated if certain performance targets are met. Vesting of awards is immediately accelerated upon the retirement, death or disability of the employee or upon a change in control of Scripps or in the business in which the individual is employed. Unvested awards are forfeited if employment is terminated for other reasons. Awards are nontransferable during the vesting period, but the shares are entitled to all the rights of an outstanding share. There are no post-vesting restrictions on shares granted to employees and non-employee directors.

At the election of the employee, restricted stock awards may be converted to restricted stock units ("RSU") prior to vesting. RSUs are convertible into equal number of Class A Common shares at a specified time or times or upon the occurrence of a specified event, such as upon retirement, at the election of the employee.

In 2005 we adopted a new approach to long-term incentive compensation for senior executives. The proportion of stock options in incentive compensation was reduced and replaced with performance share awards. Performance share awards represent the right to receive a grant of restricted shares if certain performance measures are met. Each award specifies a target number of shares to be issued and the specific performance criteria that must be met. The number of shares that an employee receives may be less or more than the target number of shares depending on the extent to which the specified performance measures are met or exceeded.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Information related to restricted stock transactions is presented below:

|  | Number ofShares | Grant Date Fair Value |  |
| :---: | :---: | :---: | :---: |
|  |  | Weighted Average | Range of Prices |
| Unvested shares at |  |  |  |
| December 31, 2005 | 83,002 | \$125.79 | \$ 69-159 |
| Shares issued for performance share awards | 48,012 | 139.44 | 138-144 |
| Shares awarded in 2006 | 16,833 | 146.94 | 147 |
| Shares vested in 2006 | $(70,047)$ | 126.57 | 93-159 |
| Shares forfeited in 2006 | $(1,205)$ | 143.88 | 141-147 |
| Unvested shares at |  |  |  |
| December 31, 2006 | 76,595 | \$138.93 | \$117-159 |
| Shares issued for performance share awards | 43,139 | 143.25 | 135-147 |
| Shares awarded in 2007 | 7,017 | 130.02 | 123-135 |
| Shares vested in 2007 | $(51,120)$ | 137.28 | 117-159 |
| Shares forfeited in 2007 | (267) | 142.11 | 132-144 |
| Unvested shares at |  |  |  |
| December 31, 2007 | 75,364 | \$141.72 | \$123-153 |
| Shares issued for |  |  |  |
| performance share awards | 39,500 | 146.46 | 146 |
| Shares awarded in 2008 | 266,426 | 36.96 | 7-141 |
| Shares vested in 2008 | $(46,701)$ | 143.06 | 134-154 |
| Shares forfeited in 2008 | $(2,264)$ | 145.98 | 133-147 |
| Impact of spin-off of SNI | $\underline{(84,547)}$ | 136.66 |  |
| Unvested shares at |  |  |  |
| December 31, 2008 | $\underline{\underline{247,778}}$ | \$31.31 | \$ 7-147 |

Performance share awards with a target of 47,382 Class A Common shares were granted in 2007. The weighted-average price of an underlying Class A Common share on the dates of grant was $\$ 146.46$. The number of shares ultimately issued depends upon the extent to which specified performance measures are met. Such performance measures for these awards is segment profit as defined in Note 17. The shares earned and issued vest over a three year service period from the date of grant.

The following table presents additional information about restricted stock vesting:

|  | For the Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2008 | 2007 | 2006 |
|  | (In thousands) |  |  |
| Fair value of shares vested | \$5,948 | \$7,133 | \$9,860 |
| Tax benefits realized | 2,231 | 1,473 | 2,141 |

Stock Compensation Costs - As a result of the distribution of Scripps Networks Interactive, Inc. ("SNI") to the shareholders of The E.W. Scripps Company ("EWS"), employees holding share-based equity awards, including share options and restricted shares, have received modified awards in either EWS, SNI or both companies based on whether the awards were vested or unvested at the time of the spin-off of SNI and

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

whether the employee is an EWS or SNI employee. Under FAS 123R the adjustments to the outstanding share-based equity awards are considered modifications and accordingly we compared the fair value of the awards immediately prior to the modifications to the fair value of the awards immediately after the modifications to measure the incremental share-based compensation. As a result we recorded a one-time compensation charge of $\$ 19.6$ million for the vested options, which is included in Separation Costs in the Consolidated Statements of Operations.
For the Years Ended December 31,
$\frac{2008}{(\text { In thousands, except per share data) }} \frac{2007}{206}$

| Stock-based compensation: |  |  |  |
| :---: | :---: | :---: | :---: |
| As reported: |  |  |  |
| Stock options. | \$12,059 | \$19,190 | \$21,067 |
| Restricted stock, RSUs and performance shares. | 6,748 | 6,771 | 7,263 |
| Total stock compensation as reported | 18,807 | 25,961 | 28,330 |
| Included in discontinued operations | (2,727) | $(5,223)$ | $(5,314)$ |
| Included in continuing operations | \$16,080 | \$20,738 | \$23,016 |
| Fair-value based stock compensation, net of tax: | \$10,050 | \$12,961 | \$14,385 |
| Effect of fair-value based stock compensation on basic and diluted earnings per share. | \$ 0.19 | \$ 0.24 | \$ 0.26 |

As of December 31, 2008, $\$ 6.2$ million of total unrecognized compensation cost related to stock options is expected to be recognized over a weighted-average period of 1.6 years and $\$ 3.8$ million of total unrecognized compensation cost related to restricted stock, RSUs and performance shares is expected to be recognized over a weighted-average period of 2.1 years.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 20. Summarized Quarterly Financial Information (Unaudited)

Summarized financial information is as follows:

| 2008 | $\begin{gathered} \text { 1st } \\ \text { Quarter } \end{gathered}$ | $\begin{gathered} \text { 2nd } \\ \text { Quarter } \end{gathered}$ | $\begin{gathered} \text { 3rd } \\ \text { Quarter } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 4th } \\ \text { Quarter } \\ \hline \end{gathered}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands, except per share data) |  |  |  |  |
| Operating revenues | \$ 255,694 | \$ 250,894 | \$ 230,278 | \$ 264,926 | \$1,001,792 |
| Costs and expenses | $(235,225)$ | $(240,021)$ | $(231,193)$ | $(233,824)$ | $(940,263)$ |
| Depreciation and amortization of intangibles | $(11,086)$ | $(11,519)$ | $(11,965)$ | $(12,402)$ | $(46,972)$ |
| Impairment of goodwill, indefinite and long-lived assets |  | $(778,900)$ |  | $(31,036)$ | $(809,936)$ |
| Gains (losses) on disposal of property, plant and equipment. | (103) | 2,364 | (17) | 3,565 | 5,809 |
| Interest expense | $(6,101)$ | $(4,840)$ |  |  | $(10,941)$ |
| Equity in earnings of JOAs and other joint ventures | 8,513 | 2,460 | 1,902 | 920 | 13,795 |
| Write-down of investments in newspaper partnerships |  | $(95,000)$ | $(24,908)$ | $(10,876)$ | $(130,784)$ |
| Losses on repurchases of debt |  | $(26,380)$ |  |  | $(26,380)$ |
| Miscellaneous, net | 899 | 7,139 | (508) | (642) | 6,888 |
| Benefit (provision) for income taxes | $(4,351)$ | 285,741 | 15,486 | 7,784 | 304,660 |
| Minority interests | (26) | (8) | (67) | 111 | 10 |
| Income (loss) from continuing operations | 8,214 | $(608,070)$ | $(20,992)$ | $(11,474)$ | $(632,322)$ |
| Income (loss) from discontinued operations, net of tax | 75,854 | 76,829 | 4,193 | $(1,144)$ | 155,732 |
| Net income (loss) | \$ 84,068 | \$(531,241) | \$ (16,799) | \$ (12,618) | \$ (476,590) |
| Net income (loss) per basic share of common stock: |  |  |  |  |  |
| Income (loss) from continuing operations. | \$ . 15 | \$ (11.20) | \$ (.39) | \$ (.21) | \$ (11.69) |
| Income (loss) from discontinued operations | 1.40 | 1.41 | . 08 | (.02) | 2.88 |
| Net income (loss) per basic share of common stock | \$ 1.55 | \$ (9.78) | \$ (.31) | \$ (.24) | \$ (8.81) |
| Net income (loss) per diluted share of common stock: |  |  |  |  |  |
| Income (loss) from continuing operati | \$ . 15 | \$ (11.20) | \$ (.39) | \$ (.21) | \$ (11.69) |
| Income (loss) from discontinued operations | 1.39 | 1.41 | . 08 | (.02) | 2.88 |
| Net income (loss) per diluted share of common stock: | \$ 1.54 | \$ (9.78) | \$ (.31) | \$ (.24) | \$ (8.81) |
| Weighted average shares outstanding: |  |  |  |  |  |
| Basic | 54,218 | 54,305 | 54,182 | 53,625 | 54,100 |
| Diluted | 54,553 | 54,305 | 54,182 | 53,625 | 54,100 |
| Cash dividends per share of common stock | \$ . 42 | \$ . 42 | \$ . 15 | \$ . 00 | \$ .99 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)



The sum of the quarterly net income per share amounts may not equal the reported annual amount because each is computed independently based upon the weighted-average number of shares outstanding for the period.

The E. W. Scripps Company
Index to Consolidated Financial Statement Schedules
Valuation and Qualifying Accounts . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . S-2

## Valuation and Qualifying Accounts

for the Years Ended December 31, 2008, 2007 and 2006

| Column A | Column B | Column C | Column D | Column E | Column F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Classification | Balance Beginning of Period | Additions Charged to Revenues, Costs, Expenses | Deductions Amounts Charged Off-Net | Increase <br> (Decrease) Recorded Acquisitions (Divestitures) | Balance <br> End of Period |
|  |  |  | (In thousands) |  |  |
| Allowance for Doubtful Accounts <br> Receivable Year Ended December 31: |  |  |  |  |  |
|  |  |  |  |  |  |
| 2008 | \$ 4,469 | \$7,652 | \$ 4,358 |  | \$7,763 |
| 2007 | 5,033 | 4,296 | 4,860 |  | 4,469 |
| 2006 | 16,051 | 3,388 | 14,406 |  | 5,033 |

## The E. W. Scripps Company

## Index to Exhibits

| Exhibit Number | Description of Item | Page | Exhibit No Incorporated |
| :---: | :---: | :---: | :---: |
| 2.01 | Separation and Distribution Agreement by and between The E.W. Scripps Company and Scripps Networks Interactive, Inc. dated as of June 12, 2008. | (16) | 2.01 |
| 3.01 | Amended Articles of Incorporation. | (10) | 3(i) |
| 3.02 | Amended and Restated Code of Regulati | (13) | 3.02 |
| 4.01 | Class A Common Share Certificate | (2) | 4 |
| 10.01 | Transition Services Agreement by and between The E. W. Scripps Company and Scripps Networks Interactive, Inc. dated as of July 1, 2008. | (17) | 10.01 |
| 10.02 | Employee Matters Agreement by and between The E. W. Scripps Company and Scripps Networks Interactive, Inc. dated as of July 1, 2008. | (17) | 10.02 |
| 10.03 | Tax Allocation Agreement by and between The E. W. Scripps Company and Scripps Networks Interactive, Inc. dated as of July 1, 2008. | (17) | 10.03 |
| 10.04 | Revolving Credit Agreement dated June 30, 2008 | (17) | 10.04 |
| 10.04 | Joint Operating Agreement Among The Denver Post Corporation, Eastern Colorado Production Facilities, Inc., Denver Post Production Facilities LLC and The Denver Publishing Company dated as May 11, 2000, as amended | (5) | 10.04 |
| 10.08 | Amended and Restated 1997 Long-Term Incentive Plan | (15) | 10.01 |
| 10.09 | Form of Executive Officer Nonqualified Stock Option Agreement | (8) | 10.03 A |
| 10.10 | Form of Independent Director Nonqualified Stock Option Agreement | (8) | 10.03B |
| 10.11 | Form of Performance-Based Restricted Share Agreement | (8) | 10.03 C |
| 10.12 | Form of Restricted Share Agreement (Nonperformance Based) | (11) | 10.02 C |
| 10.12 | Performance-Based Restricted Share Agreement between The E. W. Scripps Company and Mark G. Contreras . | (8) | 10.03D |
| 10.13 | Executive Bonus Plan, as amended April 14, 2005 | (8) | 10.04 |
| 10.55 | Board Representation Agreement, dated March 14, 1986, between The Edward W. Scripps Trust and John P. Scripps . | (1) | 10.44 |
| 10.56 | Shareholder Agreement, dated March 14, 1986, between the Company and the Shareholders of John P. Scripps Newspapers. | (1) | 10.45 |
| 10.57 | Scripps Family Agreement dated October 15, 1992 | (3) | 1 |
| 10.57 A | Amendments to the Scripps Family Agreement. | (15) | 10.57 A |
| 10.59 | Non-Employee Directors' Stock Option Plan | (4) | 4A |
| 10.61 | 1997 Deferred Compensation and Stock Plan for Directors, as amended | (15) | 10.61 |
| 10.63 | Employment Agreement between the Company and Kenneth W. Lowe | (6) | 10.63 |
| 10.63.B | Amendment No. 2 to Employment Agreement between the Company and Kenneth W. Lowe | (12) | 10.63.B |
| 10.63.C | Amendment No. 3 to Employment Agreement between the Company and Kenneth W. Lowe | (14) | 10.63.C |
| 10.74 | Amended and Restated Scripps Supplemental Executive Retirement Plan | (15) | 10.74 |
| 10.65 | Employment Agreement between the Company and Richard A. Boehne | (19) | 10.65 |
| 10.66 | Employment Agreement between the Company and Joseph G. NeCastro | (12) | 10.66 |
| 10.67 | Employment Agreement between the Company and Mark G. Contreras. | (12) | 10.67 |
| 10.75 | Scripps Senior Executive Change in Control Plan | (7) | 10.65 |
| 10.76 | Scripps Executive Deferred Compensation Plan, as amended. | (15) | 10.76 |
| 10.77 | Short-Term Incentive Plan | (10) | 99.01 |
| 10.78 | Independent Director Restricted Stock Unit Agreement | (10) | 99.02 |

14 Code of Ethics for CEO and Senior Financial Officers
21 Subsidiaries of the Company
23 Consent of Independent Registered Public Accounting Firm
31(a) Section 302 Certifications
31(b) Section 302 Certifications
32(a) Section 906 Certifications
32(b) Section 906 Certifications
(1) Incorporated by reference to Registration Statement of The E. W. Scripps Company on Form S-1 (File No. 33-21714).
(2) Incorporated by reference to The E. W. Scripps Company Annual Report on Form 10-K for the year ended December 31, 1990.
(3) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated October 15, 1992.
(4) Incorporated by reference to Registration Statement of The E. W. Scripps Company on Form S-8 (File No. 333-27623).
(5) Incorporated by reference to The E. W. Scripps Company Annual Report on Form 10-K for the year ended December 31, 2000.
(6) Incorporated by reference to The E. W. Scripps Company Annual Report on Form 10-K for the year ended December 31, 2003.
(7) Incorporated by reference to The E. W. Scripps Company Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004.
(8) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated February 9, 2005.
(9) Incorporated by reference to The E. W. Scripps Company Annual Report on Form 10-K for the year ended December 31, 2004.
(10) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated February 17, 2009.
(11) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated February 28, 2006.
(12) Incorporated by reference to The E. W. Scripps Company Quarterly Report on Form 10-Q for the quarterly period ended June 2006.
(13) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated May 10, 2007.
(14) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated July 31, 2007.
(15) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated May 8, 2008.
(16) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated June 12, 2008.
(17) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated June 30, 2008.
(18) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated July 15, 2008.
(19) Incorporated by reference to The E. W. Scripps Company Current Report on Form 8-K dated August 6, 2008.

Mission Statement: The E.W. Scripps Company strives for excellence in the products and services we produce and responsible service to the communities in which we operate. Our purpose is to continue to engage in successful, growing enterprises in the fields of information and entertainment.
The company intends to expand, develop and acquire new products and services, and to pursue new market opportunities. Our focus shall be long-term growth for the benefit of shareholders and employees.

SCRIPPS

| MARKET PRICES |  |  |
| :--- | ---: | ---: |
| 2008 | HIGH | LOW |
| First Quarter | $\$ 130.92$ | $\$ 116.73$ |
| Second Quarter | 146.04 | 123.60 |
| Third Quarter* | 10.17 | 6.56 |
| Fourth Quarter | 7.23 | 1.65 |
|  | HIGH | LOW |
| 2007 | $\$ 160.17$ | $\$ 127.68$ |
| First Quarter | 141.66 | 124.50 |
| Second Quarter | 142.80 | 113.67 |
| Third Quarter | 139.05 | 123.51 |
| Fourth Quarter | $\mathbf{2 0 0 8}$ |  |
|  | $\$$ | .42 |
| DIVIDENDS | .42 | $\mathbf{2 0 0 7}$ |
| First Quarter | .15 | .46 |
| Second Quarter | .00 | .42 |
| Third Quarter | $\mathbf{\$}$ | .99 |
| Fourth Quarter | $\mathbf{\$ 1 . 6 2}$ |  |
| TOTAL |  |  |

*On July 1, 2008, the company completed the spin-off of Scripps Networks Interactive (SNI). Shares of SNI were distributed to Scripps shareholders in the form of a tax-free dividend.

## Stock and Trading

SSP The company's class A common shares are traded on LISTED the New York Stock Exchange under the symbol "SSP." There NYSE. are approximately 8,100 owners of the company's class A common shares and 19 owners of the company's voting shares, which do not have a public market.

## CEO/CFO Certification

On July 14, 2008 the company filed with the New York Stock Exchange its executed Annual Written Affirmation. An exhibit to the Annual Written Affirmation was the company's annual Section 303A.12(a) CEO Certification.

On March 2, 2009 the company, in its 2008 Form 10-K, filed a CEO/ CFO certification with the Securities and Exchange Commission as required under Section 302 of the Sarbanes Oxley Act.

## Transfer Agent

(Regular Mail)
BNY Mellon Shareowner Services
P.O. Box 358015

Pittsburgh, PA 15252-8015
(Registered or Overnight Mail)
BNY Mellon Shareowner Services
480 Washington Blva.
Mailroom, 27th Floor
Jersey City, NJ 07310-1900
Telephone: 866.293.4224
TDD for hearing impaired: 800.231.5469
International shareholders: 201.680.6578
TDD international shareholders: 201.680.6610
Web site address: www.bnymellon.com/shareowner/isd

## For Additional Information

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VP, Investor Relations
The E.W. Scripps Company
312 Walnut Street, 28th Floor
P.O. Box 5380

Cincinnati, Ohio 45201
T 513.977.5132
F 513.977.3024

For company information online, the Web address is http://www.scripps.com or send e-mail to ir@scripps.com

Committee charters, corporate governance guidelines and the company's code of conduct are on the company Web site and are available upon request in printed format.

## FORM 10-K

The E. W. Scripps Company's annual report on Form 10-K, filed with the Securities and Exchange Commission, is available at no charge upon written request to the company's office of investor relations.

## Annual Meeting

The annual meeting of shareholders will be held at The Queen City Club, 331 East Fourth Street, Cincinnati, Ohio, on Tuesday, May 5, 2009, at 10 a.m. EDT.

SCRIPPS

## Board of Directors

William R. Burleigh (73) Chairman of the Company since 1999 and Chairman of the Executive Committee since 2000. He joined the board of directors in 1990. He served as President and Chief Executive Officer from 1996 to 2000 and was President and Chief Operating Officer from 1994 until 1996. He was elected Executive Vice President in 1990. Before joining the corporate staff in 1984, he was Editor and President of The Evansville Press and Editor of The Cincinnati Post. He was named Senior Vice President/ Newspapers and Publishing in 1985.

Richard A. Boehne (52) President and Chief Executive Officer since July 1, 2008, Executive Vice President and Chief Operating Officer from April 2006 until June 2008. He was named Executive Vice President in 1999 and Chief Operating Officer in 2006; served as Vice President/Communications and Investor Relations from 1995 to 1999; joined the corporate staff in 1988 as Manager/Corporate Communications and promoted to Director/ Corporate Communications and Investor Relations in 1989. Before moving to headquarters, he was a business reporter and editor at The Cincinnati Post. Director since 2008.

John H. Burlingame (75) Retired Partner, Baker \& Hostetler. Director since 1988. Trustee of The Edward W. Scripps Trust.

John W. Hayden (51) Chief Executive Officer of The Midland Company. Director since 2008.

Roger L. Ogden (63) Retired President and Chief Executive Officer of Gannett Broadcasting. Director since 2008.

Mary McCabe Peirce (60) Trustee of The Edward W. Scripps Trust. Director since 2008.
J. Marvin Quin (61) Retired Chief Financial Officer of Ashland Inc. Director since January 2009.

Nackey E. Scagliotti (63) Chairwoman, Board of Directors of the Union Leader Corp from 1999 to 2008. Trustee of The Edward W. Scripps Trust. Director since 1999.

Paul K. Scripps (63) Retired Vice President/Newspapers, The E. W. Scripps Company. Director since 1986.

Kim Williams (52) Retired Senior Vice President, Partner, and Associate Director of Global Industry Research. At Wellington Management Company, LLP. Director since 2008.

## Corporate Officers

Timothy E. Stautberg (46) Senior Vice President and Chief Financial Officer since July 2008. He served as Vice President/ Communications and Investor Relations from 1999 to June 2008. He started with Scripps in 1990, and in 1992 he joined the Denver Rocky Mountain News, where he held various management positions before being named assistant to the publisher. He was named general manager of the Redding (CA) Record Searchlight in 1997 and in 1999 returned to Cincinnati.

William Appleton (59) Senior Vice President and General Counsel since 2008. He came to Scripps from Baker \& Hostetler LLP, where he was managing partner of the Cincinnati office.

Mark G. Contreras (47) Senior Vice President/Newspapers since 2006. He was named Vice President/Newspaper Operations in 2005. Prior to joining Scripps, he was Senior Vice President of Pulitzer Newspapers Inc. From 1995 to 2000 he served as President and Publisher of The Times Leader in Wilkes-Barre, Pa., and from 1989 to 1994 served in circulation and advertising management positions at The Kansas City Star.

Lisa A. Knutson (43) Senior Vice President/Human Resources since 2008. She served as Vice President of Human Resource Operations from 2005 to 2008. She came to Scripps from Fifth Third Bank where she was responsible for oversight of HR operations.

William B. Peterson (65) Senior Vice President/Television since May 2004. He was named Vice President /Station Operations in January 2004. He joined Scripps in 2001 as Vice President and General Manager of WPTV in West Palm Beach, Fla. Mr. Peterson retired on December 31, 2008.

Brian G. Lawlor (42) Senior Vice President/Television since January 2009. He joined Scripps as an Account Executive at WPTV in 1991 and has advanced to hold positions as National and Local Sales Manager of WPTV, General Sales Manager of WCPO, VP/General Manager of WPTV and Vice President of Sales/ Television.

Robert A. Carson (52) Vice President and Chief Information Officer
Michael T. Hales (44) Vice President of Audit and Compliance
Mary Denise Kuprionis (52) Vice President, Secretary and Chief Ethics and Compliance Officer

Douglas F. Lyons (52) Vice President and Controller
E. John Wolfzorn (63) Vice President and Treasurer

